

## MEMORANDUM OF UNDERSTANDING

**THIS MEMORANDUM OF UNDERSTANDING** (this "MOU"), is dated for reference purposes as of \_\_\_\_\_ between the SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT ("SCAQMD"), the CITY OF LONG BEACH, CALIFORNIA, a municipal corporation, acting by and through its Board of Harbor Commissioners ("POLB"), and the CITY OF LOS ANGELES, a municipal corporation, acting by and through its Board of Harbor Commissioners ("POLA"; together with POLB, each a "Port" and collectively, the "Ports"). The aforementioned parties to this MOU shall be referred to individually herein as a "Party" and collectively herein as "Parties."

### RECITALS

- A. The Ports are committed to encouraging the development of emission-reduction technologies. To achieve the Ports' San Pedro Bay Ports Clean Air Action Plan (CAAP) goals, technologies are needed that reduce criteria pollutants and greenhouse gases (GHG). The Ports are focused on clean technologies and associated infrastructure, specifically for maritime-related sources that operate in and around ports. Zero emission Class 8 drayage trucks are essential for helping achieve CAAP goals. The Ports are providing cost-share funding for a Pilot Project deployment of 100 Class 8 Daimler and Volvo Battery Electric Trucks (BETs) at two fleets in the South Coast Air Basin performing drayage and short regional haul service at the two ports. To assess the feasibility of large scale BET fleet deployment, SCAQMD will enter into agreements with NFI Interactive Logistics, Inc. (NFI) and Daimler Trucks North America, LLC (Daimler) to deploy 100 Class 8 BETs (collectively referred to as CONTRACTORS), install Electric Vehicle Supply Equipment (EVSE) charging infrastructure and Distributed Energy Resources (DER), and collect one to two years of performance data ("PROJECT").
- B. The SCAQMD is committed to funding \$5.6 million for the PROJECT. POLA and POLB are each committing \$1.5 million, for a total of \$8.6 million in funding. The California Air Resources Board, California Energy Commission and CONTRACTORS will also be contributing funding to the PROJECT. The estimated cost for the PROJECT is \$74 million.
- C. The SCAQMD will administer the PROJECT, including entering into agreements with the CONTRACTORS, and the Parties are entering into this MOU in order to clarify their respective obligations.

In consideration of the foregoing, and the mutual undertakings contained herein, the Parties hereby agree as follows:

HD-9411

## 1. DEFINITIONS

As used herein, the following terms have the meanings as set forth below:

A "BET" is a commercial Class 8 Battery Electric Truck with a Gross Vehicle Weight Rating equal to or greater than 33,000 pounds.

"EVSE" is Electric Vehicle Supply Equipment used to charge Class 8 Battery Electric Trucks.

"DER" is Distributed Energy Resources including solar and energy storage which will offset demand charges at a facility for electricity costs incurred for charging Battery Electric Trucks.

## 2. PROJECT FUNDS

- a. Port Funding. The purpose of the Ports' funding for the PROJECT is to assist the CONTRACTORS in the purchase of the Class 8 BETs, and necessary EVSE and DER. The Ports' contribution under this MOU shall apply only to the PROJECT through March 31, 2025.

