

CASH FLOW BUDGET (MONTHLY)														
LA28 OLYMPIC SAILING CENTER	Total	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26
	Dec-25 to Dec-28	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Month 13
Teams Licensing Container In Center	33	-	-	-	-	-	7	14	21	21	21	21	21	21
Number of Licensed 8' x 40' Onsite Container Spaces	16	-	-	-	-	-	5	8	11	11	11	11	11	11
Number of Licensed 8' x 40' Offsite Container Spaces	17	-	-	-	-	-	2	6	10	10	10	10	10	10
Number of Race Boats	159	-	-	-	-	-	21	45	45	45	45	45	45	45
Number of Coach Boats	87	-	-	-	-	-	12	25	25	25	25	25	25	25
REVENUES														
Total Revenues from Team Container Spaces	\$1,870,000	\$0	\$0	\$0	\$0	\$0	\$24,000	\$44,000	\$64,000	\$64,000	\$47,500	\$47,500	\$47,500	\$47,500
Race Boat Storage Fees	354,600	-	-	-	-	-	6,300	13,500	13,500	13,500	-	-	-	-
Credentiaing Fees	213,600	-	-	-	-	-	14,800	16,800	-	-	-	-	-	-
Community Group Fees	108,500	-	-	-	-	-	-	-	-	-	750	750	750	750
Space Rentals (Conf. Rooms, Dining Room, Etc.)	47,500	-	-	-	-	-	2,000	2,000	2,000	2,000	-	-	-	-
Commissions from Coach Boat Storage	45,500	-	-	-	-	-	840	1,750	1,750	1,750	-	-	-	-
Machinery and Equipment Rentals	40,000	-	-	-	-	-	1,250	1,250	1,250	1,250	-	-	-	-
Race Participants Fees (ILCA NA Championship / OCRs)	26,250	-	-	-	-	-	-	-	11,250	-	-	-	-	-
Vendor Sponsorships (Charters, Sailing Gear, Etc.)	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	\$2,725,950	\$0	\$0	\$0	\$0	\$0	\$49,190	\$79,300	\$93,750	\$82,500	\$50,250	\$48,250	\$48,250	\$48,250
OPERATING EXPENSES														
President (Teams Liaison / Site Director)	\$220,605	\$0	\$0	\$0	\$0	\$0	\$6,667	\$6,667	\$6,667	\$6,667	\$6,667	\$6,667	\$6,667	\$6,667
Facility Manager	193,030	-	-	-	-	-	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833
Program / Support Staff	137,878	-	-	-	-	-	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167
Dayporter / Janitor / Groundskeeper	124,091	-	-	-	-	-	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750
Receptionist / Front Desk	110,303	-	-	-	-	-	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333
Load for Taxes / Benefits / Payroll Expenses	<u>235,772</u>	-	-	-	-	-	<u>7,125</u>	<u>7,125</u>	<u>7,125</u>	<u>7,125</u>	<u>7,125</u>	<u>7,125</u>	<u>7,125</u>	<u>7,125</u>
Total Labor Cost	\$1,021,678	\$0	\$0	\$0	\$0	\$0	\$30,875	\$30,875	\$30,875	\$30,875	\$30,875	\$30,875	\$30,875	\$30,875
Security	370,000	-	-	-	-	-	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
Insurance	172,500	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Consumables, Supplies, Etc.	113,000	-	-	-	1,800	1,800	2,500	2,500	3,000	3,100	3,100	3,100	3,100	3,100
License of Parking Lot Storage Areas	112,200	-	-	-	-	-	1,440	2,640	3,840	3,840	2,850	2,850	2,850	2,850
Banking and Credit Card Fees	61,334	-	-	-	-	-	1,107	1,784	2,109	1,856	1,131	1,086	1,086	1,086
Legal / Tax / Audit / Compliance	43,200	-	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Cost of Machinery & Equipment Rentals	36,000	-	-	-	-	-	1,125	1,125	1,125	1,125	-	-	-	-
