

## **AUDIT COMMITTEE**

Report to the Board of Harbor Commissioners

#### "FOR INFORMATION ONLY"

**DATE: DECEMBER 22, 2021** 

TO: BOARD OF HARBOR COMMISSIONERS

SUBJECT: FINANCIAL PERFORMANCE RESULTS FOR

FISCAL YEAR 2020/21 ENDED NOVEMBER 30, 2021

Financial performance results for the first five months of the Fiscal Year 2021/22 are below and have been summarized relative to both budget and the prior fiscal year. For the month of November, cargo volumes (as measured by TEUs or twenty-foot equivalent units) increased by 4.4% relative to budget but decreased by 2.4% relative to the prior fiscal year. In summary, performance results for the Harbor Department are as follows:

| FYTD November 2021 | Actuals<br>(Cargo Volumes in<br>Thousands, \$ in<br>Millions) | Actual-to-<br>Budget<br>Comparison | Year-on-Year<br>Comparison |
|--------------------|---|------------------------------------|----------------------------|
| Cargo Volumes      | 4,463   | <b>1.4</b> %                       | <del> </del> (2.4%)        |
| Operating Revenues | \$240.5   | <b>1.8%</b>                        | <b>-</b> (5.2%)            |
| Operating Expenses | \$105.5   | <b>4</b> (16.4%)                   | <b>1</b> 5.1%              |
| Operating Income   | \$134.9   | <b>1</b> 39.5%                     | <del> </del> (11.9%)       |
| Net Income         | \$62.6  | <b>1</b> 380.8%                    | <b>-</b> (28.8%)           |

Shipping Services increased relative to budget, but decreased relative to the prior fiscal year due to higher accruals for year-end compensation adjustments relative to the prior year. Relative to budget, Operating Revenues increased by 7.8% primarily due to higher shipping services, higher CTP revenues, higher operating reimbursements, higher utility reimbursements, and higher misc. operating revenues, which were only partially offset by lower rentals. In comparison to the prior fiscal year, total Operating Revenues decreased by 5.2% due to lower shipping services, which were only partially offset by higher operating reimbursements, higher CTP revenues, higher utility reimbursements, and higher accommodation work revenue.

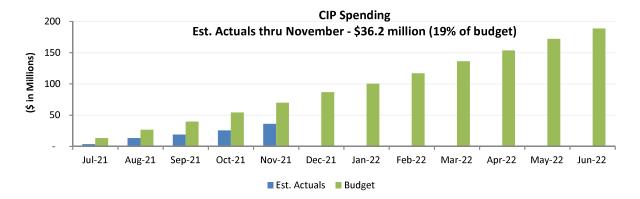
#### SUBJECT: FINANCIAL PERFORMANCE RESULTS

Operating Expenses were 16.4% lower than budget primarily due to lower salaries and benefits, invoicing delays related to outside services and city services, as well as lower container incentives, which were only partially offset by higher electricity. Relative to the prior fiscal year, total Operating Expenses increased by 5.1% due to higher electricity, higher outside services, and higher container incentives, which were only partially offset by lower salaries and benefits, lower cruise incentives, and lower promotional activity.

Operating margin for the FYTD period through November was 56.1% versus a budget of 43.4% and a prior year figure of 60.4%.

### Capital Improvement Program (CIP)

CIP spending for the five-month period ended November 30, 2021 was estimated to reach \$36.2 million or about 19% of the total \$188.7 million CIP adopted budget. At this stage in the fiscal year, the Harbor Department currently expects to stay within the CIP adopted budget through fiscal year-end.



Marla Bloavins

MARLA BLEAVINS

Deputy Executive Director & Chief Financial Officer

### Transmittals:

- 1. TEU Throughput Comparison FYTD November 2021
- 2. Actual-to-Budget FY 2020/21 November
- 3. Year-to-Year Performance Report YTD November 30, 2021 and 2020

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MB:JS:MM/Finance

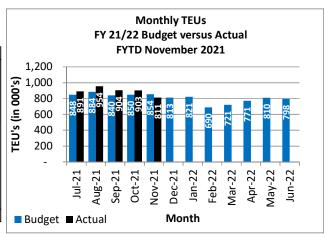
cc: Deputy Executive Directors

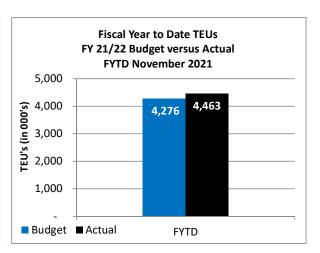
# HARBOR DEPARTMENT OF THE CITY OF LOS ANGELES TEU THROUGHPUT COMPARISON - FYTD NOVEMBER 2021