## 3. PROGRAM ADMINISTRATION

- a. CONTRACTOR Agreements. After the effective date of this MOU, SCAQMD intends to enter into Agreements for the PROJECT with CONTRACTORS, Executed copies of which shall be provided to each Port. Exhibit A attached to this MOU sets forth the PROJECT's Proposed Milestones and Estimated Schedule, which SCAQMD shall use in its Agreements with CONTRACTORS. Any modifications to the tasks set forth in Exhibit A after the effective date of this MOU shall require an amendment. Modifications to the estimated schedule in Exhibit A shall require written notice by SCAQMD to the Ports with written approval accepting the proposed modifications provided by each Ports' Executive Director. The Parties acknowledge that in the event modifications to Exhibit A are not made as set forth herein, either Ports' ability to make payments to SCAQMD may be prohibited.
- b. SCAQMD as Administrator. SCAQMD shall be the administrator of the PROJECT, on the terms and conditions set forth under this MOU and as set forth in its Agreements with the PROJECT CONTRACTORS.
- c. Reporting. On a quarterly basis until Port funds are fully disbursed to the CONTRACTORS or refunded to the Ports, SCAQMD shall provide a written report, data, or access to data containing (i) the accounting of any funds received under this MOU, (ii) the accounting of any MOU funds disbursed under SCAQMD's Agreements with CONTRACTORS, and (iii) a breakdown of PROJECT costs and disbursement to each task specified in Exhibit A. Upon reasonable request of the Ports, SCAQMD shall provide copies of, or access to review, PROJECT related records.

- d. Record Retention. SCAQMD agrees to maintain data, information, records and documents related to the PROJECT for a minimum of three (3) years after the completion of the PROJECT.
- e. No Administrative Fees/Costs. Except for the Ports' contribution towards funding the PROJECT, the Ports shall have no responsibility for payment or reimbursement of the costs of administration of the PROJECT.

#### **4. PAYMENT OF CONTRIBUTIONS**

- a. POLA and POLB shall each make payments of its respective contributions to SCAQMD by check, wire transfer or other means agreed upon by the Parties within 45 days of receipt of an invoice from SCAQMD and affirmative confirmation by SCAQMD that each PROJECT task set forth herein as condition of payment by either Port has been completed by the CONTRACTORS.
- b. POLA shall pay an amount not to exceed One Million Five Hundred Thousand Dollars (\$1,500,000) for the PROJECT. POLA shall pay SCAQMD \$750,000 after the first phase of BET deployment (anticipated completion June 30, 2022). POLA shall pay SCAQMD \$750,000 after the second phase of BET deployment (anticipated completion June 15, 2023).
- c. The total amount of POLB's contribution is \$1,500,000 of which \$750,000 is due after the first phase of BET deployment (anticipated for June 30, 2022), with the remaining \$750,000 due after the second phase of BET deployment (anticipated for June 15, 2023).

#### **5. REFUNDS OF UNCOMMITTED PORT FUNDS**

Any funds paid by either Port to SCAQMD that remain uncommitted after expiration or termination of this MOU shall be refunded by SCAQMD to the respective contributing Port within 90 days after termination of this MOU. However, SCAQMD shall set aside and retain Port funds for payment obligations incurred by SCAQMD under its Agreements with CONTRACTORS prior to the expiration or termination of this MOU.

#### **6. TERM AND TERMINATION**

- a. Term. This MOU shall become effective on the date of last signature by one of the Parties. This MOU shall terminate when all required actions hereunder have been performed, but no later than three years from its effective date ("Term"). The Term of this MOU may be extended by mutual written agreement of the Parties.
- b. Termination. Any Party may terminate this MOU by giving not less than thirty (30) days' prior written notice to the other Parties if any of the following occur: (i) there is a change in the law or any other event (including non-appropriation of funds for this MOU by POLA for any fiscal year budget) that would prohibit or restrict a

Party's performance of its obligations under this MOU in any material way; (ii) in the event of a default of this MOU by any Party after an attempt to resolve or cure has been made by the Parties pursuant to the terms of this MOU; or (iii) the termination of any Agreement between SCAQMD and CONTRACTORS prior to completion of the PROJECT. Except for breach or default by a Party, the Parties agree that early termination or expiration of this MOU shall not affect the rights and obligations of the Parties occurring when the MOU was in effect.

- c. Default. In the event of a claim of default, the non-defaulting Party or Parties shall give the defaulting Party or Parties written notice of the nature of the default and shall give the defaulting Party or Parties a 14-day period in which to cure the default specified in the notice. In the event that the Parties have any disagreement with respect to their obligations under this MOU, each Party shall designate a duly-authorized representative to work in good faith with the other designated representatives in an attempt to resolve such disagreement.

