



## AUDIT COMMITTEE

Report to the  
Board of Harbor Commissioners

DATE: JANUARY 29, 2026  
TO: AUDIT COMMITTEE OF THE BOARD OF HARBOR COMMISSIONERS  
SUBJECT: CAPITAL IMPROVEMENT PROGRAM REPORT

The following items are transmitted to the Audit Committee:

1. Fiscal Year 2025/2026 CIP Budget to Actual Expenditure Report– This document compares Fiscal Year 2024/2025 CIP budget to actual expenditures through November 2025.
2. January 2026 CIP Status Report – This document lists current CIP projects, project status, design and construction finish dates, budget, budget and schedule trends, project budget spent to date, percent of project budget spent to date, and comments.

EUGENE D. SEROKA  
Executive Director

Attachments:

Transmittal 1: Fiscal Year 2025/2026 CIP Budget to Actual Expenditure Report

Transmittal 2: January 2026 CIP Status Report (Actuals thru November 2025)

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## Fiscal Year 2025/2026 CIP Budget to Actual Expenditure Report

	<u>Budget</u>		<u>Actuals Thru November 2025</u>	<u>Percentage Spent</u>
<b><u>In-House Labor</u></b>				
Engineering	\$ 7,650,000	\$	2,909,316	38.0%
Construction	\$ 6,550,000	\$	2,598,365	39.7%
Environmental	\$ 150,000	\$	107,895	71.9%
Const. and Maint.	\$ 1,500,000	\$	683,274	45.6%
<b><u>Consultants</u></b>				
Design Services	\$ 16,208,542	\$	2,379,162	14.7%
Env. Services	\$ 5,754,976	\$	413,393	7.2%
Construction Mgmt.	\$ 7,347,140	\$	580,772	7.9%
Misc. Prof Services	\$ 3,103,725	\$	648,776	20.9%
<b><u>Construction</u></b>	<b>\$ 123,274,279</b>	<b>\$</b>	<b>14,702,276</b>	<b>11.9%</b>
<b><u>Miscellaneous</u></b>				
Materials/Equipment	\$ 23,443,543	\$	3,597,476	15.3%
Other	\$ 36,342,412	\$	6,123,079	16.8%
<b><u>Grand Total</u></b>	<b>\$ 231,324,616</b>	<b>\$</b>	<b>34,743,783</b>	<b>15.0%</b>
			Time Elapsed	41.7%

## Summary of Audit Committee Status Report

A: Total No. of CIP Projects	175		
B: Total Value of CIP Projects	\$2,466,155,449		
C: Number of projects on hold	11	●	6%
D: Total dollar value of projects on hold	\$97,875,128		
E: Total spent to date on projects on hold	\$5,897,347		6%
F: Number of "ACTIVE" Projects (A-C)	164		
G: Total dollar value of "ACTIVE" projects (B-D)	\$2,368,280,321		

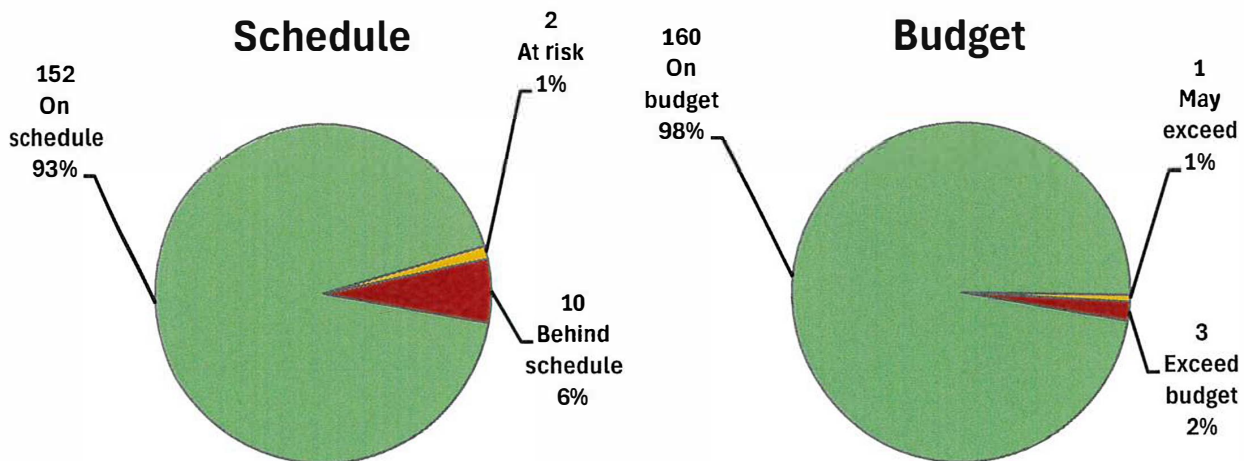
### Schedule

H: Number of projects on schedule	152	✓	93%
I: Number of projects at risk of falling behind schedule	2	!	1%
J: Number of projects behind schedule	10	✗	6%
K: Total dollar value of projects on schedule	\$2,098,694,904		89%

### Budget

L: Number of projects on budget	160	✓	98%
M: Number of projects which may exceed budget	1	!	1%
N: Number of projects requiring budget adjustment	3	✗	2%
O: Total dollar value of projects on budget	\$2,127,483,904		90%

The Engineering Division is currently tracking a total of 175 Capital projects representing over \$2.4 Billion in total project value. 11 projects are currently on hold leaving 164 active projects. From a budget perspective, 160 projects, or roughly 98% of all active projects, are currently tracking on budget.



**The 12 projects that are either behind schedule or at risk of falling behind schedule include:**

- 1) B. 93 - Vehicular Ramp Corrosion Mitigation is behind schedule and will need PDC action to adjust the schedule
- 2) B. 57-60 - Wharf Reconstruction Assessment and Preliminary Engineering is behind schedule and will need PDC
- 3) Terminal Island Maritime Support Facility is behind schedule and will need PDC action to adjust the schedule.
- 4) Cannery St. & Barracuda St. Facilities Demolition & Improvements is under review and may need PDC action to
- 5) B. 200 G-H Improvements is under review and may need PDC action to adjust the schedule
- 6) Terminal Island Grade Separation is behind schedule and will need PDC action to adjust the schedule.
- 7) B. 161 - Marine Ways Gate Modification is behind schedule and will need PDC action to adjust the schedule.
- 8) Harbor Administration Building - First Floor Mailroom Relocation is behind schedule and will need PDC action to
- 9) Harbor Administration Building - Second Floor Workspace Solutions is behind schedule and will need PDC
- 10) B. 161 Wrap Shack - Metal Roofs Re-Roof to Title 24 is behind schedule and will need PDC action to adjust the
- 11) B. 161 Heavy Garage - Metal Roofs Re-Roof to Title 24 is behind schedule and will need PDC action to adjust the
- 12) B. 161 PEM Shop - Metal Roofs Re-Roof to Title 24 is behind schedule and will need PDC action to adjust the

**The 4 projects that are either over budget or at risk of being over budget include:**

- 1) B. 57-60 - Wharf Reconstruction Assessment and Preliminary Engineering is over budget and will need PDC
- 2) Terminal Island Maritime Support Facility is over budget and will need PDC action to adjust the budget.
- 3) B. 200 G-H Improvements is under review and may require PDC action to adjust the schedule.
- 4) Terminal Island Grade Separation is over budget and will need PDC action to adjust the budget.