Travel and Entertainment Budget	32,000	-	-	-	-	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Marketing / Website	30,000	-	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
Internet	5,400	-	150	150	150	150	150	150	150	150	150	150	150	150
Debt Service	3,314	-	83	140	166	207	241	277	237	139	77	112	154	197
TOTAL OPEX	\$2,000,626	\$0	\$2,683	\$2,740	\$7,066	\$7,107	\$55,887	\$57,901	\$59,786	\$59,635	\$56,632	\$56,623	\$56,665	\$56,707
CHARITABLE ACTIVITIES (CF DEPENDENT)														
Education / Seminars / Workshops / Facility Tours	TBD	-	-	-	-	-	-	-	-	-	-	-	-	-
Youth Water Sports / Activities Grants	TBD	-	-	-	-	-	-	-	-	-	-	-	-	-
Subsidy of Olympic Test Event Regattas	TBD	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CHARITABLE ACTIVITIES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GROSS OPERATING MARGIN	\$725,324	\$0	(\$2,683)	(\$2,740)	(\$7,066)	(\$7,107)	(\$6,697)	\$21,399	\$33,964	\$22,965	(\$6,382)	(\$8,373)	(\$8,415)	(\$8,457)
Grants Awarded	TBD	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	TBD	1,000	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXTRAORDINARY INCOME	\$1,000	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Opex Contingency	150,047	-	201	205	530	533	4,192	4,343	4,484	4,465	4,247	4,247	4,250	4,253
Transition Costs After Games	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Office Furniture, Computers, Zoom Rooms, Etc.	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Startup Costs	15,000	-	5,000	5,000	2,500	2,500	-	-	-	-	-	-	-	-
Banquet Tables and Folding Chairs	8,550	-	-	-	2,138	-	-	-	-	-	-	-	-	-
Grant Writing Costs	5,000	-	-	-	-	-	-	5,000	-	-	-	-	-	-
TOTAL EXTRAORDINARY EXPENSES	\$243,597	\$0	\$5,201	\$5,205	\$5,167	\$3,033	\$4,192	\$9,343	\$4,484	\$4,465	\$4,247	\$4,247	\$4,250	\$4,253
NET INCOME	\$482,727	\$1,000	(\$7,885)	(\$7,945)	(\$12,234)	(\$10,140)	(\$10,889)	\$12,056	\$29,480	\$18,500	(\$10,630)	(\$12,620)	(\$12,665)	(\$12,710)
Starting Cash	\$0	\$0	\$26,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Net Inflows / (Outflows) from Operations & Other Items	\$482,727	\$1,000	(\$7,885)	(\$7,945)	(\$12,234)	(\$10,140)	(\$10,889)	\$12,056	\$29,480	\$18,500	(\$10,630)	(\$12,620)	(\$12,665)	(\$12,710)
Net Loans / (Repayments)	-	25,000	16,885	7,945	12,234	10,140	10,889	(12,056)	(29,480)	(18,500)	10,630	12,620	12,665	12,710
Distribution of Remaining Cash to Legacy Non-Profit(s)	(482,727)	-	-	-	-	-	-	-	-	-	-	-	-	-
Ending Cash	\$0	\$26,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Ending Loan Balance	\$0	\$25,000	\$41,885	\$49,830	\$62,063	\$72,203	\$83,092	\$71,036	\$41,556	\$23,056	\$33,686	\$46,305	\$58,970	\$71,681
Max Loan Outstanding	\$88,793													
Projected Revenue Per Annum														
2026 ⁽¹⁾	\$374,805													
2027	\$1,096,230													
2028	\$1,129,980													

(1) Year 1 projected revenue for CY 2026 is assumed to be 80% of prospective line item build up as presented in this pro forma cash flow budget

CASH FLOW BUDGET (MONTHLY)													