## 7. MISCELLANEOUS PROVISIONS

The following miscellaneous provisions are part of this MOU:

- a. Amendments. No amendment, modification, consent or waiver to any provision of this MOU shall be effective unless the same shall be in writing signed by a duly authorized representative of the other Party.
- b. Indemnification. **Except for the sole negligence or willful misconduct of either City, or any of their respective Boards, Officers, Agents, Employees, Assigns and Successors in Interest, SCAQMD undertakes and agrees to defend, indemnify and hold harmless both Cities and any of their respective Boards, Officers, Agents, Employees, Assigns, and Successors in Interest from and against all suits and causes of action, claims, losses, demands and expenses, including, but not limited to, attorney's fees (both in house and outside counsel) and cost of litigation (including all actual litigation costs incurred by both Cities, including but not limited to, costs of experts and consultants), damages or liability of any nature whatsoever, for death or injury to any person, including SCAQMD's employees and agents, or damage or destruction of any property of any party hereto or of third parties, arising in any manner by reason of the negligent acts, errors, omissions or willful misconduct incident to the performance of this MOU by SCAQMD or its subcontractors of any tier, which shall include CONTRACTORS. Rights and remedies available to the Cities under this provision are cumulative of those provided for elsewhere in this MOU and those allowed under the laws of the United States, the State of California, and the City.**
- c. Counterparts. This MOU may be executed in any number of counterparts, each of which shall be deemed an original and all of which shall constitute together one and the same instrument.

- d. Entire Agreement. This MOU contains the entire understanding and agreement between the parties hereto with respect to the matters referred to herein. No other representations, covenants, undertakings, or prior or contemporaneous agreements, oral or written, regarding such matters which are not specifically contained, referenced, and/or incorporated into this MOU by reference shall be deemed in any way to exist or bind any of the parties. Each party acknowledges that it has not been induced to enter into the MOU and has not executed the MOU in reliance upon any promises, representations, warranties or statements not contained, referenced, and/or incorporated into the MOU. **THE PARTIES ACKNOWLEDGE THAT THIS MOU IS INTENDED TO BE, AND IS, AN INTEGRATED MOU.**
- e. Expenses and Costs. Unless specifically provided for elsewhere in this MOU, each Party will bear all costs and expenses incurred by it in connection with this MOU and transactions contemplated herein, including travel, entertainment, marketing promotions, legal fees, consulting fees, accounting fees and taxes which are or may be imposed upon that Party based upon its activities hereunder.
- f. No Third-Party Beneficiaries. Except as otherwise provided herein, nothing under this MOU is intended or shall be construed to create any rights in, or confer any benefits upon, any person or entity other than the Parties hereto.
- g. Notices. All notices, requests, and other communications pursuant to this MOU shall be in writing, either by letter (delivered by hand) or commercial messenger service or sent by certified mail, return receipt requested, or by telecopy (fax), as follows:

SCAQMD:                    SCAQMD, Technology Advancement Office  
                                  21865 Copley Drive  
                                  Diamond Bar, CA 91765  
                                  Attention: Deputy Executive Officer  
                                  Tel: (909)396-2105  
                                  Fax: (909) 396-3525

With a copy to:  
Aaron Katzenstein, SCAQMD  
Patricia Kwon, SCAQMD

POLA:                      Port of Los Angeles  
                                  425 South Palos Verdes Street  
                                  San Pedro, CA 90731  
                                  Attention: Director of Environmental Management  
                                  Tel: (310) 732-3763  
                                  Fax: (310) 547-4643

With a copy to:

Los Angeles City Attorney  
425 South Palos Verdes Street  
San Pedro, CA 90731  
Attention: Assistant General Counsel, Harbor Division  
Tel: (310) 732-3750  
Fax (310) 831-9778

POLB: Long Beach Harbor Department  
415 W. Ocean Blvd., 11<sup>th</sup> Floor  
Long Beach, CA 90802  
Attention: Director of Environmental Planning  
Tel: (562) 283-7100