New Entries Shaded  

**Projects Completed Since Last Report:**

1) B. 91-93 - Passenger Terminal Mobile Gangways Hydraulic Cylinder Replacement	\$2,573,000
2) B. 93 A & B - World Cruise Center - Photovoltaic System Repair (2023)	\$70,482
3) San Pedro Waterfront - B. 91-92 Cruise Terminal - Wall Partition System	\$144,946
4) B. 52-53 - S.S. Lane Victory Relocation	\$850,000
5) B. 153-155 - Wharf Reconstruction Assessment and Preliminary Engineering	\$1,255,000
6) Port-Wide - HMP Light Fixture LED Upgrade	\$172,707
7) 1750 Navy Way Left Turn Lane Addition	\$200,000
8) Wilmington Waterfront Park - Oldcastle Flogard Storm Drain Filters	\$98,058
9) Klein Billing and Port Pilot Systems Enhancement - Phase II	\$1,518,682
10) B. 155A - Re-Roof and Drain Installation	\$1,600,000
11) Harbor Administration Building - Fifth Floor Commissioner's Conference Room	\$431,662
12) Port of Los Angeles Police Headquarters - Vertiv/Liebert Condensers Replacement	\$161,672
13) 272 S. Fries Ave - Capital Projects Building Fire Alarm Replacement	\$396,000
14) Harbor Administration Building - Small Conference Rooms to Private Offices	\$80,000
15) B. 161 C&M Yard Garage - Waste Oil Tanks Installation	\$20,000
16) PMA-ILWU Local 13 Dispatch Hall Surplus Parking Lot Improvements	\$505,000
17) Port-Wide - Tubular Barrier Gates Installation	\$90,000
18) 272 S. Fries Ave - Capital Projects Building Heat Pump Replacement	\$45,500

19) 2500 Navy Way APM - Lift Stations 2,6 & 8 Electrical Box Upgrade	\$50,000
20) 936, 938 & 1410 Barracuda St. - Fire Sprinkler Head and Standpipe Replacement	\$319,000
<b>Totals</b>	<b>\$10,581,709</b>

**New Work Orders Opened Since Last Report:**

1) B. 212-225 Yusen - Container Terminal Re-Roof	\$315,000
2) B. 300 Fenix - Fire Alarm Fiber Network Replacement	\$220,000
3) Pier 500 Request for Proposal Preliminary Engineering	\$300,000
4) B. 153 - Roof Replacement & Bird Deterrent	\$4,586,000
5) Earle Street Realignment - Preliminary Engineering	\$99,000
6) Port of Los Angeles Police Headquarters - Re-Landscape	\$65,000
7) Port of Los Angeles Police Headquarters - North Grill Gate Replacement	\$71,000
8) Port of Los Angeles Digital Twin	\$5,890,000
9) Clean Ports Infrastructure Upgrade - Everport Terminal	\$47,859,992
10) Clean Ports Infrastructure Upgrade - APM Terminals	\$16,326,140
11) Clean Ports Infrastructure Upgrade - Fenix Marine Services	\$6,670,000
12) Clean Ports Infrastructure Upgrade - Yusen Terminals (YTI)	\$9,468,000
13) Clean Ports Infrastructure Upgrade - TraPac Terminal	\$20,198,000
14) Harbor Administration Building - 4th Floor Environmental Division Workspace Reconfiguration	\$55,000
15) Harbor Administration Building 4th Floor CFO Office	\$70,000
16) Harbor Administration Building - Lobby Doors Automated Operators Replacement	\$90,000
17) 155A - Electric Rolling Gate Installation	\$99,500
18) 936, 938 & 1410 Barracuda St. - Fire Sprinkler Head and Standpipe Replacement	\$319,000
19) Biological Mitigation Projects - 2025	\$70,000
20) Badger Avenue Bridge - Climb Cable Adjuster Replacement	\$156,000
<b>Totals</b>	<b>\$112,927,632</b>

**Audit Committee Status Report  
(Actuals Thru: November 2025)**

Project Title	Project Status	Design Finish	Percent Design Complete	Constr. Finish	Percent Constr. Complete	Sched. Trend	No. of PDC Revs.	Projected Cost	Spent To Date	Percent Spent To Date	Budg. Trend	No. of PDC Revs.	Comments
<b>I. Terminals</b>													
<b>Cruise Terminals</b>													
<b>A. Berth 90-93 - World Cruise Center</b>													
1. B. 91-93 - Passenger Terminal Mobile Gangways Hydraulic Cylinder Replacement (2565300)	Completed		N/A	10/20/25	100%	✔	3	\$2,573,000	\$1,869,969	73%	✔	4	Project Complete
3. B. 91-92 - Passenger Terminal Pedestrian Deck Coating (2572000)	Construction		N/A	04/30/26	95%	✔	3	\$7,037,040	\$6,036,602	86%	✔	3	
4. B. 93 - Escalator Nos. 1-5 Modernization (2572100)	Construction	10/12/22	100%	06/30/26	60%	✔	3	\$3,330,000	\$1,165,569	35%	✔	2	
5. B. 93 A & B - World Cruise Center - Photovoltaic System Repair (2023) (2575500)	Completed	06/30/23	100%	11/30/25	100%	✔		\$70,482	\$22,211	32%	✔		Project Complete
6. B. 93 - Vehicular Ramp Corrosion Mitigation (2575800)	Construction	07/31/24	100%	02/17/26	75%	✘	1	\$4,200,000	\$1,988,159	47%	✔	1	PDC Action Required for Schedule
7. Cruise Terminal Parking Lot Improvements (2579200)	Planning	03/03/26	0%	10/31/26	N/A	✔		\$90,000	\$83,560	93%	✔		
8. B. 91-93 World Cruise Center - Purchase New Mobile AMP Cart (2580600)	Construction	05/22/24	100%	01/03/27	1%	✔		\$1,325,000	\$8,549	1%	✔		
9. B. 93 World Cruise Center - New AMP Vault (2580700)	Design	03/09/26	95%	10/31/26	0%	✔	2	\$1,500,000	\$182,702	12%	✔		
10. B. 93 - Gantry Removal & Roof Repair (2581200)	Construction	12/01/24	100%	02/28/27	75%	✔	1	\$1,225,000	\$5,325	0%	✔		
11. B. 93 - Roof Replacement (2581400)	Construction	11/17/24	100%	06/27/27	15%	✔		\$10,450,000	\$1,584,598	15%	✔		
13. B. 93 World Cruise Center - PLC Modernization (65000028)	Construction	10/13/24	100%	12/31/26	1%	✔	2	\$460,000	\$0	0%	✔		
14. B. 90 - 93 - Cruise Terminal Computer Equipment for CBP (65000060)	Construction		N/A	12/31/28	20%	✔	1	\$430,000	\$0	0%	✔	1	
15. San Pedro Waterfront - B. 91-92 Cruise Terminal - Wall Partition System (65000085)	Completed		N/A	07/31/25	100%	✔	1	\$144,946	\$31,701	22%	✔	1	Project Complete
<b>BERTH 90-93 - WORLD CRUISE CENTER TOTAL</b>								<b>\$32,835,468</b>	<b>\$12,978,944</b>	<b>40%</b>			
<b>B. Berth 45-53 - Outer Harbor Cruise Facility</b>													
1. B. 49-51 Outer Harbor Cruise Terminal Development (2559900)	Bid (Adv.) and Award	09/08/25	100%	12/31/28	0%	✔	6	\$80,400,000	\$3,026,616	4%	✔	4	
2. B. 52-53 - S.S. Lane Victory Relocation (2570300)	Completed	03/06/22	100%	09/30/25	100%	✔	2	\$850,000	\$632,545	74%	✔	2	Project Complete
<b>BERTH 45-53 - OUTER HARBOR CRUISE FACILITY TOTAL</b>								<b>\$81,250,000</b>	<b>\$3,659,162</b>	<b>5%</b>			

