

### "FOR INFORMATION ONLY"

DATE: APR

**APRIL 9, 2014** 

TO:

HONORABLE MEMBERS OF THE BOARD OF HARBOR

**COMMISSIONERS** 

SUBJECT: FINA

FINANCIAL PERFORMANCE RESULTS FOR

FISCAL YEAR 2013/14 ENDED MARCH 31, 2014

Our fiscal year-to-date (FYTD) through March 2014 financial results continue to show positive trends in cargo volumes and Operating Revenues, with Operating Income being better than both budget and year-on-year (see Transmittals 1, 2 and 3). In summary, year-on-year performance results for the Harbor Department are as follows:

FYTD March 2014	Year-on-Year		
Cargo Volumes*	<b>1</b> 2.7%		
Operating Revenues	4.1%		
Operating Expenses	<b>4</b> 1.7%		
Operating Income	<b>1</b> 9.6%		
Net Income	<b>4</b> 16.6%		

<sup>\*</sup>Preliminary estimate

Preliminary estimates indicate positive growth in FYTD cargo volumes, which when combined with a temporary rate increase (which expired on November 25, 2013) resulted in FYTD Operating Revenues that exceeded the same period last fiscal year. Less spending primarily in Outside Services continues to drive Operating Expenses lower year-on-year. Comparisons to budget also reflect similar results. Net Income both year-on-year and compared to budget continue to be lower due to cancelled capital projects now expensed. Nevertheless, the Department's financial condition remains healthy, with high levels of Net Assets of approximately \$3.0 billion, including \$287.9 million in unrestricted cash.

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SUBJECT: FINANCIAL PERFORMANCE RESULTS

Capital Improvement Program (CIP)

CIP spending at FYTD March 2014 reached \$242.3 million or 60.6% of the total \$399.9 million CIP adopted budget. The Department is expected to spend approximately \$340 million to \$350 million or 85% to 88% of the total CIP adopted budget by fiscal year-end.

Molly Carshell
GARY LEE MOORE, P.E.
Interim Executive Director

GLM:MC:KP:EY

# **Transmittals:**

1. TEU Throughput Comparison – FYTD March 2014 (Preliminary Estimate)

2. Actual-to-Budget FY 2013/14 - March

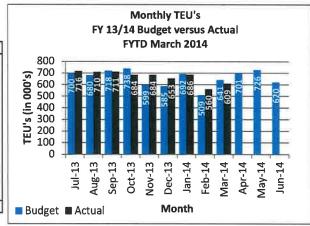
3. Year-to-Year Performance Report YTD March 31, 2014 and 2013

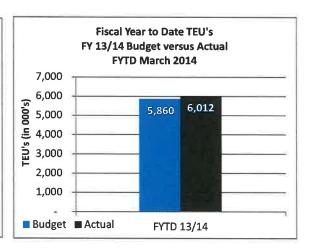
cc: Deputy Executive Directors

# Preliminary as of 4-7-14

FY 13/14 Budget vs. FY 13/14 Actuals

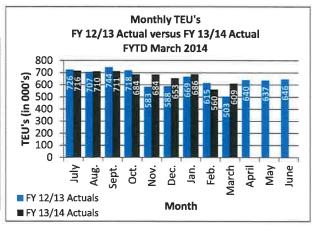
(in 000's)					
Month	FY 13/14 Budg	et	FY 13/14 Actuals	% ∆	Δ
Jul-13		700	716	2.2%	1
Aug-13		680	710	4.4%	
Sep-13		718	711	-1.0%	1
Oct-13		738	684	-7.3%	1
Nov-13		599	684	14.2%	
Dec-13		585	653	11.7%	
Jan-14		692	686	-0.9%	1
Feb-14		509	560	10.1%	
Mar-14		641	609	-4.9%	1
Apr-14	701				
May-14	726	- 1			
Jun-14	620	- 1			
FYTD 13/14	5,8	60	6,012	2.6%	1
FY 13/14 Budget	7,907				

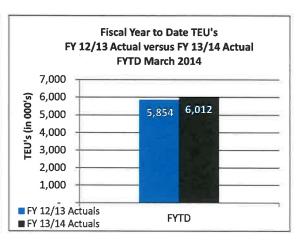




#### FY 12/13 Actuals vs. FY 13/14 Actuals

(in 000's)	TEI	J's				
Month	FY 12/13	Actuals	FY 13/14 Actuals	%	Δ	Δ
July		726	710	-1.5	%	F
Aug.	1	707	710	0.4	% 1	F
Sept.		744	71	-4.5	%	ŀ
Oct.		718	684	4.8	1%	F
Nov.		583	684	17.3	3% 1	F
Dec.		588	653	3 11.1	1% 1	F
Jan.		669	686	2.5	% 1	F
Feb.		615	560	9.0	1%	F
March		503	609	21.0	0%   1	H
April	640					
May	637				- 1	
June	646					
FYTD		5,854	6,01	2 2.7	% 1	r
FY 12/13 Actuals	7,777					