### TRANSMITTAL 1

## Budget versus Actuals Comparison FY 21/22 Budget vs. FY 21/22 Actuals

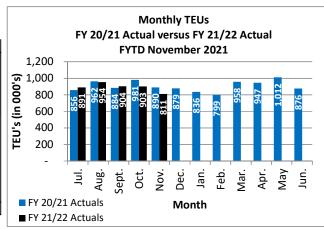
| (in 000's)      | TE              |                  |            |   |
|-----------------|-----------------|------------------|------------|---|
| Month           | FY 21/22 Budget | FY 21/22 Actuals | <b>%</b> Δ | Δ |
| Jul-21          | 848             | 891              | 5.0%       | 1 |
| Aug-21          | 884             | 954              | 8.0%       |   |
| Sep-21          | 840             | 904              | 7.6%       |   |
| Oct-21          | 850             | 903              | 6.2%       |   |
| Nov-21          | 854             | 811              | -5.0%      | • |
| Dec-21          | 813             |                  |            |   |
| Jan-22          | 821             |                  |            |   |
| Feb-22          | 690             |                  |            |   |
| Mar-22          | 721             |                  |            |   |
| Apr-22          | 771             |                  |            |   |
| May-22          | 810             |                  |            |   |
| Jun-22          | 798             |                  |            |   |
| FYTD            | 4,276           | 4,463            | 4.4%       | 1 |
| FY 21/22 Budget | 9,700           |                  |            |   |

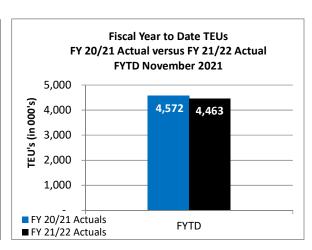




#### Year-to-Year Actuals Comparison FY 20/21 Actuals vs. FY 21/22 Actuals

| TE               |                  |  |  |
|------------------|------------------|--|--|
| FY 20/21 Actuals | FY 21/22 Actuals | <b>%</b> ∆   | Δ  |
| 856              | 891              | 4.0%   | 1  |
| 962              | 954              | -0.8%  | ₩  |
| 884              | 904              | 2.3%   | 1  |
| 981              | 903              | -8.0%  | ₩  |
| 890              | 811              | -8.8%  | ₩  |
| 879              |                  |  |  |
| 836              |                  |  |  |
| 799              |                  |  |  |
| 958              |                  |  |  |
| 947              |                  |  |  |
| 1,012            |                  |  |  |
| 876              |                  |  |  |
| 4,572            | 4,463            | -2.4%  | •  |
| 10,879           |                  |  |  |
|                  | FY 20/21 Actuals | 856<br>962<br>884<br>981<br>981<br>981<br>903<br>890<br>811<br>879<br>836<br>799<br>958<br>947<br>1,012<br>876<br>4,572<br>4,463 | FY 20/21 Actuals FY 21/22 Actuals % Δ  856 962 954 884 904 981 993 8890 811 8890 879 836 799 958 947 1,012 876 4,572 4,463 -2.4% |





## The Port of Los Angeles - Harbor Department FYTD October 31, 2021

|  |                | Fiscal Year Actual<br>FY 2021/22 |              | Fiscal Year Budget<br>FY 2021/22 |                         | Actual-to-Budget Comparison (Unfavorable)/Favorable |  |
|--|----------------|----------------------------------|--------------|----------------------------------|-------------------------|---|--|
| \$ in thousands                                    | Fiscal YTD - N | lovember 2021                    | Fiscal YTD - | - November 2021                  | \$                      | %   |  |
| Operating Revenues                                 |                |                                  |              |                                  |                         |   |  |
| Shipping Services                                  |                | 191,527                          |              | 179,593                          | 11,933                  | 6.6%  |  |
| Rentals  |                | 33,767                           |              | 36,995                           | (3,228)                 | (8.7%)  |  |
| Royalties, Fees and Other Revenues                 |                | 11,667                           |              | 5,583                            | 6,084                   | 109.0%  |  |
| Clean Truck Program Revenues                       |                | 3,494                            |              | 813_                             | 2,682                   | 330.0%  |  |
| Total Operating Revenues                           |                | 240,455                          |              | 222,984                          | 17,471                  | 7.8%  |  |
| Operating Expenses                                 |                |                                  |              |                                  |                         |   |  |
| Gross Salaries & Benefits                          | 68,666         |                                  | 72,969       |                                  | 4,302                   | 5.9%  |  |
| Capitalization                                     | (12,261)       |                                  | (6,618)      |                                  | 5,643                   | (85.3%)   |  |
| Net Salaries & Benefits                            |                | 56,406                           |              | 66,351                           | 9,945                   | 15.0%   |  |
| Marketing & Public Relations                       |                | 391                              |              | 1,189                            | 798                     | 67.1%   |  |
| Travel   |                | 84                               |              | 304                              | 220                     | 72.3%   |  |
| Outside Services                                   |                | 7,834                            |              | 13,401                           | 5,567                   | 41.5%   |  |
| Materials & Supplies                               |                | 1,525                            |              | 2,755                            | 1,230                   | 44.6%   |  |
| City Services                                      |                | 20,975                           |              | 25,421                           | 4,446                   | 17.5%   |  |
| Allocations to Capital - Overhead                  |                |                                  |              | (8,121)                          | (8,121)                 | 100.0%  |  |
| Other Operating Expenses                           |                | 17,753                           |              | 24,390                           | 6,637                   | 27.2%   |  |
| Clean Truck Program Expenses                       |                | 564                              |              | 609                              | 45                      | 7.4%  |  |
| Total Operating Expenses                           |                | 105,531                          |              | 126,297                          | 20,766                  | 16.4%   |  |
| Income Refere Remodiation                          |                | 404 000                          |              | 00.007                           | 20.000                  | 20.50/  |  |
| Income Before Depreciation                         |                | 134,923                          |              | 96,687                           | 38,236                  | <b>39.5%</b> 22.5%                                  |  |
| Provision For Depreciation  Income From Operations |                | 52,169<br><b>82,755</b>          |              | 67,310<br><b>29,377</b>          | 15,141<br><b>53,377</b> | 22.5%<br>181.7%                                     |  |
| Non-Operating Revenue                              |                | 11,269                           |              | 30,302                           | (19,033)                | (62.8%)   |  |
| Non-Operating Expenses                             |                | 31,433                           |              | 46,662                           | 15,229                  | 32.6%   |  |
|  |                | <u> </u>                         |              |                                  |                         |   |  |
| Net Income   |                | 62,591                           |              | 13,017                           | 49,574                  | 380.8%  |  |