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(Actuals Thru: November 2025)**

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<b>CRUISE TERMINALS TOTAL</b>								<b>\$114,085,468</b>	<b>\$16,638,106</b>	<b>15%</b>			
<b>Berth 100-102 - China Shipping Container Terminal</b>													
1. B. 97-109 China Shipping Container Terminal Revised Supplemental EIR (2578700)	Environmental	02/01/24	100%	02/01/26	20%	✓	1	\$1,000,000	\$786,571	79%	✓		
2. B. 100 - Crane Breakers Replacement (65000043)	Construction		N/A	07/31/26	1%	✓		\$725,000	\$26,989	4%	✓		
<b>BERTH 100-102 - CHINA SHIPPING CONTAINER TERMINAL TOTAL</b>								<b>\$1,725,000</b>	<b>\$813,560</b>	<b>47%</b>			
<b>Berth 121-131 - Yang Ming Container Terminal</b>													
1. B. 121-131 - West Basin Intermodal Container Transfer Facility (WBICTF) Expansion (2481000)	Hold	06/30/26	5%	12/31/28	0%	⊗	2	\$11,100,000	\$571,319	5%	⊗	2	
2. B. 121-131 - Terminal Redevelopment - Planning and Environmental (2523200)	Environmental		N/A	06/30/28	60%	✓	9	\$6,236,770	\$5,390,046	86%	✓	11	
3. B. 126-129 Wharf Redevelopment (65000023)	Design	06/30/26	1%	12/31/28	0%	✓		\$13,480,000	\$428,417	3%	✓		
4. B. 121-126 - AMP Switchgear Breakers Replacement (65000044)	Construction		N/A	07/31/26	2%	✓		\$680,000	\$18,547	3%	✓		
<b>BERTH 121-131 - YANG MING CONTAINER TERMINAL TOTAL</b>								<b>\$31,496,770</b>	<b>\$6,408,329</b>	<b>20%</b>			
<b>Berth 135-147 - TRAPAC Container Terminal</b>													
1. B. 136 - Transformer Replacement (2582400)	Construction		N/A	03/01/26	97%	✓		\$98,000	\$63,394	65%	✓		
<b>BERTH 135-147 - TRAPAC CONTAINER TERMINAL TOTAL</b>								<b>\$98,000</b>	<b>\$63,394</b>	<b>65%</b>			
<b>Berth 171-181 - Pasha Terminal</b>													
5. B. 174-176 Bollard Improvements (65000030)	Design	01/30/26	80%	06/30/27	0%	✓		\$1,087,100	\$80,064	7%	✓		
<b>BERTH 171-181 - PASHA TERMINAL TOTAL</b>								<b>\$1,087,100</b>	<b>\$80,064</b>	<b>7%</b>			
<b>Berth 212-224 - YTI Container Terminal</b>													
1. B. 212-225 Yusen - Container Terminal Re-Roof (65000142)	Construction	10/05/25	100%	06/30/26	2%	✓		\$315,000	\$0	0%	✓		New Project
<b>BERTH 212-224 - YTI CONTAINER TERMINAL TOTAL</b>								<b>\$315,000</b>	<b>\$0</b>	<b>0%</b>			
<b>Berth 300-306 - Fenix Terminal</b>													

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2. B. 302-305 On-Dock Railyard Expansion (2562200)	Construction	09/04/24	100%	03/31/27	5%	✔	4	\$73,793,000	\$5,345,710	7%	✔	2	
3. B. 306 - Container Wharf (2570900)	Design	03/31/27	80%	09/30/29	0%	✔	3	\$357,500,000	\$3,081,401	1%	✔	2	
4. B. 302-305 RMG Crane Rail and Foundation (2571600)	Hold	08/30/24	80%	02/28/27	0%	⊛	1	\$38,700,000	\$1,194,281	3%	⊛		
5. B. 302-305 Panzerbelt Improvements (2579700)	Design	01/31/26	10%	05/31/27	0%	✔	2	\$1,190,000	\$32,134	3%	✔		
6. B. 300 Fenix - Fire Alarm Fiber Network Replacement (65000143)	Bid (Adv.) and Award		N/A	04/30/26	0%	✔	1	\$220,000	\$0	0%	✔		New Project
<b>BERTH 300-306 - FENIX TERMINAL TOTAL</b>								<b>\$471,403,000</b>	<b>\$9,653,526</b>	<b>2%</b>			
<b>Berth 400-409 - APMT Terminal</b>													
2. Pier 400 Roadability Canopy Improvements (2579800)	Design	01/31/26	80%	04/30/28	0%	✔	1	\$3,650,000	\$164,385	5%	✔	1	
3. B. 400-405 - Crane Breakers Replacement (65000045)	Construction		N/A	05/31/26	5%	✔		\$680,000	\$43,641	6%	✔		
<b>BERTH 400-409 - APMT TERMINAL TOTAL</b>								<b>\$4,330,000</b>	<b>\$208,026</b>	<b>5%</b>			
<b>Motems</b>													
1. B. 238-239 - MOTEMS - PBF Energy (2489900)	Construction	03/13/23	100%	03/31/27	22%	✔	13	\$39,288,466	\$6,315,074	16%	✔	4	
2. B. 167-169 - MOTEMS - Shell (2493600)	Construction	02/09/26	100%	02/29/28	90%	✔	9	\$44,832,908	\$30,700,597	68%	✔	3	
3. B. 163 - MOTEMS - NuStar (2493700)	Design	01/31/28	1%	01/31/28	N/A	✔	4	\$2,440,446	\$1,540,446	63%	✔	2	
4. B. 150-151 - MOTEMS - Phillips 66 (2493800)	Design	01/31/28	10%	01/31/28	N/A	✔	4	\$3,630,929	\$2,730,929	75%	✔	2	
5. B. 164 - MOTEMS - Valero (2493900)	Design	01/31/28	1%	01/31/28	N/A	✔	6	\$4,804,888	\$3,904,888	81%	✔	3	
6. B. 187-190 - MOTEMS - Vopak (2494000)	Design	01/31/28	80%	01/31/28	N/A	✔	2	\$4,188,944	\$3,338,165	80%	✔	2	
<b>MOTEMS TOTAL</b>								<b>\$99,186,581</b>	<b>\$48,530,099</b>	<b>49%</b>			
<b>Miscellaneous Terminal Improvements</b>													
2. B. 57-60 - Wharf Rehabilitation (2565800)	Construction		N/A	12/31/26	5%	✘	4	\$771,417	\$766,090	99%	✘	1	PDC Action Required for Schedule and Budget
3. B. 153-155 - Wharf Reconstruction Assessment and Preliminary Engineering (2565900)	Completed	07/31/25	100%	07/31/25	N/A	✔	4	\$1,255,000	\$815,539	65%	✔	1	Project Complete

