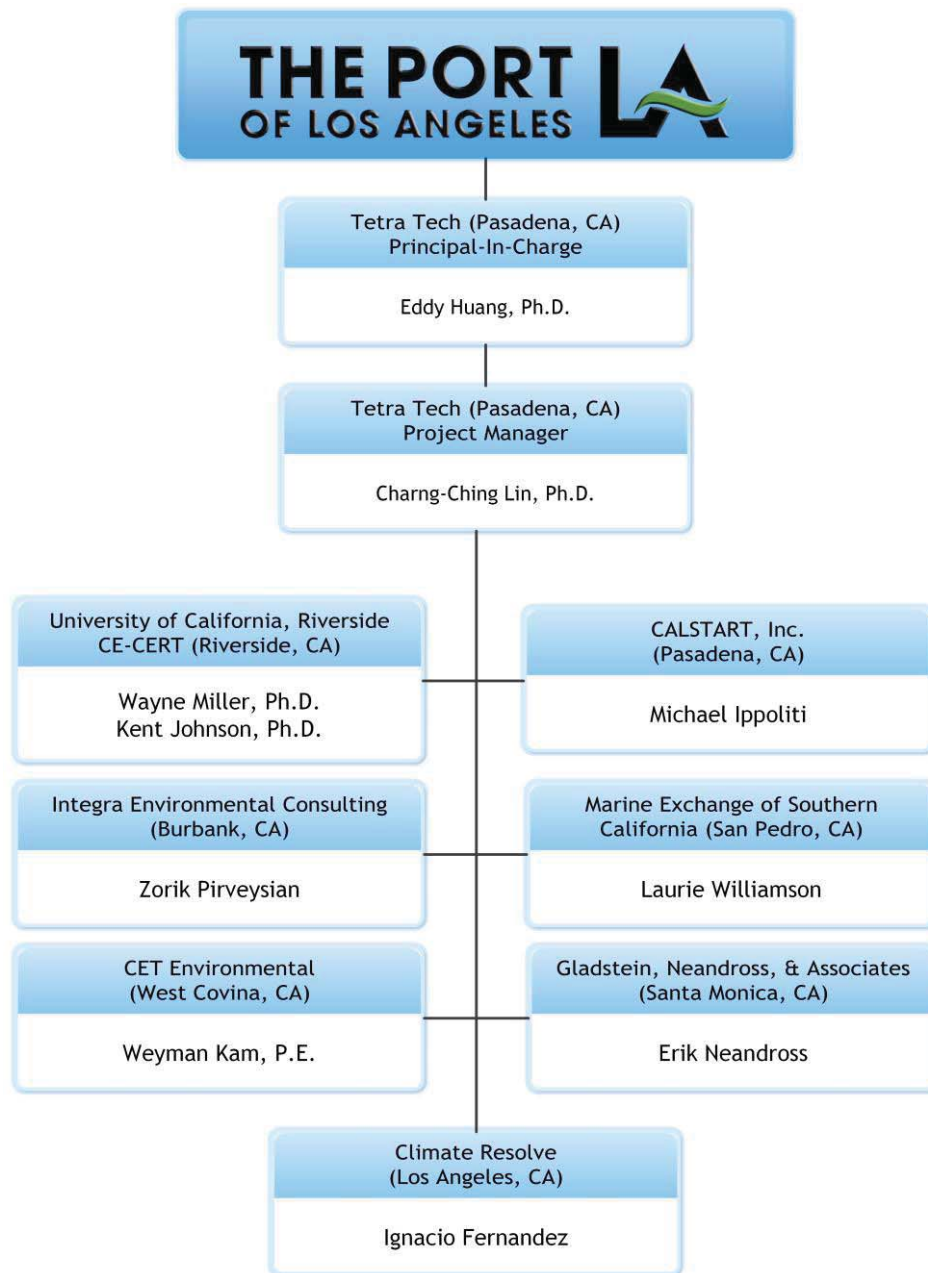


Figure 3.1. Organizational chart.



**Figure 3-1. Project Team Organization**

*Principal-In-Charge: Eddy Huang, Ph.D.:* Dr. Huang is a Vice President and Director of the Air Quality/Clean Transportation Group at Tetra Tech. Dr. Huang, has the unique combination of air quality expertise, clean transportation program experience, alternative/renewable fuel and vehicle technology experience and large program managerial skills that make him particularly suited to support the POLA As-Needed Air Quality Services. Dr. Huang has assisted the POLA As-Needed Air Quality Services since 2005. In addition to the POLA As-Needed Air Quality Services Program, he has years of experience in managing the POLB Professional Air Quality Services Program, the California Energy Commission’s (CEC) Technical Assistance for Alternative/Renewable Fuel and Vehicle Technology Program, the POLA and POLB Clean Truck Program, the Port Authority of New York and