With a copy to:  
Principal Deputy City Attorney, Harbor  
415 W. Ocean Blvd., 9<sup>th</sup> Floor  
Long Beach, CA 90802  
Tel: (562) 570-2200  
Fax: (562) 570-2232

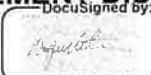
All notices, demands and other communications hereunder, shall be deemed given and received: (i) if sent by registered or certified mail, on the third Business Day after deposit in the United States Mail, properly addressed, postage prepaid, return receipt requested; (ii) if sent by any other means of physical delivery (e.g., hand delivery or courier service), one Business Day after delivery to the appropriate address; and (iii) if sent by facsimile, one Business Day after being transmitted to the appropriate facsimile number and the sender's facsimile machine produces a transmission or verification report confirming that such transmission has been sent.

- h. Severability. The provisions of this MOU are severable, and if any clause or provision of this MOU shall be held invalid or unenforceable in whole or in part in any jurisdiction, then such invalidity or unenforceability shall affect only such clause provisions and shall not affect any other covenant, agreement, or condition.
- i. Force Majeure. Neither Party shall be liable for any failure to perform its obligations in connection with any action described in this MOU if such failure results from any act of God, riot, war, civil unrest, flood, earthquake, or other cause beyond such Party's reasonable control (including any mechanical, electronic, or communications failure, but excluding failure caused by a Party's financial condition or negligence), for only so long as any such event shall be continuing.

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IN WITNESS WHEREOF, the parties hereto have caused this Memorandum of Understanding to be executed by their authorized representatives and delivered as of the date first above written.


**SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT**

By   
Name: Wayne Nastri  
Title: Executive Officer  
Date: 3/24/2022, 2021

APPROVED AS TO FORM:

Date: \_\_\_\_\_, 2021

BAYRON T. GILCHRIST  
General Counsel

By   
Ruby Lait, Sr. Deputy District Counsel

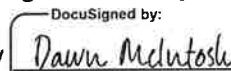
**CITY OF LONG BEACH**, a municipal corporation acting by and through its Board of Harbor Commissioners

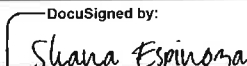
By   
Name: Mario Cordero  
Title: Executive Director  
Date: 5/11/2022, 2021

APPROVED AS TO FORM:

Date: 5/2/2022, 2021

CHARLES PARKIN  
Long Beach City Attorney

By   
Dawn McIntosh, Assistant City Attorney

Attest   
Name: ~~Richard Jordan~~ Shana Espinoza  
Title: ~~Chief of Staff to the Board~~ Executive Officer to the Board

**CITY OF LOS ANGELES**, a municipal corporation acting by and through its Board of Harbor Commissioners

By \_\_\_\_\_  
Name: Gene Seroka  
Title: Executive Director  
Date: \_\_\_\_\_, 2021

APPROVED AS TO FORM AND LEGALITY:

Date: August 3, 2021

MICHAEL N. FEUER, City Attorney  
JANNA B. SIDLEY, General Counsel

By   
Heather M. McCloskey, Deputy

Attest \_\_\_\_\_  
Name: Amber Klesges  
Title: Board Secretary

MEMORANDUM OF UNDERSTANDING  
 BETWEEN THE  
 SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT,  
 THE CITY OF LONG BEACH, CALIFORNIA  
 AND THE CITY OF LOS ANGELES

FUNDS AVAILABLE STAMP

Account#	59966	W.O. #	78307
Ctr/Div#	0330	Job Fac.#	637-00
Proj/Prog#	000		
Budget FY:		Amount:	
	FY 22/23		\$1,500,000
	TOTAL		\$1,500,000
<u>For Acct/Budget Div. Use Only</u>			
Verified by:	Digitally signed by Flora Khaw Date: 2022.07.15 12:04:30 -07'00'		Digitally signed by Flora Khaw Date: 2022.07.15 12:04:30 -07'00'
Verified Funds Available:	Digitally signed by Frank Liu Date: 2022.07.15 12:53:50 -07'00'		Digitally signed by Frank Liu Date: 2022.07.15 12:53:50 -07'00'
Date Approved:	7/15/22		