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4. Southwest Marine Administration Building Demolition and Pavement Improvements (2566100)	Construction		N/A	11/30/26	1%	✔	6	\$1,090,000	\$300,221	28%	✔	1	
5. B. 44 - Boatyard Site Preparations (2569900)	Design	12/31/27	80%	06/30/29	0%	✔	2	\$5,830,000	\$309,830	5%	✔		
6. R.B. 197 Site Improvements (2571100)	Hold	01/09/23	100%	08/31/23	1%	⊛	2	\$1,520,000	\$68,727	5%	⊛		
7. B. 208-209 CFS Building Demolition (2572400)	Bid (Adv.) and Award	07/18/25	100%	10/31/26	0%	✔	2	\$8,300,000	\$347,954	4%	✔		
8. Terminal Island Maritime Support Facility (2573500)	Design	11/30/25	80%	05/31/28	0%	✘	1	\$194,630,000	\$1,274,722	1%	✘		PDC Action Required for Schedule and Budget
9. B. 172-179 - Fire Water Line Replacement (2578500)	Construction	09/15/25	100%	06/30/26	40%	✔	1	\$1,850,000	\$120,178	6%	✔	1	
10. New Dock Street Pump Station - Force Main Diversion (2579400)	Design	10/15/25	40%	03/31/27	0%	✔		\$2,239,000	\$154,741	7%	✔		
11. New Dock Street Pump Station - Stormwater Disinfection System (2579500)	Construction	11/30/24	100%	12/15/25	80%	✔	1	\$650,000	\$361,681	56%	✔	1	
12. Cannery St. & Barracuda St. Facilities Demolition & Improvements (2579600)	Design	01/01/26	1%	06/01/27	0%	!		\$18,400,000	\$80,923	0%	✔		PDC Action Required for Schedule and Budget
13. R.B. 143-144 - Storm Drain Improvements (2580100)	Planning	06/28/26	0%	01/24/27	0%	✔		\$100,000	\$5,376	5%	✔		
14. Port-Wide - HMP Light Fixture LED Upgrade (2580300)	Completed		N/A	07/09/25	100%	✔	2	\$172,707	\$172,707	100%	✔		Project Complete
15. B. 153 - Window Replacement (2581900)	Construction	03/21/25	100%	07/19/26	6%	✔		\$2,249,000	\$32,148	1%	✔		
16. Port-Wide - HVL Load Interrupter Switch Replacement (65000029)	Bid (Adv.) and Award		N/A	12/31/26	10%	✔	1	\$150,000	\$81,690	54%	✔		
17. B. 162 Remediation and Redevelopment (65000032)	Planning	03/31/26	0%	03/31/26	0%	✔		\$100,000	\$17,429	17%	✔		
18. B. 200 G-H Improvements (65000035)	Design	02/28/26	5%	02/29/28	0%	!		\$6,165,000	\$87,223	1%	!		PDC Action May Be Required for Schedule and Budget
19. Pier 500 Request for Proposal Preliminary Engineering (65000160)	Design	06/30/26	5%	06/30/27	0%	✔		\$300,000	\$0	0%	✔		New Project
20. B. 153 - Roof Replacement & Bird Deterrent (65000172)	Planning	05/31/26	0%	07/31/28	0%	✔		\$4,586,000	\$0	0%	✔		New Project
<b>MISCELLANEOUS TERMINAL IMPROVEMENTS TOTAL</b>								<b>\$250,358,124</b>	<b>\$4,997,178</b>	<b>2%</b>			
<b>TERMINALS TOTAL</b>								<b>\$974,085,043</b>	<b>\$87,392,282</b>	<b>9%</b>			
<b>II. Transportation</b>													
<b>Transportation Improvements</b>													

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(Actuals Thru: November 2025)