LA28 OLYMPIC SAILING CENTER													
	Total	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27
	Dec-25 to Dec-28	Month 14	Month 15	Month 16	Month 17	Month 18	Month 19	Month 20	Month 21	Month 22	Month 23	Month 24	Month 25
Teams Licensing Container Storage In Center	33	21	21	21	21	24	28	31	31	31	31	31	31
Number of Licensed 8' x 40' Onsite Container Spaces	16	11	11	11	11	11	14	16	16	16	16	16	16
Number of Licensed 8' x 40' Offsite Container Spaces	17	10	10	10	10	13	14	15	15	15	15	15	15
Number of Race Boats	159	55	64	74	83	93	102	102	102	102	102	102	102
Number of Coach Boats	87	30	35	41	46	51	56	56	56	56	56	56	56
REVENUES													
Total Revenues from Team Container Spaces	\$1,870,000	\$47,500	\$47,500	\$47,500	\$47,500	\$70,000	\$84,000	\$94,000	\$94,000	\$70,000	\$70,000	\$70,000	\$70,000
Race Boat Storage Fees	354,600	-	-	-	-	27,900	30,600	30,600	30,600	-	-	-	-
Credentiaing Fees	213,600	38,200	6,400	7,200	6,200	6,800	6,400	-	-	-	-	-	-
Community Group Fees	108,500	1,000	1,000	1,000	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Space Rentals (Conf. Rooms, Dining Room, Etc.)	47,500	-	-	-	-	2,500	2,500	2,500	2,500	-	-	-	-
Commissions from Coach Boat Storage	45,500	-	-	-	-	3,570	3,920	3,920	3,920	-	-	-	-
Machinery and Equipment Rentals	40,000	-	-	-	-	3,750	3,750	3,750	3,750	-	-	-	-
Race Participants Fees (ILCA NA Championship / OCRs)	26,250	-	-	-	-	7,500	7,500	7,500	-	-	-	-	-
Vendor Sponsorships (Charters, Sailing Gear, Etc.)	20,000	-	-	-	-	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
TOTAL OPERATING REVENUES	\$2,725,950	\$86,700	\$54,900	\$55,700	\$56,200	\$118,270	\$142,420	\$146,020	\$138,520	\$76,250	\$73,750	\$73,750	\$73,750
OPERATING EXPENSES													
President (Teams Liaison / Site Director)	\$220,605	\$6,867	\$6,867	\$6,867	\$6,867	\$6,867	\$6,867	\$6,867	\$6,867	\$6,867	\$6,867	\$6,867	\$6,867
Facility Manager	193,030	6,008	6,008	6,008	6,008	6,008	6,008	6,008	6,008	6,008	6,008	6,008	6,008
Program / Support Staff	137,878	4,292	4,292	4,292	4,292	4,292	4,292	4,292	4,292	4,292	4,292	4,292	4,292
Dayporter / Janitor / Groundskeeper	124,091	3,863	3,863	3,863	3,863	3,863	3,863	3,863	3,863	3,863	3,863	3,863	3,863
Receptionist / Front Desk	110,303	3,433	3,433	3,433	3,433	3,433	3,433	3,433	3,433	3,433	3,433	3,433	3,433
Load for Taxes / Benefits / Payroll Expenses	235,772	7,339	7,339	7,339	7,339	7,339	7,339	7,339	7,339	7,339	7,339	7,339	7,339
Total Labor Cost	\$1,021,678	\$31,801	\$31,801	\$31,801	\$31,801	\$31,801	\$31,801	\$31,801	\$31,801	\$31,801	\$31,801	\$31,801	\$31,801
Security	370,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
Insurance	172,500	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167
Consumables, Supplies, Etc.	113,000	3,100	3,100	3,100	3,100	3,400	3,800	4,100	4,100	4,100	4,100	4,100	4,100
License of Parking Lot Storage Areas	112,200	2,850	2,850	2,850	2,850	4,200	5,040	5,640	5,640	4,200	4,200	4,200	4,200
Banking and Credit Card Fees	61,334	1,951	1,235	1,253	1,265	2,661	3,204	3,285	3,117	1,716	1,659	1,659	1,659
