



THE PORT
OF LOS ANGELES LA

AMERICA'S PORT®

Strategic Plan Update

Presented by:

*Michael Keenan
Director of Planning & Strategy*

Presented to:

*Board of Harbor Commissioners
January 6, 2026*

Strategic Plan

Existing Strategic Plan Framework:

Our Vision

We are America's Port® - the nation's #1 container port and the global model for sustainability, security, and social responsibility.

Our Mission

We provide value to our customers by providing superior infrastructure and promoting efficient operations that maintain our essential role in the nation's economy and transportation network as North America's preferred gateway and a catalyst for job growth.

- Four Objectives
 - World-Class Infrastructure that Promotes Growth
 - An Efficient, Secure, and Environmentally Sustainable Supply Chain
 - Improved Financial Performance of Port Assets
 - Strong Relationships with Stakeholders



Objective 1: World Class Infrastructure

2018-2022 Initiatives:

- Develop key near-term cargo-related infrastructure projects
- Develop a plan with LADWP to deliver electricity generation and transmission infrastructure to support the Port's long-term power needs
- Identify and plan for other long-term infrastructure and transportation needs

2026-2030 Initiatives:

- Develop key near-term cargo-related infrastructure projects
- **Finalize** plan with LAWDP to deliver electricity generation and transmission infrastructure to support the Port's **2030 goals**
- Identify and plan for other long-term infrastructure, **sea level rise** and transportation needs

Objective 2: Efficiency, Security, and Sustainability

2018-2022 Initiatives:

- Facilitate supply chain efficiencies and terminal velocity with supply chain partners
- Implement security and public safety strategies that support goods movement and mitigate risk
- Develop strategy and tactical plans for delivering Clean Air Action Plan 2017 and meeting its commitments

2026-2030 Initiatives:

- Facilitate supply chain efficiencies and terminal velocity **with stakeholders, with continuous enhancements to the Port Optimizer product**
- **Continue to focus on cyber security, property security and public safety strategies that minimizes disruption to Port operations**
- **Improve Port sustainability through air quality improvements, expansion of Green Shipping Corridors, decarbonization efforts with focus on renewable energy supply, and workforce development**

Objective 3: Financial Performance

2018-2022 Initiatives:

- Increase cargo revenue by attracting new volumes, and establishing long-term volume commitments
- Increase the utilization of Port facilities
- Ensure that Port properties are revenue efficient and reflect current land values and market-based compensation

2026-2030 Initiatives:

- Increase cargo revenue by attracting new volumes, **establishing meaningful incentive programs, improving the financial position of the Alameda Corridor, and establishing long term volume commitments for both import and export cargo**
- Increase the utilization of Port facilities **and develop a plan to activate vacant properties.**
- Ensure that Port properties are revenue efficient and reflect current land values and market-based compensation

Objective 4: Stakeholder Relationships

2018-2022 Initiatives:

- Deliver key LA Waterfront development projects on time and on budget; attract visitors to the LA Waterfront; and identify other public investment opportunities
- Promote stakeholder awareness and engagement with the Port
- Make the Harbor Department the employer of choice by promoting excellence and providing opportunities for professional development

2026-2030 Initiatives:

- Deliver key LA Waterfront development projects on time and on budget; attract visitors to the LA Waterfront; and identify other public investment opportunities
- Promote stakeholder awareness and engagement with the Port
- Make the Harbor Department the employer of choice by promoting excellence and providing opportunities for professional development



A M E R I C A ' S P O R T ®

THANK YOU



portoflosangeles.org

[@PortofLA](https://www.instagram.com/PortofLA)