Project Title	Project Status	Design Finish	Percent Design Complete	Constr. Finish	Percent Constr. Complete	Sched. Trend	No. of PDC Revs.	Projected Cost	Spent To Date	Percent Spent To Date	Budg. Trend	No. of PDC Revs.	Comments
1. State Route 47/Vincent Thomas Bridge & Front St./Harbor Blvd Interchange Reconfiguration (2533400)	Construction	03/20/23	100%	11/30/26	15%	✔	5	\$130,000,000	\$68,470,939	53%	✔	4	
5. C Street/I-110 Access Ramp Improvements Right of Way Transfer (2552800)	Construction		N/A	08/31/28	1%	✔	1	\$364,999	\$160,341	44%	✔	1	
6. B. 200 - Roadway Improvements & Extension (2554000)	Design	05/31/26	80%	05/31/28	0%	✔	2	\$14,400,000	\$1,568,723	11%	✔	2	
7. CALTRANS Pedestrian Path and Parking Restriping (Phase 2B) (2562600)	Construction	01/14/23	100%	05/31/26	36%	✔	7	\$1,289,500	\$412,612	32%	✔	1	
9. Navy Way/Seaside Avenue Street Light Fixture Replacement (2569300)	Hold		N/A	12/31/23	35%	⊛	1	\$612,650	\$74,110	12%	⊛	1	
10. Terminal Island Grade Separation (2569700)	Design	06/30/26	80%	08/31/28	0%	✘	3	\$39,230,000	\$1,744,192	4%	✘	1	PDC Action Required for Schedule and Budget
11. Mormon Island Street Reconstruction Program Phase I (2570000)	Hold		N/A	02/28/25	0%	⊛		\$9,500,000	\$126,886	1%	⊛		
12. Knoll Drive Solar Street Lighting (2573100)	Construction	06/30/23	100%	01/31/26	5%	✔	2	\$690,000	\$264,566	38%	✔		
13. Navy Way and Seaside Avenue Interchange Improvements (2573200)	Design	02/28/27	80%	02/28/30	0%	✔	1	\$65,650,000	\$1,601,731	2%	✔		
15. 1750 Navy Way Left Turn Lane Addition (2581100)	Completed	10/28/24	100%	09/30/25	100%	✔		\$200,000	\$148,314	74%	✔		Project Complete
16. Terminal Island Rail Infrastructure Improvements (65000027)	Design	12/31/26	1%	12/31/28	0%	✔		\$1,779,000	\$60,273	3%	✔		
17. Terminal Way Solar Powered Street Lights (65000047)	Construction	03/14/25	100%	03/27/26	5%	✔		\$630,000	\$6,805	1%	✔		
18. Port Wide Rail Support Services (65000055)	Design	01/31/27	25%	01/31/27	0%	✔		\$53,500	\$12,243	23%	✔		
19. New Dock Street Traffic Calming Improvements - Phase II (65000115)	Design	01/30/26	95%	01/31/27	0%	✔	1	\$165,000	\$29,577	18%	✔	1	
20. Transportation Grant Assistance and Administration (65000116)	Planning		N/A	03/01/26	0%	✔		\$40,000	\$0	0%	✔		
21. Falcon Street Roadway Reconstruction (65000120)	Design	11/30/26	12%	05/31/28	0%	✔		\$3,660,000	\$0	0%	✔		
22. Earle Street Realignment - Preliminary Engineering (65000169)	Design	08/31/26	1%	10/31/26	0%	✔		\$99,000	\$0	0%	✔		New Project
<b>TRANSPORTATION IMPROVEMENTS TOTAL</b>								<b>\$268,363,649</b>	<b>\$74,681,310</b>	<b>28%</b>			
<b>TRANSPORTATION TOTAL</b>								<b>\$268,363,649</b>	<b>\$74,681,310</b>	<b>28%</b>			
<b>III. Security</b>													
<b>Homeland Security</b>													

**Audit Committee Status Report  
(Actuals Thru: November 2025)**

Project Title	Project Status	Design Finish	Percent Design Complete	Constr. Finish	Percent Constr. Complete	Sched. Trend	No. of PDC Revs.	Projected Cost	Spent To Date	Percent Spent To Date	Budg. Trend	No. of PDC Revs.	Comments
3. New Fiber Optic Line - Port of Los Angeles Harbor Administration Building to 110 Freeway On/Off Ramp (2566800)	Bid (Adv.) and Award	01/31/26	100%	12/31/26	0%	✔	5	\$217,000	\$93,947	43%	✔	1	
5. Port Police Dive Boat Purchase (2577100)	Construction		N/A	03/31/26	75%	✔		\$4,927,412	\$3,665,747	74%	✔	1	
8. Port Police - Land Mobile Radio System Enhancement (2581000)	Planning	04/01/26	0%	06/30/27	0%	✔	1	\$2,465,944	\$420,002	17%	✔	1	
9. Cybersecurity Artificial Intelligence (AI) Implementation (65000022)	Bid (Adv.) and Award		N/A	10/30/26	0%	✔		\$495,000	\$0	0%	✔	1	
10. B. 86 Former Crowley Marine Building Security Unit Relocation (65000058)	Planning	03/31/28	0%	09/30/29	0%	✔	1	\$2,626,000	\$23,319	1%	✔		
11. Port of Los Angeles Police Headquarters 1st Floor - UPS Battery Replacement (65000080)	Planning	03/31/26	0%	05/07/26	0%	✔		\$32,000	\$0	0%	✔		
12. Port of Los Angeles Police Headquarters - Re-Landscape (65000138)	Construction		N/A	03/16/26	75%	✔		\$65,000	\$13,152	20%	✔		New Project
13. Port of Los Angeles Police Headquarters - North Grill Gate Replacement (65000139)	Construction	10/23/25	100%	01/31/26	5%	✔		\$71,000	\$0	0%	✔		New Project
14. Port of Los Angeles Digital Twin (65000159)	Bid (Adv.) and Award	11/04/25	100%	06/30/29	0%	✔		\$5,890,000	\$0	0%	✔		New Project
<b>HOMELAND SECURITY TOTAL</b>								<b>\$16,789,356</b>	<b>\$4,216,167</b>	<b>25%</b>			
<b>SECURITY TOTAL</b>								<b>\$16,789,356</b>	<b>\$4,216,167</b>	<b>25%</b>			
<b>IV. Public Access/Environmental Enhancements and Zero Emissions</b>													
<b>Los Angeles Waterfront</b>													
<b>1. Public Access Investment Plan (PAIP)</b>													
<b>A. Public Access Investment Plan</b> <b>San Pedro Waterfront</b>													
4. San Pedro Waterfront - West Harbor - Soil Testing, Removal and Unforeseen Conditions (2559600)	Construction		N/A	12/31/29	14%	✔	2	\$1,740,000	\$778,184	45%	✔	2	
5. San Pedro Waterfront - Harbor Boulevard from SP Slip to 22nd Roadway Improvements (2560000)	Design	05/31/26	60%	11/30/27	0%	✔	1	\$22,000,000	\$2,481,184	11%	✔	1	
7. 208 East 22nd Street Parking Lot Improvements (2573900)	Design	05/31/26	89%	11/30/27	0%	✔	3	\$31,800,000	\$1,165,202	4%	✔	1	
8. Cabrillo Marine Aquarium Life Support System - PAIP (2578600)	Construction		N/A	03/31/27	70%	✔	1	\$2,400,000	\$119,657	5%	✔	1	
9. San Pedro Waterfront - Harbor Boulevard Gateway (2581500)	Planning		N/A	06/30/26	N/A	✔		\$50,000	\$7,039	14%	✔		
10. West Harbor - City Improvements (65000034)	Construction		N/A	12/31/27	95%	✔		\$1,470,000	\$0	0%	✔		