**Exhibit A**  
**SCHEDULE OF PRODUCTS AND DUE DATES**

<i>Task Number</i>	<i>Task Name</i>	<i>Product(s)</i>	<i>Due Date</i>
<b>1</b>	<b>ADMINISTRATION (Joint CEC and CARB Task)</b>		
<b>1.1</b>	<b>Attend Kick-off Meeting (Joint CEC and CARB sub-task)</b>		
		Updated Schedule of Products and Due Dates	8/6/2021
		Updated List of Match Funds	8/6/2021
		Updated List of Permits	8/6/2021
		Updated Schedule for Obtaining CARB Executive Order(s)	8/6/2021
		Kick-Off Meeting Agenda	8/6/2021
<b>1.2</b>	<b>Critical Project Review Meetings (Joint CEC and CARB sub-task)</b>		
	1st CPR Meeting	CPR Report	7/1/2022
		CAM Written Determination	7/15/2022
	2nd CPR Meeting	CPR Report	5/1/2023
		CAM Written Determination	5/15/2023
	3rd CPR Meeting	CPR Report	5/1/2024
		CAM Written Determination	5/15/2024
<b>1.3</b>	<b>Final Meeting (Joint CEC and CARB sub-task)</b>		
		Written documentation of meeting agreements	1/31/2025
		Schedule for completing closeout activities	1/31/2025
<b>1.4</b>	<b>Quarterly Progress Reports (Joint CEC and CARB sub-task)</b>		
		Quarterly Progress Reports	Quarterly on the 10th calendar day during the approved term of this Agreement
<b>1.5</b>	<b>Final Report (Joint CEC and CARB sub-task)</b>		
		Outline of the Final Report	8/30/2024
		Draft Final Report (no less than 60 days before the end term of the agreement)	11/1/2024
		Final Report	1/31/2025

**Exhibit A-1**  
**SCHEDULE OF PRODUCTS AND DUE DATES**

<b>1.6</b>	<b>Identify and Obtain Match Funds (Joint CEC and CARB sub-task)</b>	
	A letter regarding match funds or stating that no match funds are provided	8/6/2021
	Copy(ies) of each match fund commitment letter(s)	8/6/2021
	Letter(s) for new match funds (if applicable)	Within 10 days of identifying new match funds
	Letter that match funds were reduced (if applicable)	Within 10 days of identifying reduced funds
<b>1.7</b>	<b>Identify and Obtain Required Permits (Joint CEC and CARB sub-task)</b>	
	Letter documenting the permits or stating that no permits are required	8/6/2021
	A copy of each approved permit (if applicable)	Within 10 days of receiving each permit
	Updated list of permits as they change during the term of the Agreement (if applicable)	Within 10 days of change in list of permits
	Updated schedule for acquiring permits as changes occur during the term of the Agreement (if applicable)	Within 10 days of change in schedule for obtaining permits
<b>1.8</b>	<b>Obtain and Execute Subcontracts (Joint CEC and CARB sub-task)</b>	
	Letter describing the subcontracts needed, or stating that no subcontracts are required	8/6/2021
	Draft Subcontracts	15 days prior to the scheduled execution date
	Final Subcontracts	Within 10 days of execution
<b>2</b>	<b>PURCHASE BATTERY ELECTRIC TRUCKS (CARB Task)</b>	
<b>2.1</b>	<b>CARB Executive Order for Each Truck Model that is Funded by the Project</b>	
	CARB Executive Order(s)	6/1/2022
<b>2.2</b>	<b>Purchase of Battery-Electric Trucks</b>	
	Photographs	6/15/2023
	Vehicle registrations	6/15/2023
	Odometer readings	6/15/2023
	Vehicle Identification Numbers	6/15/2023
	Letter from the Fleet Indicating Formal Acceptance	6/15/2023