# The Port of Los Angeles - Harbor Department FYTD November 30, 2021 and 2020

|                                    | Current Fiscal Year<br>FY 2021/22 | ĺ        | Prior Fiscal Year<br>FY 2020/21<br>Fiscal YTD - November 2020 |          | Year-over-Year<br>Change<br>(Unfavorable)/Favorable |  |
|------------------------------------|-----------------------------------|----------|---|----------|---|--|
| \$ in thousands                    | Fiscal YTD - November 202         | 1 Fiscal |   |          | %   |  |
| Operating Revenues                 |                                   |          |   |          |   |  |
| Shipping Services                  | 191,52                            | 27       | 212,442   | (20,915) | (9.8%)  |  |
| Rentals                            | 33,76                             | 57       | 35,013  | (1,246)  | (3.6%)  |  |
| Royalties, Fees and Other Revenues | 11,66                             | 67       | 5,124   | 6,543    | 127.7%  |  |
| Clean Truck Program Revenues       | 3,49                              | 94       | 956   | 2,538    | 265.4%  |  |
| Total Operating Revenues           | 240,45                            | 55       | 253,535   | (13,080) | (5.2%)  |  |
|                                    |                                   |          |   |          |   |  |
| Operating Expenses                 |                                   |          |   |          |   |  |
| Gross Salaries & Benefits          | 68,666                            | 69,188   |   | 522      | 0.8%  |  |
| Capitalization                     | (12,261)                          | (10,556) | )   | 1,704    | (16.1%)   |  |
| Net Salaries & Benefits            | 56,40                             |          | 58,632  | 2,226    | 3.8%  |  |
| Marketing & Public Relations       | 39                                | )1       | 888   | 497      | 56.0%   |  |
| Travel                             | 8                                 | 34       | 28  | (56)     | (201.9%)  |  |
| Outside Services                   | 7,83                              | 34       | 5,439   | (2,395)  | (44.0%)   |  |
| Materials & Supplies               | 1.52                              | )5       | 1.611   | 86       | 5.4%  |  |
| City Services                      | 20,97                             | -        | 20,710  | (265)    | (1.3%)  |  |
| only convious                      | 20,01                             | Ü        | 20,7 10   | (200)    | (1.070)   |  |
| Other Operating Expenses           | 17,75                             | 53       | 12,887  | (4,866)  | (37.8%)   |  |
| Clean Truck Program Expenses       | 56                                | 64       | 251_  | (313)    | (124.6%)  |  |
| Total Operating Expenses           | 105,53                            | 31       | 100,445   | (5,086)  | (5.1%)  |  |
| Income Before Depreciation         | 134,92                            | 23       | 153,089   | (18,166) | (11.9%)   |  |
| Provision For Depreciation         | 52,16                             | 9        | 63,796  | 11,628   | 18.2%   |  |
| Income From Operations             | 82,75                             | 55       | 89,293  | (6,538)  | (7.3%)  |  |
| Non-Operating Revenue              | 11,26                             | 69       | 9,513   | 1,756    | 18.5%   |  |
| Non-Operating Expenses             | 31,43                             |          | 10,841  | (20,591) | (189.9%)  |  |
| Net Income                         | 62,59                             | )1       | 87,964  | (25,373) | (28.8%)   |  |