**Audit Committee Status Report  
(Actuals Thru: November 2025)**

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<b>PUBLIC ACCESS INVESTMENT PLAN □ SAN PEDRO WATERFRONT TOTAL</b>								\$59,460,000	\$4,551,266	8%			
<b>B. Public Access Investment Plan □ Wilmington Waterfront</b>													
2. Wilmington Waterfront - Avalon Pedestrian Bridge and Promenade Gateway (2537700)	Bid (Adv.) and Award	08/13/25	100%	08/31/28	0%	✔	9	\$152,375,000	\$8,109,054	5%	✔	4	
3. Wilmington Waterfront - Site Characterization Assessments (2545600)	Environmental		N/A	08/31/28	50%	✔	4	\$1,162,000	\$889,422	77%	✔	4	
4. Wilmington Youth Aquatic Center (2553600)	Planning	09/30/27	0%	12/31/29	0%	✔	3	\$4,600,000	\$925,205	20%	✔	1	
5. Wilmington Waterfront - Avalon Pedestrian Bridge - DWP Marine Tank Farm Coordination (2569000)	Bid (Adv.) and Award	08/13/25	100%	08/31/28	N/A	✔	2	\$7,000,000	\$118,464	2%	✔	1	
6. Wilmington Waterfront Park West End Restroom and Site Restoration (2579900)	Design	01/31/26	95%	10/31/27	0%	✔	1	\$6,900,000	\$598,202	9%	✔		
7. Wilmington Waterfront - California Coastal Trail Promenade (2581600)	Planning		N/A	06/30/26	N/A	✔		\$50,000	\$2,321	5%	✔		
<b>PUBLIC ACCESS INVESTMENT PLAN □ WILMINGTON WATERFRONT TOTAL</b>								\$172,087,000	\$10,642,669	6%			
<b>PUBLIC ACCESS INVESTMENT PLAN (PAIP) TOTAL</b>								\$231,547,000	\$15,193,935	7%			
<b>2. Miscellaneous Projects San Pedro Waterfront</b>													
1. San Pedro Waterfront - B. 57 - Wharf Demolition, Seawall Repair and Street Improvements (2500600)	Hold	06/30/20	0%	06/30/22	0%	⊛	3	\$21,725,000	\$3,117,928	14%	⊛	3	
2. San Pedro Waterfront - B. 57 - AltaSea Environmental Assessment (2531800)	Hold		N/A	12/31/28	25%	⊛	4	\$1,000,000	\$382,422	38%	⊛		
4. B. 72 Parking Lot Light Replacement (2572900)	Construction	06/30/24	100%	01/31/26	25%	✔	1	\$440,000	\$154,670	35%	✔		
5. B. 57.5-60 - AltaSea Soil Testing and Disposal (2574800)	Construction		N/A	06/30/26	80%	✔	2	\$6,000,000	\$3,199,093	53%	✔	1	
7. San Pedro Waterfront - Gateway Fanfare Fountain Water Treatment System - Design Only (2576200)	Design	01/31/26	10%	01/31/26	N/A	✔		\$61,000	\$23,762	39%	✔		
9. North Gaffey Street Beautification- Supplemental Work (65000037)	Construction	01/14/23	100%	05/31/26	21%	✔	1	\$2,689,004	\$655,216	24%	✔	1	
10. San Pedro Waterfront - Missing Waterfront Memorials Replacements (65000092)	Construction		N/A	06/30/26	25%	✔		\$15,000	\$0	0%	✔		
<b>MISCELLANEOUS PROJECTS □ SAN PEDRO WATERFRONT TOTAL</b>								\$31,930,004	\$7,533,091	24%			
<b>3. Miscellaneous Projects □ Wilmington Waterfront</b>													
1. Wilmington Waterfront Park - New Pumproom Entry (2582000)	Design	03/01/26	80%	03/31/27	0%	✔	2	\$218,000	\$0	0%	✔		

**Audit Committee Status Report**  
(Actuals Thru: November 2025)

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2. Wilmington Waterfront Park - Oldcastle Flogard Storm Drain Filters (65000040)	Completed		N/A	08/21/25	100%	✔		\$98,058	\$98,058	100%	✔		Project Complete
<b>MISCELLANEOUS PROJECTS</b> <b>WILMINGTON WATERFRONT TOTAL</b>								<b>\$316,058</b>	<b>\$98,058</b>	<b>31%</b>			
<b>LOS ANGELES WATERFRONT TOTAL</b>								<b>\$263,793,062</b>	<b>\$22,825,084</b>	<b>9%</b>			
<b>Environmental Enhancements and Zero Emissions</b>													
4. Inner Cabrillo Beach Parking Lot - Storm Water Improvements (2567400)	Design	06/30/26	80%	12/31/28	0%	✔	3	\$1,420,000	\$103,867	7%	✔	1	
5. B. 195-199 - WWL Terminal Alternative Maritime Power (2570800)	Design	03/09/26	95%	09/28/28	0%	✔	3	\$17,700,000	\$338,666	2%	✔		
6. Electrical Infrastructure Improvement Program (2574200)	Environmental		N/A	06/30/35	1%	✔		\$501,000,000	\$202,548	0%	✔	2	
8. Least Tern Nesting Site Improvements (2581300)	Planning	01/31/26	0%	01/31/26	N/A	✔		\$50,000	\$41,940	84%	✔		
9. Port-wide Skimmer Replacement (65000096)	Bid (Adv.) and Award		N/A	06/30/28	N/A	✔		\$315,000	\$2,151	1%	✔		
10. Clean Ports Infrastructure Upgrade - Everport Terminal (65000108)	Planning	07/31/26	0%	12/31/28	0%	✔		\$47,859,992	\$0	0%	✔		New Project
11. Clean Ports Infrastructure Upgrade - APM Terminals (65000110)	Design	07/31/26	1%	12/31/28	0%	✔		\$16,326,140	\$116	0%	✔		New Project
12. Clean Ports Infrastructure Upgrade - Fenix Marine Services (65000111)	Planning	08/30/27	0%	12/31/28	0%	✔		\$6,670,000	\$0	0%	✔		New Project
13. Clean Ports Infrastructure Upgrade - Yusen Terminals (YTI) (65000112)	Planning	07/31/26	0%	12/31/28	0%	✔		\$9,468,000	\$0	0%	✔		New Project
14. Clean Ports Infrastructure Upgrade - TraPac Terminal (65000113)	Planning	07/31/26	0%	12/31/28	0%	✔		\$20,198,000	\$0	0%	✔		New Project
<b>ENVIRONMENTAL ENHANCEMENTS AND ZERO EMISSIONS TOTAL</b>								<b>\$621,007,132</b>	<b>\$689,287</b>	<b>0%</b>			
<b>PUBLIC ACCESS/ENVIRONMENTAL ENHANCEMENTS AND ZERO EMISSIONS TOTAL</b>								<b>\$884,800,194</b>	<b>\$23,514,371</b>	<b>3%</b>			
<b>V. Maritime Services</b>													
<b>Harbor Department Facilities</b>													
1. Harbor Administration Building - HVAC Replacement (2509600)	Construction	04/14/25	100%	09/23/26	1%	✔	12	\$19,485,000	\$3,285,074	17%	✔	5	
2. Harbor Administration Building - Board Hearing Room and Executive Session Room Remodel (2551900)	Construction	11/04/22	100%	04/30/26	75%	✔	5	\$7,930,000	\$4,176,176	53%	✔	3	
3. Klein Billing and Port Pilot Systems Enhancement - Phase II (2561700)	Completed		N/A	09/17/25	100%	✔		\$1,518,682	\$1,126,159	74%	✔		Project Complete