**Exhibit A-1**  
**SCHEDULE OF PRODUCTS AND DUE DATES**

<b>3</b>	<b>PREPARE NFI SITE FOR BATTERY ELECTRIC TRUCKS (Joint CEC and CARB Task)</b>	
<b>3.1</b>	<b>Infrastructure Make-Ready and Installation (CEC Sub-task)</b>	
	Final Equipment List	10/1/2021
	EVITP Certification Numbers of each EVITP-certified electrician	1/31/2022
	High-quality photos of completed construction and of installed EVSE (Phase 1)	6/30/2022
	Commissioning Report (Phase 1)	6/30/2022
	High-quality photos of completed construction and of installed EVSE (Phase 2)	3/1/2023
	AB 841 Certification	3/1/2023
	Commissioning Report (Phase 2)	3/1/2023
<b>3.2</b>	<b>Install Distributed Energy Resources (DER) (CEC Sub-task)</b>	
	Final Equipment List	3/30/2022
	High-quality photos of DER equipment	3/30/2023
	Commissioning Report	3/30/2023
<b>3.3</b>	<b>Operate Vehicles (CARB Sub-task)</b>	
	NFI BET Fleet Operation Reports	Submitted with quarterly report. Refer to Task 1.4.
<b>3.4</b>	<b>Build Electric Truck Maintenance Shop (CARB Sub-task)</b>	
	Final approved designs	12/1/2022
	Final building inspection report	12/1/2022
	High quality photographs of the interior and exterior of the building	12/1/2022
<b>4</b>	<b>PREPARE SCHNEIDER SITE FOR BATTERY ELECTRIC TRUCKS (Joint CEC and CARB Task)</b>	
<b>4.1</b>	<b>Infrastructure Make-Ready and Installation (CEC Sub-task)</b>	
	Final Equipment List	10/1/2021
	EVITP Certification Numbers of each EVITP-certified electrician	1/31/2022
	High-quality photos of completed construction and of installed EVSE	3/1/2023
	AB 841 Certification	3/1/2023

**Exhibit A-1**  
**SCHEDULE OF PRODUCTS AND DUE DATES**

	Commissioning Report	3/1/2023
<b>4.2</b>	<b>Operate Vehicles (CARB Sub-task)</b>	
	Schneider BET Fleet Operation Reports	Submitted with quarterly report. Refer to Task 1.4.
<b>5</b>	<b>CHARGER UTILIZATION ANALYSIS (CEC Task)</b>	
	Charger Utilization Analysis Report	12/30/2024
<b>6</b>	<b>ENGAGE WITH INDUSTRY STAKEHOLDERS (CEC Task)</b>	
<b>6.1</b>	<b>Convene Workshops with Area Businesses and Decision Makers</b>	
	Meeting agendas and attendance logs	At least 10 days before each workshop
	Summary Report on first and second workshop	Within 10 days after each workshop
<b>6.2</b>	<b>Assess Opportunities for Project Momentum</b>	
	Meeting minutes from all discussions with stakeholders and attendance logs	Within 10 days after each meeting
	Draft planning and technical assessment	12/28/2023
	Final planning and technical assessment	2/1/2024
<b>7</b>	<b>ENGAGE WITH ENVIRONMENTAL GROUPS, COMMUNITY-BASED ORGANIZATIONS, AND LOCAL GOVERNMENTS (CEC Task)</b>	
<b>7.1</b>	<b>Convene Environmental Groups, Community-Based Organizations, and Local Governments through Meetings</b>	
	Meeting agendas, minutes, and attendee logs	Within 10 days after each meeting
	Materials presented at each meeting	Within 10 days after each meeting
	Report on feedback from each meeting	Within 10 days after each meeting
<b>7.2</b>	<b>Newsletter and Literature Distribution</b>	
	Copies of all materials created	At least 10 days before each distribution
<b>8</b>	<b>COMMUNICATIONS AND OUTREACH (Joint CEC and CARB Task)</b>	
<b>8.1</b>	<b>Conduct Media Relations (Joint CEC and CARB Sub-task)</b>	
	Copies of press releases promoting major project milestones	At least 10 days before each press release

