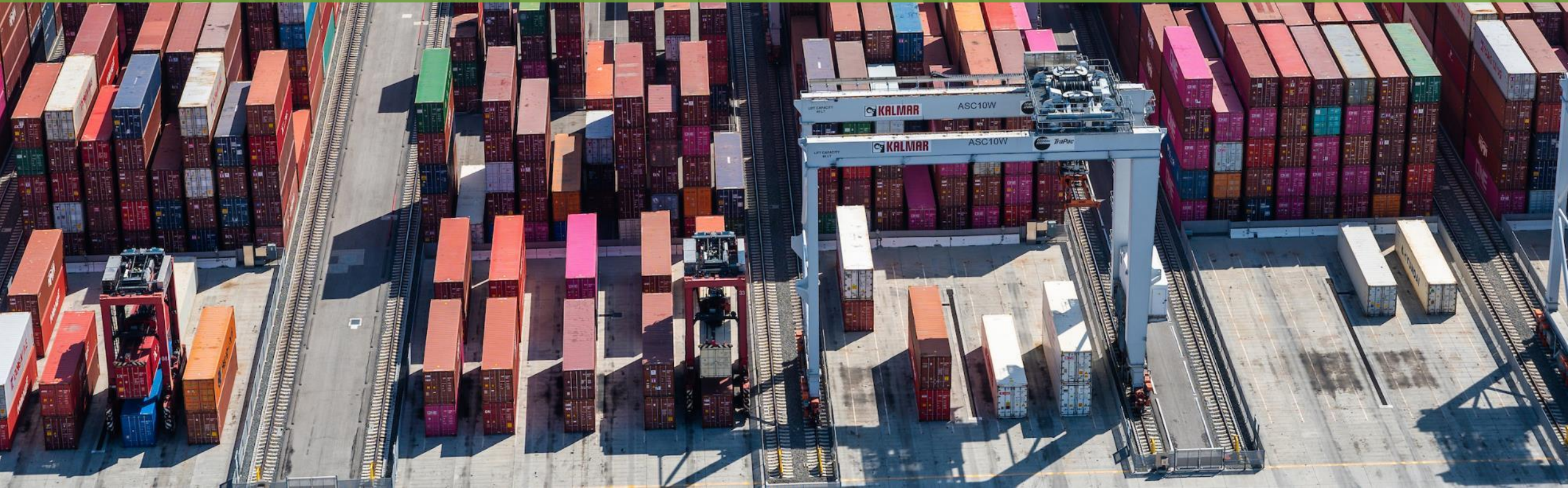




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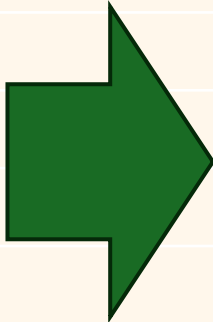
FY 2025 Proposed Operating Revenue Sensitivities

May 23, 2024



FY 2025 Proposed Op. Revenues = \$684.7M

- Staff presented its initial Proposed FY 2025 Operating Revenue Budget at the April 11, 2024 Board Meeting. Over the past month, staff has continued to refine FY 2025 estimates.
 - Staff intends to propose a minor update to FY 2025 Operating Revenues at the June 6, 2024 Board Meeting.
 - FY 2025 Proposed Operating Revenues of **\$684.7M**, represent less than a 0.1% change relative to the \$685.2M figure presented in April.

	FY 2025 Proposed (April Meeting)		FY 2025 Proposed (June Meeting)	\$ Increase (Decrease)
TEUs	9,103,054		9,103,054	-
Shipping Services	\$505,073,708		\$502,976,833	(\$2,096,875)
Rentals	\$107,598,482		\$107,598,482	\$-
Royalties & Fees	\$6,817,182		\$6,817,182	\$-
Clean Truck Fees	\$34,748,708		\$36,396,225	\$1,647,517
Other Operating Revenues	\$30,925,670		\$30,925,670	\$-
Total Operating Revenues	\$685,163,751			\$684,714,393

FY 2025 Operating Revenue Sensitivities

- Based upon Board feedback at the April meeting, staff prepared the following revenue sensitivities:
 - MAG:** Assumed that all container terminals would only handle enough TEUs to meet their respective MAGs.
 - Midpoint:** Average of MAG and Base Case for container terminal wharfage, pilotage, space assignments and Clean Truck Fund Rate (CTFR) receipts.
 - Base Case:** Assumes 9,103,054 TEUs as detailed on the prior slide.

Scenario	MAG	Midpoint	Base Case
TEUs	6,590,069	7,828,627	9,103,054
Container Terminal Wharfage	\$337,503,599	\$375,973,569	\$418,547,769
Other Wharfage	\$52,867,467	\$52,867,467	\$52,867,467
Pilotage	\$10,372,999	\$12,350,762	\$14,328,525
Space Assignments	\$9,557,547	\$11,428,228	\$13,298,910
CTFR Receipts	\$28,957,513	\$30,996,850	\$33,036,187
Other Revenues	\$152,635,535	\$152,635,535	\$152,635,535
Total Operating Revenues	\$591,894,661	\$636,252,411	\$684,714,393

Additional Sensitivity Results – Constant OpEx.

- Based upon the sensitivity results detailed in the prior slide, and assuming that FY 2025 Proposed Operating Expenses remain unchanged at \$403.7M, staff observed the following impacts:
 - MAG:** Assuming a 28% decline in cargo volumes, revenues would decline by 14%, and margin would drop to **31.8%**.
 - Midpoint:** Assuming a 14% decline in cargo volumes, revenues would decline by 7%, and margin would be **36.6%**.
 - Base Case:** No decline in cargo volumes or revenues would result in a **41.0%** margin.

Scenario	MAG	Midpoint	Base Case
Sensitized TEUs	6,590,069	7,828,627	9,103,054
<i>% Decline from Base Case</i>	-28%	-14%	-
Sensitized Operating Revenues	\$591,894,661	\$636,252,411	\$684,714,393
<i>% Decline from Base Case</i>	-14%	-7%	-
Less: Operating Expenses	(\$403,695,031)	(\$403,695,031)	(\$403,695,031)
Equals: Sensitized Operating Income	\$188,199,630	\$232,557,380	\$281,019,362
<i>Sensitized Operating Margin %</i>	31.8%	36.6%	41.0%

Additional Sensitivity Results – Constant Margin

- Alternatively, staff analyzed what amount of operating expense reductions would be required in order to continue meeting its base case operating margin of 41.0%, summarized as follows:
 - MAG:** Operating expenses would need to fall by **\$54.7M, or 14%**.
 - Midpoint:** Operating expenses would need to fall by **\$28.6M, or 7%**.
 - Base Case:** No decline in operating expenses.

Scenario	MAG	Midpoint	Base Case
Sensitized Operating Revenues	\$591,894,661	\$636,252,411	\$684,714,393
Multiply by: Expense Margin	59.0%	59.0%	59.0%
Equals: Sensitized Operating Expenses	\$348,970,222	\$375,122,737	\$403,695,031
Less: Base Case Op. Ex.	(\$403,695,031)	(\$403,695,031)	(\$403,695,031)
Equals: Expense Reduction	(\$54,724,809)	(\$28,572,294)	\$-