**Audit Committee Status Report  
(Actuals Thru: November 2025)**

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4. B. 161 - Former Administration Building Renovation (2564400)	Design	12/31/26	20%	06/30/29	0%	✔	2	\$8,250,000	\$591,205	7%	✔	1	
5. Oracle ERP Cloud Migration (2564800)	Construction	06/30/22	100%	02/27/26	99%	✔	4	\$29,513,615	\$26,162,744	89%	✔	3	
7. POLA Electric Vehicle Charging Stations - Phase 1 (2569600)	Construction	08/31/24	100%	09/30/26	20%	✔	2	\$5,000,000	\$1,144,044	23%	✔		
8. Harbor Administration Building - Third Floor Work Solutions (2571000)	Hold	10/01/25	0%	09/30/27	0%	⊘	1	\$6,610,000	\$91,857	1%	⊘		
9. B. 161 - Marine Ways Gate Modification (2572500)	Design	11/30/25	40%	04/30/27	0%	✘	2	\$940,000	\$102,343	11%	✔	1	PDC Action Required for Schedule
10. B. 155A - Re-Roof and Drain Installation (2572600)	Completed	12/16/22	100%	07/31/25	100%	✔	1	\$1,600,000	\$1,263,819	79%	✔	1	Project Complete
11. Harbor Administration Building - Conference Room Teleconferencing Solutions (2572800)	Construction	03/30/23	100%	05/15/27	20%	✔		\$90,000	\$61,728	69%	✔		
12. Harbor Administration Building - First Floor Mailroom Relocation (2574600)	Design	01/31/26	70%	10/31/27	0%	✘	3	\$2,100,000	\$113,340	5%	✔	1	PDC Action Required for Schedule
13. Harbor Administration Building - Second Floor Workspace Solutions (2574700)	Design	12/31/25	85%	03/01/28	0%	✘	4	\$2,500,000	\$166,618	7%	✔	1	PDC Action Required for Schedule
14. Harbor Administration Building - Fifth Floor Commissioner's Conference Room (2576000)	Completed	06/02/24	100%	10/12/25	100%	✔	1	\$431,662	\$326,585	76%	✔	2	Project Complete
15. Port of Los Angeles Police Headquarters - Vertiv/Liebert Condensers Replacement (2576500)	Completed		N/A	11/19/25	100%	✔	3	\$161,672	\$14,883	9%	✔		Project Complete
16. 272 S. Fries Ave - Capital Projects Building Fire Alarm Replacement (2576800)	Completed		N/A	07/14/25	100%	✔	3	\$396,000	\$152,036	38%	✔		Project Complete
17. 514 Pier A Street - Soils Lab Chiller Replacement (2576900)	Bid (Adv.) and Award		N/A	03/31/27	5%	✔	4	\$285,000	\$203	0%	✔	2	
20. Harbor Administration Building - Small Conference Rooms to Private Offices (2578300)	Completed	07/15/24	100%	10/20/25	100%	✔		\$80,000	\$60,013	75%	✔		Project Complete
21. B. 161 - Plumbing Shop Workspace Solution (2578800)	Construction	10/01/24	1%	12/31/27	0%	✔	1	\$900,000	\$962	0%	✔		
22. B. 161 - Boat Shop 10 Ton Jib Crane Replacement (2579000)	Construction		N/A	03/15/26	50%	✔		\$80,000	\$0	0%	✔		
23. World Tots Shade Fabric Addition and Replacement (2579100)	Construction	09/04/24	100%	01/31/26	75%	✔		\$58,500	\$33,712	58%	✔		
24. B. 68 - Port Pilots Living Quarters Buildings (2580000)	Design		N/A	02/12/27	N/A	✔		\$95,000	\$80,779	85%	✔		
25. Harbor Administration Building - Vehicular Elastomeric Coating & Concrete Sloping (2582600)	Environmental	03/01/26	0%	10/31/27	0%	✔	1	\$1,426,000	\$0	0%	✔	1	
26. Perimeter Security Fence at World Tots LA Preschool (65000054)	Construction	07/18/25	100%	03/31/26	0%	✔		\$144,000	\$25,014	17%	✔	1	
27. Harbor Administration Building - Basement Media Center Relocation (65000056)	Design	08/31/26	10%	12/31/27	0%	✔	1	\$2,000,000	\$76,117	4%	✔		

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(Actuals Thru: November 2025)