Legal / Tax / Audit / Compliance	43,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Cost of Machinery & Equipment Rentals	36,000	-	-	-	-	3,375	3,375	3,375	3,375	-	-	-	-
Travel and Entertainment Budget	32,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Marketing / Website	30,000	625	625	625	625	625	625	625	625	625	625	625	625
Internet	5,400	150	150	150	150	150	150	150	150	150	150	150	150
Debt Service	3,314	239	178	205	231	296	136	-	-	-	-	-	-
TOTAL OPEX	\$2,000,626	\$59,583	\$58,806	\$58,852	\$58,888	\$65,375	\$66,998	\$67,843	\$67,675	\$61,459	\$61,402	\$61,402	\$61,402
CHARITABLE ACTIVITIES (CF DEPENDENT)													
Education / Seminars / Workshops / Facility Tours	TBD	-	-	-	-	-	-	-	-	-	-	-	-
Youth Water Sports / Activities Grants	TBD	-	-	-	-	-	-	-	-	-	-	-	-
Subsidy of Olympic Test Event Regattas	TBD	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CHARITABLE ACTIVITIES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GROSS OPERATING MARGIN	\$725,324	\$27,117	(\$3,906)	(\$3,152)	(\$2,688)	\$52,895	\$75,422	\$78,177	\$70,845	\$14,791	\$12,348	\$12,348	\$12,348
Grants Awarded	TBD	-	-	-	-	-	-	-	-	-	-	-	-
Donations	TBD	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXTRAORDINARY INCOME	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Opex Contingency	150,047	4,469	4,410	4,414	4,417	4,903	5,025	5,088	5,076	4,609	4,605	4,605	4,605
Transition Costs After Games	40,000	-	-	-	-	-	-	-	-	-	-	-	-
Office Furniture, Computers, Zoom Rooms, Etc.	25,000	-	-	-	12,500	-	-	-	-	-	-	-	-
Startup Costs	15,000	-	-	-	-	-	-	-	-	-	-	-	-
Banquet Tables and Folding Chairs	8,550	4,275	-	-	-	-	-	-	-	-	-	-	-
Grant Writing Costs	5,000	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXTRAORDINARY EXPENSES	\$243,597	\$8,744	\$4,410	\$4,414	\$16,917	\$4,903	\$5,025	\$5,088	\$5,076	\$4,609	\$4,605	\$4,605	\$4,605
NET INCOME	\$482,727	\$18,374	(\$8,316)	(\$7,565)	(\$19,605)	\$47,992	\$70,397	\$73,088	\$65,770	\$10,182	\$7,743	\$7,743	\$7,743
Starting Cash	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$64,595	\$137,684	\$203,454	\$213,636	\$221,378	\$229,121
Net Inflows / (Outflows) from Operations & Other Items	\$482,727	\$18,374	(\$8,316)	(\$7,565)	(\$19,605)	\$47,992	\$70,397	\$73,088	\$65,770	\$10,182	\$7,743	\$7,743	\$7,743
Net Loans / (Repayments)	-	(18,374)	8,316	7,565	19,605	(47,992)	(40,801)	-	-	-	-	-	-
Distribution of Remaining Cash to Legacy Non-Profit(s)	(482,727)	-	-	-	-	-	-	-	-	-	-	-	-
Ending Cash	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$64,595	\$137,684	\$203,454	\$213,636	\$221,378	\$229,121	\$236,863
Ending Loan Balance	\$0	\$53,307	\$61,623	\$69,189	\$88,793	\$40,801	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Max Loan Outstanding	\$88,793												
Projected Revenue Per Annum													
2026 ⁽¹⁾	\$374,805												
2027	\$1,096,230												
2028	\$1,129,980												

(1) Year 1 projected revenue for CY 2026 is assumed to be 80% of prospective line item build up as presented in this pro forma cash flow budget