**Exhibit A-1**  
**SCHEDULE OF PRODUCTS AND DUE DATES**

	Copies of published thought leadership articles and executive interviews	At least 10 days before each press release
	Copies of press releases announcing policy workshops	At least 10 days before each press release
<b>8.2</b>	<b>Hold Media Events and Open Houses (Joint CEC and CARB Sub-task)</b>	
	Copies of materials used during press conferences	Within 10 days after each event
	Photos of ribbon cuttings and open houses	Within 10 days after each event
	List of attendees at ribbon cuttings and open houses	Within 10 days after each event
<b>8.3</b>	<b>Project Partner, Community-Based Organizations, and Associations Outreach (Joint CEC and CARB Sub-task)</b>	
	Copies of distributed communication resources	At least 10 days before each outreach distribution
	List of targeted industry associations	At least 10 days before each outreach distribution
<b>8.4</b>	<b>Publish Websites and Other Collateral (Joint CEC and CARB Sub-task)</b>	
	Copies of official website designs and website link.	12/30/2024
<b>8.5</b>	<b>Participate in Industry Events and Webinars (Joint CEC and CARB Sub-task)</b>	
	Copies of materials used during presentations at industry events, conferences, and webinars	At least 10 days before each event
	Copies of project highlights	At least 10 days before each event
<b>9</b>	<b>ZERO-EMISSION VEHICLE (ZEV) WORKFORCE PLAN (CEC Task)</b>	
<b>9.1</b>	<b>ZEV Workforce Plan</b>	
	EVITP Certification Numbers of each EVITP-certified electrician	10/31/2024
	AB 841 Certification	10/31/2024
	Draft ZEV Workforce Plan	10/31/2024
	Final ZEV Workforce Plan	12/30/2024
<b>9.2</b>	<b>Workforce Training</b>	
	Copies of training materials	1/13/2023
<b>9.3</b>	<b>Workforce Project Data Collection and Analysis</b>	
	Workforce Data Collection Plan	6/24/2022
	Data collection information and analysis will be included in the Final Report	1/31/2025

**Exhibit A-1**  
**SCHEDULE OF PRODUCTS AND DUE DATES**

<b>10</b>	<b>DATA COLLECTION AND ANALYSIS (CEC Task)</b>	
	Data Collection Test Plan	6/24/2022
	Monthly data collection	Submitted with quarterly report. Refer to Task 1.4.
	Data collection information and analysis will be included in the Final Report	1/31/2025
<b>11</b>	<b>ENHANCED DATA COLLECTION AND ANALYSIS (CEC Task)</b>	
<b>11.1</b>	<b>Enhanced Data Collection</b>	
	Enhanced Data Collection Plan	6/24/2022
	Copies of project stakeholder interviews and surveys	Within 10 days after each interview and survey
	Vehicle and Infrastructure Analysis Report	1/31/2025
<b>11.2</b>	<b>Fleet Case Studies</b>	
	Draft NFI Case Study	11/1/2024
	Draft Schneider Case Study	11/1/2024
	Final NFI Case Study	1/10/2025
	Final Schneider Case Study	1/10/2025
<b>12</b>	<b>ENERGY-EFFICIENT ROUTING FOR ELECTRIC TRUCKS (CEC Task)</b>	
	Report on "Energy-Efficient Routing for Electric Trucks"	6/30/2023
	Report on stakeholder feedback	6/30/2023
<b>13</b>	<b>PROJECT FACT SHEET (CEC Task)</b>	
	Initial Project Fact Sheet	1/7/2022
	Final Project Fact Sheet	1/31/2025
	High quality digital photographs	1/31/2025