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28. Test Lab Building Updates (65000062)	Design	01/31/26	1%	03/31/26	0%	✔		\$47,000	\$6,775	14%	✔		
29. 801 Reeves Avenue - New Fire Alarm System Installation (65000063)	Construction		N/A	12/15/25	40%	✔		\$450,000	\$203,731	45%	✔		
30. B. 161 C&M Yard Garage - Waste Oil Tanks Installation (65000081)	Completed		N/A	10/17/25	100%	✔		\$20,000	\$2,067	10%	✔		Project Complete
31. Harbor Administration Building 5th Floor Workspace Additions (65000064)	Environmental	01/31/28	0%	03/31/29	0%	✔		\$900,000	\$2,080	0%	✔		
32. B. 161 Wrap Shack - Metal Roofs Re-Roof to Title 24 (65000125)	Construction		N/A	11/22/25	2%	✘		\$128,000	\$0	0%	✔		PDC Action Required for Schedule
33. B. 161 Heavy Garage - Metal Roofs Re-Roof to Title 24 (65000126)	Construction		N/A	12/20/25	2%	✘		\$174,000	\$0	0%	✔		PDC Action Required for Schedule
34. B. 161 PEM Shop - Metal Roofs Re-Roof to Title 24 (65000127)	Bid (Adv.) and Award		N/A	03/22/26	0%	✘		\$347,000	\$0	0%	✔		PDC Action Required for Schedule
35. Harbor Administration Building - 4th Floor Environmental Division Workspace Reconfiguration (65000156)	Environmental	03/09/26	0%	07/07/26	0%	✔		\$55,000	\$0	0%	✔		New Project
36. Harbor Administration Building 4th Floor CFO Office (65000157)	Environmental	03/09/26	0%	07/07/26	0%	✔		\$70,000	\$0	0%	✔		New Project
37. Harbor Administration Building - Lobby Doors Automated Operators Replacement (65000174)	Planning	02/05/26	0%	04/09/26	0%	✔		\$90,000	\$0	0%	✔		New Project
<b>HARBOR DEPARTMENT FACILITIES TOTAL</b>								<b>\$93,876,131</b>	<b>\$39,270,063</b>	<b>42%</b>			
<b>Miscellaneous Projects</b>													
1. POLA Sidewalk Repair Program - POLA Sidewalks (2546300)	Construction	01/31/26	90%	06/30/26	90%	✔	2	\$3,600,000	\$1,769,962	49%	✔		
2. 1050 Ways Street (Starkist) - Demolition and Storage Lot Conversion (2554200)	Construction	10/04/23	100%	11/14/26	1%	✔	8	\$13,154,445	\$1,934,733	15%	✔	3	
4. South Seaside Avenue Storm Drain Restoration (2560800)	Bid (Adv.) and Award	10/04/23	100%	10/31/26	0%	✔	6	\$1,425,000	\$179,270	13%	✔	1	
5. B. 150-195 - Underwharf Pipeline Hangers Replacement (2561300)	Construction		N/A	04/30/26	1%	✔	6	\$790,000	\$18,857	2%	✔	1	
6. B. 95 - Catalina Channel Express - Barge Landing Ramp Upgrade (2564000)	Hold	04/30/23	100%	06/30/24	0%	⊖	3	\$1,390,000	\$212,402	15%	⊖	2	
7. Badger Avenue Bridge Gearbox Rebuild (2565400)	Bid (Adv.) and Award		N/A	12/31/26	7%	✔	3	\$870,000	\$2,107	0%	✔	1	
8. Pile-Driving Barge, Barge-Mounted Crane, and Barge Support Workboat (2567100)	Bid (Adv.) and Award	02/01/22	100%	12/31/27	0%	✔	2	\$14,300,000	\$0	0%	✔		
10. Port of Los Angeles and Port of Long Beach Goods Movement Workforce Training Facility (2568400)	Design	07/31/26	20%	01/31/29	0%	✔	1	\$150,000,000	\$4,058,976	3%	✔	1	
11. 1025 S Seaside Ave - Demolition and Lot Conversion (2570400)	Bid (Adv.) and Award	10/04/23	100%	10/31/26	0%	✔	4	\$2,500,000	\$120,656	5%	✔		

**Audit Committee Status Report**  
(Actuals Thru: November 2025)

Project Title	Project Status	Design Finish	Percent Design Complete	Constr. Finish	Percent Constr. Complete	Sched. Trend	No. of PDC Revs.	Projected Cost	Spent To Date	Percent Spent To Date	Budg. Trend	No. of PDC Revs.	Comments
12. Port-wide Leak Detection Expansion Program (2572300)	Bid (Adv.) and Award	09/30/25	100%	01/02/27	0%	✔	2	\$4,700,000	\$247,950	5%	✔		
13. B. 93 - Parking Deck Waterproofing Improvement (2573000)	Construction	01/31/23	100%	03/01/26	95%	✔	1	\$11,700,000	\$10,721,498	92%	✔	1	
14. PMA-ILWU Local 13 Dispatch Hall Surplus Parking Lot Improvements (2573300)	Completed	09/18/24	100%	08/29/25	100%	✔	3	\$505,000	\$412,872	82%	✔	1	Project Complete
15. Badger Avenue Bridge Grating Replacement (2574000)	Construction		N/A	12/31/26	75%	✔	3	\$785,000	\$468,075	60%	✔	1	
16. Badger Avenue Bridge Wire Ropes Replacement (2574100)	Construction		N/A	12/31/26	1%	✔	4	\$4,100,000	\$0	0%	✔	4	
17. Port of Los Angeles - Energy Monitoring System (2575700)	Hold	07/09/25	10%	06/10/27	0%	⊖		\$5,620,000	\$27,463	0%	⊖		
18. Badger Avenue Bridge - Motor Brake Replacement (2577900)	Bid (Adv.) and Award		N/A	10/31/25	0%	✔		\$99,713	\$0	0%	✔		
19. Henry Ford Avenue & New Dock Street - Storm Drain Replacement & Improvements (2580800)	Design		N/A	12/06/27	0%	✔	1	\$6,000,000	\$285,318	5%	✔	1	
20. Tuna Street Buildings Demolition (2580500)	Hold	09/30/25	35%	02/27/26	0%	⊖		\$97,478	\$29,953	31%	⊖		
21. B. 72 Municipal Fish Market - Window and Door Replacement with Exterior Paint (2581700)	Design	12/30/25	98%	12/31/27	0%	✔	1	\$2,996,000	\$13,221	0%	✔	1	
22. Port-Wide - Tubular Barrier Gates Installation (2582100)	Completed		N/A	07/15/25	100%	✔		\$90,000	\$84,017	93%	✔		Project Complete
25. 272 S. Fries Ave - Capital Projects Building Heat Pump Replacement (65000053)	Completed		N/A	08/11/25	100%	✔		\$45,500	\$32,091	71%	✔		Project Complete
26. 2500 Navy Way APM - Lift Stations 2.6 & 8 Electrical Box Upgrade (65000072)	Completed		N/A	10/15/25	100%	✔		\$50,000	\$0	0%	✔		Project Complete
27. Badger Avenue Bridge - LED Lighting Upgrade (65000082)	Construction		N/A	05/31/26	1%	✔		\$89,000	\$22,351	25%	✔		
29. Klein Billing and Port Control Management Systems Enhancement - Phase III (65000121)	Planning	12/16/26	0%	12/16/30	0%	✔		\$2,689,440	\$0	0%	✔		
30. B. 155A - Electric Rolling Gate Installation (65000140)	Construction	10/26/25	100%	02/13/26	80%	✔		\$99,500	\$52,929	53%	✔		New Project
31. 936, 938 & 1410 Barracuda St. - Fire Sprinkler Head and Standpipe Replacement (65000141)	Completed	10/26/25	100%	12/09/25	100%	✔		\$319,000	\$0	0%	✔		New Project, Project Complete
32. Biological Mitigation Projects - 2025 (65000154)	Environmental		N/A	12/31/26	1%	✔		\$70,000	\$1,677	2%	✔		New Project
33. Badger Avenue Bridge - Climb Cable Adjuster Replacement (65000165)	Planning	04/01/26	0%	02/01/27	0%	✔		\$156,000	\$0	0%	✔		New Project
<b>MISCELLANEOUS PROJECTS TOTAL</b>								<b>\$228,241,076</b>	<b>\$20,696,379</b>	<b>9%</b>			
<b>MARITIME SERVICES TOTAL</b>								<b>\$322,117,207</b>	<b>\$59,966,443</b>	<b>19%</b>			
<b>CIP TOTAL COST</b>								<b>\$2,466,155,449</b>	<b>\$249,770,573</b>	<b>10%</b>			