#### Harbor Department

## Actual-to-Budget

## Fiscal Year 2013/14 - March

(Data in thousands of \$, comments in millions of \$)

(000s)	Actual (Unaudited) FY 2013/14 (Fiscal YTD March 2014) (Based on Preliminary Results)	Buo FY 20	sted* dget 013/14 March 2014)	Δ	Δ%		Adjusted* Adopted Budget FY 2013/14	FYTD Actual as % of Adopted Budget
Operating Revenues Shipping Services Rentals Royalties, fees and other revenues Clean Truck Program Revenues Total Operating Revenues	275,869 30,865 3,442 1,676 311,852		269,136 29,256 4,458 1,219 <b>304,069</b>	6,733 1,609 (1,016) 457 7,783	2.5% 5.5% -22.8% 37.5% 2.6%	Cargo volumes higher than budgeted	360,128 45,377 5,980 1,550 413,035	76.6% 68.0% 57.6% 108.1% 75.5%
Operating Expenses Salaries & Benefits Gross Salaries & Benefits	100,740	101,063		(323)	-0.3%	Lower salaries & benefits, offset by higher overtime  Lower capitalization		
Capitalization Net Salaries & Benefits (Operating) Marketing and Public Relations	(13,850) 86,890 2,267	<u>(16,869)</u>	84,194 2,752	3,019 2,696 (485)	17.9% 3.2% -17.8%	Lower spending/timing in payments for Construction & Maintenance, Remediation, Maintenance Improvement, Port Police, and others	112,113 3,834	77.5% 59.1%
Travel	493		710	(217)	30.6%		963	51.2%
Outside Services	16,630		24,908 *	(8,278)	-33.2%	Lower spending primarily for Construction &  Maintenance and Port Police	35,719	46.6%
Materials & Supplies City Services	5,095 25,916		5,874 27,414	(779) (1,498)	-13.3% -5.5%	Promise refree Contract Contract	7,390 36,246	68.9% 71.5%
Allocations to Capital	(8,151)		(9,178)	1,027	-11.2%	Timing in invoices	(12,235)	66.6%
Other Operating Expenses	14,872		18,921	(4,049)	-21.4%		24,359	61.1%
Clean Truck Program Expenses**	610		1,276	(666)	-52.2%	Lower spending/timing in payments primarily for environmental	1,700	35.9%
Total Operating Expenses	144,622	*	156,871	(12,249)	-7.8%	incentives <\$2.1>, insurance <\$1.4>, work orders for tenants <\$0.6>	210,089	68.8%
						Marie Control of the	<sub>7/</sub>	
Income Before Depreciation	/167,230		147,198	20,032	13.6%		202,946	82.4%
Provision for Depreciation	86,016	-	82,689	3,327	4.0%	Higher Fed/State grant and pass-through receipts \$3.2,	110,250	78.0%
Income from Operations	81,214		64,509	16,705	25.9%	settlements and reimbursements \$3.3, partially offset by lower interest and investment income <\$3.1>	92,696	87.6%
Non-Operating Revenue (interest income, grant	15,833		12,267	3,566	29.1%	Higher capital projects cancelled or not completed \$23.1, primarily for:	16,354	96.8%
Non-Operating Expenses (bond issuance, inter		+-	12,447	21,323	-171.3%	\$9.4 Berth 408-409 Crude Oil Marine Terminal and EIR, wharf, etc. \$7.2 Wilmington Waterfront Dev Master Planning and EIR \$2.9 Cabrillo Beach Recreational Area	17,601	191.9%
Net Income	63,277		64,329	(1,052)	-1.6%		91,449	69.2%
*Includes Unappropriated Balance transfers for City Attorne **Includes expenses for incentives and administrative costs ( Primarily for:	Other Operating Expenses).	container services m	\	ther Operating).				
\$5.7 Utilities \$2.3 Insurance \$1.6 Provision for Workers Compensation \$1.2 Telephone \$0.8 Property rental/license user fee \$0.6 Taxes, permits, litigation, misc \$0.5 Environmental incentives \$0.5 Books, manuals, subscriptions, memberships \$0.3 Equipment rental \$0.1 Container incentives	Primarily for: \$27.7 Interest expense \$22.4.8> Capitalized interest \$23.1 Capital projects cancelled or not comp \$9.4 Berth 408-409 Crude Oil Marine Termin- etc.; \$7.2 Wilmington Waterfront Dev Master \$2.9 Cabrillo Beach Recreational Area \$ 6.7 Federal/State pass through grant dis \$ 0.9 Commercial Paper issuance cost	al and EIR, wharf, Planning and EIR;	Primarily for: \$6.7 Federal/State p \$4.4 Settlements, re \$3.5 Interest income \$0.6 Federal/State g \$0.4 Gain on sale, di \$0.2 Environmental	bates errant receipts iscounts taken, misc				