CASH FLOW BUDGET (MONTHLY)													
LA28 OLYMPIC SAILING CENTER													
	Total	Jan-28	Feb-28	Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28
	Dec-25 to Dec-28	Month 26	Month 27	Month 28	Month 29	Month 30	Month 31	Month 32	Month 33	Month 34	Month 35	Month 36	Month 37
Teams Licensing Container Storage In Center	33	31	31	31	31	33	33	33	33	-	-	-	-
Number of Licensed 8' x 40' Onsite Container Spaces	16	16	16	16	16	16	16	16	16	-	-	-	-
Number of Licensed 8' x 40' Offsite Container Spaces	17	15	15	15	15	17	17	17	17	-	-	-	-
Number of Race Boats	159	112	121	131	140	150	159	159	159	-	-	-	-
Number of Coach Boats	87	62	67	72	77	83	87	87	87	-	-	-	-
REVENUES													
Total Revenues from Team Container Spaces	\$1,870,000	\$70,000	\$70,000	\$70,000	\$70,000	\$98,000	\$98,000	\$98,000	\$98,000	\$0	\$0	\$0	\$0
Race Boat Storage Fees	354,600	-	-	-	-	45,000	47,700	47,700	47,700	-	-	-	-
Credentialing Fees	213,600	78,400	6,200	6,800	6,200	7,200	6,000	-	-	-	-	-	-
Community Group Fees	108,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	15,000	15,000	15,000	15,000
Space Rentals (Conf. Rooms, Dining Room, Etc.)	47,500	-	-	-	-	5,000	5,000	5,000	5,000	5,000	-	-	-
Commissions from Coach Boat Storage	45,500	-	-	-	-	5,810	6,090	6,090	6,090	-	-	-	-
Machinery and Equipment Rentals	40,000	-	-	-	-	5,000	5,000	5,000	5,000	-	-	-	-
Race Participants Fees (ILCA NA Championship / OCRs)	26,250	-	-	-	-	-	-	-	-	-	-	-	-
Vendor Sponsorships (Charters, Sailing Gear, Etc.)	20,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	-	-	-	-
TOTAL OPERATING REVENUES	\$2,725,950	\$152,150	\$79,950	\$80,550	\$79,950	\$169,760	\$171,540	\$165,540	\$165,540	\$20,000	\$15,000	\$15,000	\$15,000
OPERATING EXPENSES													
President (Teams Liaison / Site Director)	\$220,605	\$7,073	\$7,073	\$7,073	\$7,073	\$7,073	\$7,073	\$7,073	\$7,073	\$7,073	\$7,073	\$7,073	\$7,073
Facility Manager	193,030	6,189	6,189	6,189	6,189	6,189	6,189	6,189	6,189	6,189	6,189	6,189	6,189
Program / Support Staff	137,878	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420
Dayporter / Janitor / Groundskeeper	124,091	3,978	3,978	3,978	3,978	3,978	3,978	3,978	3,978	3,978	3,978	3,978	3,978
Receptionist / Front Desk	110,303	3,536	3,536	3,536	3,536	3,536	3,536	3,536	3,536	3,536	3,536	3,536	3,536
Load for Taxes / Benefits / Payroll Expenses	235,772	7,559	7,559	7,559	7,559	7,559	7,559	7,559	7,559	7,559	7,559	7,559	7,559
Total Labor Cost	\$1,021,678	\$32,755	\$32,755	\$32,755	\$32,755	\$32,755	\$32,755	\$32,755	\$32,755	\$32,755	\$32,755	\$32,755	\$32,755
Security	370,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	5,000	5,000	5,000	5,000
Insurance	172,500	8,125	8,125	8,125	8,125	8,125	8,125	8,125	8,125	8,125	8,125	8,125	8,125
Consumables, Supplies, Etc.	113,000	4,100	4,100	4,100	4,100	4,300	4,300	4,300	4,300	2,000	2,000	2,000	2,000
License of Parking Lot Storage Areas	112,200	4,200	4,200	4,200	4,200	5,880	5,880	5,880	5,880	-	-	-	-
Banking and Credit Card Fees	61,334	3,423	1,799	1,812	1,799	3,820	3,860	3,725	3,725	450	338	338	338
