

PORT OF LOS ANGELES

»» Proudly pledges to participate in ««

THE EQUITY IN **INFRASTRUCTURE** PROJECT

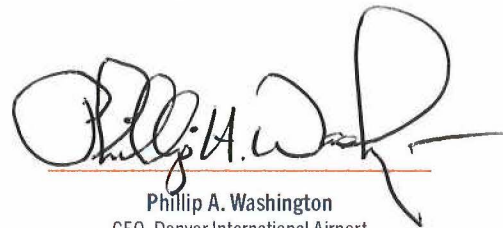
We Pledge to increase generational wealth for Historically Underutilized Businesses through public contracting in infrastructure by:

- Increasing the number, size and proportion of contracting opportunities for historically underutilized businesses (HUBs*)
- Expanding the number of signatories to this pledge
- Increasing the number, size and proportion of contracting opportunities for HUBs as prime contractors
- Streamlining the administration of contracting to centralize certification, improve payment time, and standardize transparent data collection
- Increasing the amount and type of appropriate financing available to HUBs aiming to meet infrastructure contracts by working with private and public partners

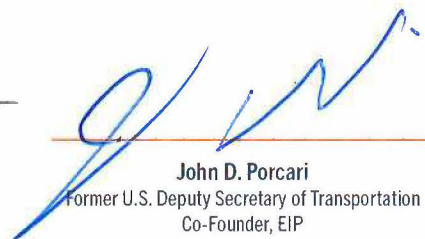
**Historically underutilized businesses (HUBs), by our definition, can include firms formally designated as DBEs, Minority and Women-Owned Business Enterprises (M/WBE), Small Business Enterprises (SBE), and it can include any other business classification used locally in the United States intended to boost the participation of otherwise underutilized firms, which can vary by state, region, and municipality. This is pledge is undertaken consistent with applicable law.*



**EQUITY IN
INFRASTRUCTURE
PROJECT**



Phillip A. Washington
CEO, Denver International Airport
Chair, EIP



John D. Porcari
Former U.S. Deputy Secretary of Transportation
Co-Founder, EIP



Gene Seroka
Executive Director,
Port of Los Angeles