# Year-to-Year Performance Report YTD March 31, 2014 and 2013 (Data in thousands of \$, comments in millions of \$)

(000s)	Actual (Unaudited) FY 2013/14 (Fiscal YTD) (Based on Preliminary Resul	Actual (Unaudited) FY 2012/13 (Fiscal YTD)	Δ Δ	۵%	Higher cargo volumes, higher number of vessels, higher space assignments, and GRI (general rate increase ended Nov 2013)
Operating Revenues			•		usaigniments, and Gra (general rate increase ended NOV 2013)
Shipping Services	275,869	261,731	14,138	5.4%	
Rentals	30,865	32,495	(1,630)	-5.0%	
Royalties, fees and other revenues	3,442	4,155	, ,	-17.2%	
Clean Truck Program Revenues	1,676	1,216	460	37.8%	
Total Operating Revenues	311,852	299,597	12,255	4.1%	
Operating Expenses Salaries & Benefits Gross Salaries and Benefits Capitalization Net Salaries & Benefits (Operating) Marketing and Public Relations Travel	100,740 (13,850) 86,890 2,267 493	95,323 (11,058) 84,265 2,214 713	5,417 (2,792) 2,625 53 (220)	5.7% 25.2% 3.1% 2.4% -30.9%	Higher salaries (MOU adjustments) and benefits (pension/medical contributions)  Lower spending primarily in environmental assessment services <\$4.3>, timing in capitalization <\$2.9>, maintenance services and higher capitalization in Construction & Maintenance services <\$2.2>, maintenance improvement <\$1.1>
Outside Services	16.630	27,580		-39.7%	
Materials & Supplies	5.095	4,622	473	10.2%	Tirning in accruals and payments last fiscal year
City Services	25,916	24,740	1,176	4.8%	
Allocations to Capital	(8,151)	(9,671)	1,520	-15.7%	Higher utilities \$3.3 (of which \$1.7 is prior year expense and accrual
Other Operating Expenses	14,872	11,665	3,207	27.5%	timing) and timing in capitalization \$2.9, partially offset by lower environmental incentives <\$2.5>
Clean Truck Program Expenses*	6,10	954	(344)	-36.1%	environmental incentives <\$2.5>
Total Operating Expenses	144,622	147,082	(2,460)	-1.7%	·
Income Before Depreciation	167,230	152,515	14,715	9.6%	Lower Federal/State pass-through grant receipts <\$4.2> and interest/investment income <\$3.7>, partially offset by higher settlements and rebates \$2.4
Provision for Depreciation	86,016	79,597	6,419	8.1%	
Income from Operations	81,214	72,918	8,296	11.4%	Higher capital projects cancelled or not completed \$20.7, partially offset by lower Federal/State pass-through grant receipts <\$4.1>
Non-Operating Revenue (Interest Income, grant receipts, etc.)	15,833	21,260	(5,427)	-25.5%	
Non-Operating Expenses (Bonds/Notes Interest Expense, etc.)	33,770	18,341	15,429	84.1%	
Net Income "Includes expenses for incentives and administrative costs (Other Operating Exper	\$63,277	\$75,837 vices).	(12,560)	-16.6%	
\$6.7 Utilities \$27.7 \$2.3 Insurance \$2.4 \$2.4 \$1.6 Provision for Workers Compensation \$23.1.1 Telephone Berth \$0.8 Property rental/license user fee \$0.6 Taxes, permits, litigation, misc \$each \$0.5 Environmental incentives \$6.7	rily for: Interest expense 38 - Capitalized interest Capital projects cancelled or not com 408-409 Crude Oil Marine Terminal a ington Waterfront Dev Master Plannin Recreational Area Federal/State pass through grant d Commercial Paper issuance cost	nd EIR, wharf, etc.; \$7.2 g and EIR; \$2.9 Cabrillo	Primarily for: \$5.7 Federal/State pass \$4.4 Settlements, rebat \$3.5 Interest income \$0.6 Federal/State gran \$0.4 Gain on sale, disco \$0.2 Environmental rein	es nt receipts ounts taken, misc	2