**PROJECT ORGANIZATION, PERSONNEL, AND STAFFING**

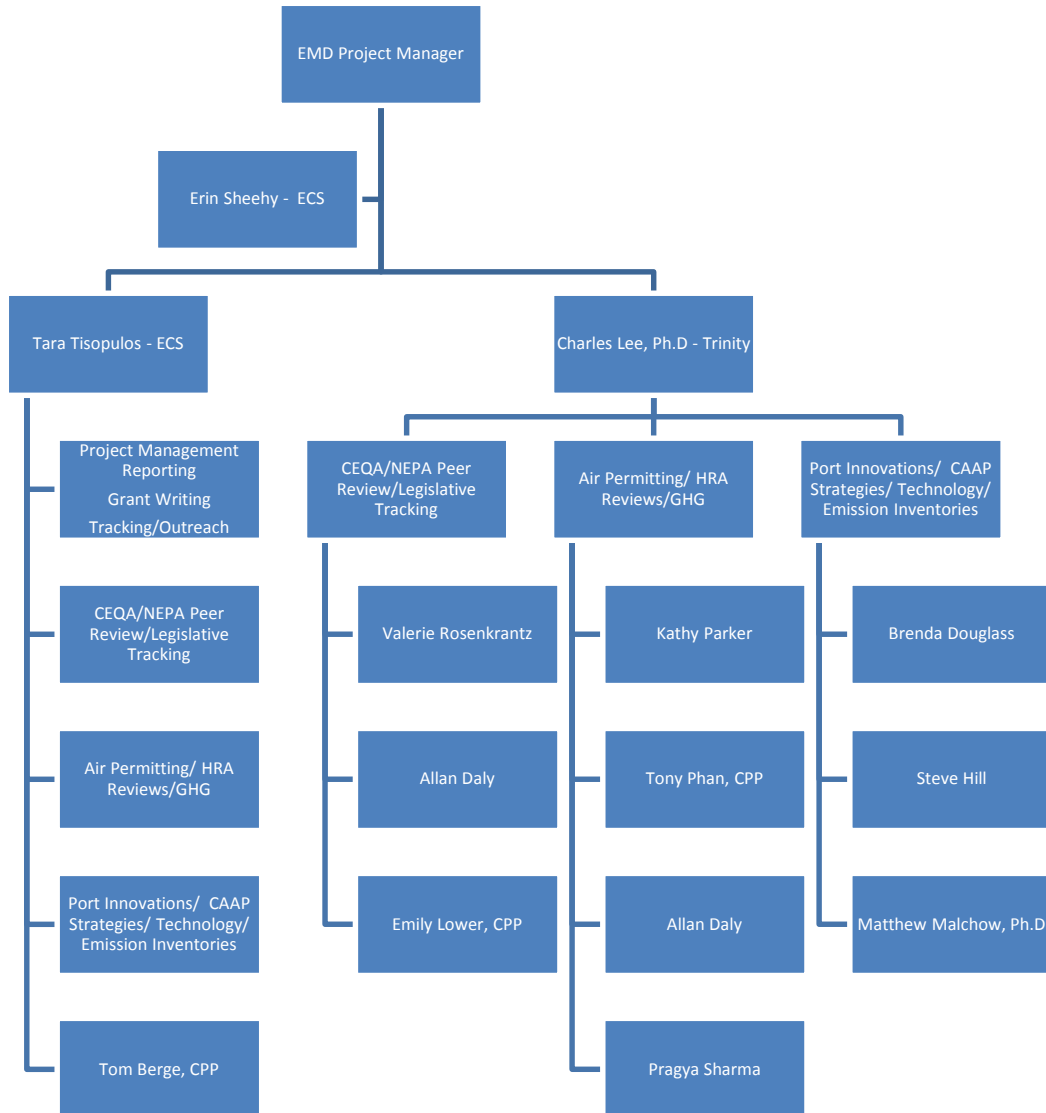
**Organization Chart**

The following organization chart shows the team and structure for the proposed scope of work. The proposed Starcrest Team has successfully worked together on numerous large scale as well as small time sensitive assignments related to the proposed scope of work using the proven “Starcrest Project Management Team” structure shown in Figure 1. Under this structure, the City of Los Angeles Harbor Department Project Manager will have direct access to the Starcrest Project Principal, Bruce Anderson, and the Project Manager, Archana Agrawal. The Project Principal’s role is to assist in the development of project identification, strategy, long range vision, and coordination with the Project Manager on individual project team selection. The Project Manager’s role is to oversee all project directives, to select and organize project teams, to develop/coordinate project directives, and to provide EMD staff and the Project Principal with monthly contract progress and budget reports. Each project directive will have a Project Directive Leader whose role will be to direct and coordinate the resource efforts in accomplishing the various activities that are required to complete a project directive on schedule, within budget and with exceptional quality, keeping the Project Manager and the EMD staff up to date on project status. Joseph Ray is the Technical/QA Monitor and coordinates with the Project Directive Leaders to ensure technical quality of work products. The Resources for Starcrest are available for all potential projects and project specific teams are developed from the entire group, as applicable. Archana Agrawal is located in the Los Angeles area within 50 miles of the Harbor Department and will be available on-site as needed during the lifetime of the project. Bruce Anderson lives in Washington but makes regular visits to the Harbor Department and is also available on-site as needed during the lifetime of the project. Many of the team members are local as well.

**Figure 1: Proposed Project Management Structure**



**Project Organizational Chart for As-Needed Air Quality Services<sup>1</sup>**



Ms. Sheehy will take the lead as Principal in Charge for these As-Needed Air Quality Services. As stated above under experience, ECS’ focus has been on criteria pollutant modeling, health risk assessments, GHG emissions and climate change, and general conformity. Ms. Sheehy will oversee the work of ECS and Trinity.

Ms. Tisopulos tracks environmental legislation and regulatory developments. Ms. Tisopulos will ensure that only the most recent air quality protocols and air quality models are used. Ms. Tisopulos also prepares air quality grant applications and grant reporting. Ms. Tisopulos has been working with CEQA and federal, state

<sup>1</sup> Complete resumes for each team member are provided in Appendix A.

## Section 3 Project Organization, Personnel and Staffing

industry; and a proven commitment to successful project execution.

The team organizational chart (Figure 1) illustrates responsibilities, reporting and oversight structure. Biographies of the key personnel follow, and full resumes are included in the attachments.

Figure 1:  
Team Organizational Chart