Legal / Tax / Audit / Compliance	43,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Cost of Machinery & Equipment Rentals	36,000	-	-	-	-	4,500	4,500	4,500	4,500	-	-	-	-
Travel and Entertainment Budget	32,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Marketing / Website	30,000	625	625	625	625	625	625	625	625	625	625	625	625
Internet	5,400	150	150	150	150	150	150	150	150	150	150	150	150
Debt Service	3,314	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPEX	\$2,000,626	\$68,079	\$66,454	\$66,468	\$66,454	\$74,855	\$74,895	\$74,760	\$74,760	\$51,305	\$51,193	\$51,193	\$51,193
CHARITABLE ACTIVITIES (CF DEPENDENT)													
Education / Seminars / Workshops / Facility Tours	TBD	-	-	-	-	-	-	-	-	-	-	-	-
Youth Water Sports / Activities Grants	TBD	-	-	-	-	-	-	-	-	-	-	-	-
Subsidy of Olympic Test Event Regattas	TBD	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CHARITABLE ACTIVITIES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GROSS OPERATING MARGIN	\$725,324	\$84,071	\$13,496	\$14,082	\$13,496	\$94,905	\$96,645	\$90,780	\$90,780	(\$31,305)	(\$36,193)	(\$36,193)	(\$36,193)
Grants Awarded	TBD	-	-	-	-	-	-	-	-	-	-	-	-
Donations	TBD	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXTRAORDINARY INCOME	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Opex Contingency	150,047	5,106	4,984	4,985	4,984	5,614	5,617	5,607	5,607	3,848	3,839	3,839	3,839
Transition Costs After Games	40,000	-	-	-	-	-	-	-	-	10,000	10,000	10,000	10,000
Office Furniture, Computers, Zoom Rooms, Etc.	25,000	-	-	-	12,500	-	-	-	-	-	-	-	-
Startup Costs	15,000	-	-	-	-	-	-	-	-	-	-	-	-
Banquet Tables and Folding Chairs	8,550	2,138	-	-	-	-	-	-	-	-	-	-	-
Grant Writing Costs	5,000	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXTRAORDINARY EXPENSES	\$243,597	\$7,243	\$4,984	\$4,985	\$17,484	\$5,614	\$5,617	\$5,607	\$5,607	\$13,848	\$13,839	\$13,839	\$13,839
NET INCOME	\$482,727	\$76,828	\$8,512	\$9,097	(\$3,988)	\$89,291	\$91,028	\$85,173	\$85,173	(\$45,153)	(\$50,032)	(\$50,032)	(\$50,032)
Starting Cash	\$0	\$236,863	\$313,691	\$322,203	\$331,300	\$327,312	\$416,603	\$507,631	\$592,804	\$677,977	\$632,824	\$582,792	\$532,759
Net Inflows / (Outflows) from Operations & Other Items	\$482,727	\$76,828	\$8,512	\$9,097	(\$3,988)	\$89,291	\$91,028	\$85,173	\$85,173	(\$45,153)	(\$50,032)	(\$50,032)	(\$50,032)
Net Loans / (Repayments)	-	-	-	-	-	-	-	-	-	-	-	-	-
Distribution of Remaining Cash to Legacy Non-Profit(s)	(482,727)	-	-	-	-	-	-	-	-	-	-	-	(482,727)
Ending Cash	\$0	\$313,691	\$322,203	\$331,300	\$327,312	\$416,603	\$507,631	\$592,804	\$677,977	\$632,824	\$582,792	\$532,759	\$0
Ending Loan Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Max Loan Outstanding	\$88,793												
Projected Revenue Per Annum													
2026 ⁽¹⁾	\$374,805												
2027	\$1,096,230												
2028	\$1,129,980												

(1) Year 1 projected revenue for CY 2026 is assumed to be 80% of prospective line item build up as presented in this pro forma cash flow budget