

# TRANSMITTAL 1



December 12, 2025

**To:** Parties listed on Exhibit A

**Subject:** Notice of Mutual Agreement No. 2025-2 - Request for Approval under Amended and Restated Alameda Corridor Use and Operating Agreement

**Matter:** Approve Proposed Alameda Corridor Calendar Year 2026 Maintenance of Way Budget and Operations & Maintenance Budget

Dear Sir or Madam:

Reference is made to that certain Amended and Restated Alameda Corridor Use and Operating Agreement dated as of December 15, 2016 (the "Agreement"), by and among the BNSF Railway Company (BNSF), Union Pacific Railroad Company (UP), the City of Los Angeles, acting by and through its Board of Harbor Commissioners (POLA), the City of Long Beach, acting by and through its Board of Harbor Commissioners (POLB), and the Alameda Corridor Transportation Authority (ACTA).

The Agreement governs the use and operation of the Alameda Corridor and, among other things, contains provisions which require certain decisions to be made from time to time by Mutual Agreement (as defined in the Agreement). Mutual Agreement requires the approval from at least three of the following parties: BNSF, UP, POLB, and POLA. Pursuant to the terms of the Agreement, ACTA as an entity does not approve or disapprove Mutual Agreement matters.

Attached as Exhibit B is Notice of Mutual Agreement (NMA) No. 2025-2, for which approval by the requisite parties is requested at this time. The matter to be approved is described in the attached NMA (the "Matter"). Following consideration of the Matter, please email to ACTA a signed copy of the attached NMA (or, if such Matter is not approved by your entity, a written statement indicating such disapproval and suggested remedy), no later than December 19, 2025. Once all responses are received, ACTA will send a letter to the four entities with the results.

If there are any questions, please advise.

Yours Sincerely,

A handwritten signature in black ink, appearing to read "G. Christie", is written over a white background.

Graham Christie  
Chief Operating Officer

**EXHIBIT A**

**LIST OF PARTIES**

Port of Los Angeles  
425 South Palos Verdes Street  
San Pedro, California 90733  
Attn: Executive Director  
Email: [gene\\_seroka@portla.org](mailto:gene_seroka@portla.org)

Port of Long Beach  
415 W. Ocean Blvd., 11th Floor  
Long Beach, CA 90802  
Attn: Chief Executive Officer  
Email: [mario.cordero@polb.com](mailto:mario.cordero@polb.com)

BNSF Railway Company  
2500 Lou Menk Drive; AOG -Garden Level  
Fort Worth, Texas 76131  
Attn: Asst Vice President – Contracts/Joint Facilities  
Email: [jon.helm@bnsf.com](mailto:jon.helm@bnsf.com)

Union Pacific Railroad Company  
1400 Douglas Street -Stop 1160  
Omaha, Nebraska 68179  
Attn: Executive Vice President of Operations  
Email: [jbarager@up.com](mailto:jbarager@up.com)

Cc:

[Email: olivia.power@bnsf.com](mailto:olivia.power@bnsf.com)

[Email: toni.hanson@bnsf.com](mailto:toni.hanson@bnsf.com)

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[Email: Thomas.Oh@longbeach.gov](mailto:Thomas.Oh@longbeach.gov)

[Email: hmcloskey@portla.org](mailto:hmcloskey@portla.org)

[Email: deepika.thompson@longbeach.gov](mailto:deepika.thompson@longbeach.gov)

**EXHIBIT B**

**NOTICE OF MUTUAL AGREEMENT**

**Number:** 2025-2

**Subject:** Approval for the Alameda Corridor Calendar Year 2026 Maintenance of Way (MOW) and Operations & Maintenance Budget

**Recommendation:**

1. Approve the proposed 2026 MOW Budget in the amount of \$37,966,876.54
2. Approve the overall proposed 2026 Operations and Maintenance (O&M) Budget in the amount of \$49,585,511.06 which includes the MOW Budget, other estimated annual O&M expenses, and a \$500,000.00 contingency for unanticipated O&M items.
3. Authorize delegates appointed by each party to the UOA with delegated authority to provide written approval towards mutual agreement of the allocation and use of the contingency fund, and/or of the transfer of amounts from one MOW Budget line item to another as needed to accomplish work, and/or approval to proceed with certain items pending final design and bid approval. Written approval can be in the form of an email affirming each party's approval.

**Discussion:**

Section 2.5(b) of the Amended and Restated Use and Operating Agreement, dated as of December 15, 2016, (the "Agreement") requires that the Ports and Railroads through Mutual Agreement approve an Annual Maintenance and Capital Improvement Plan and Budget prior to January 1 of each year. The Plan and Budget for 2026 are comprised of two documents.

1. The Maintenance of Way (MOW) Budget estimates the projected maintenance and capital costs to be incurred for the coming year.
2. The overall Operations and Maintenance (O&M) Budget, which incorporates the MOW Budget, Other Operating Costs Budget (including but not limited to insurance, dispatching, security, utilities and support costs), and Contingency Budget.

Attached for approval is the detail for these budgets for calendar year 2026. The following are provided to support your approval.

- Attachment 1 presents the proposed 2026 MOW Budget.
- Attachments 2 through 4 provide budget-detail information for 2026 MOW Labor Costs, Maintenance Cost, and Capital Costs, respectively.
- Attachment 5 provides the proposed 2026 O&M Budget.

The proposed 2026 MOW Budget was originally prepared in draft form by ACTA and their Maintenance Contractor and submitted for review by the Railroads and the Ports. Meetings were held among the operating delegate group and staff of the Railroads, Ports and ACTA. A field inspection of MOW needs was performed by BNSF and Union Pacific personnel in October 21, 2025. Comments have been addressed in the attached budget.

Major items reviewed included: proposed Contractor staffing levels and equipment levels; allocation of costs between the Rail and Non-Rail categories within Maintenance; and between Maintenance and Capital Expenses made in accordance with the approved definition of Capital Expenses. The O&M Budget includes a \$500,000 contingency to be allocated, as approved by delegates, during the year to enable necessary unforeseen work.

The Proposed 2026 MOW Budget increased by 40.3% compared to 2025. The increase is primarily due to a requirement to repair communications systems and modify CTC signal components to be compliant with manufacturer support. The funding of the proposed 2026 MOW Budget is split approximately 49/51% between ACTA fee revenue and costs billed to the Railroads. The proposed 2026 MOW Budget is divided into three categories: Labor Costs, Maintenance Cost, and Capital Costs. Compared to the 2025 budget, the Labor category is up 6.6%; the Maintenance category is up 33.2%; and the Capital category increased 62.6%.

The Proposed 2026 O&M Budget of \$49,585,511.06 is the sum of the proposed 2026 MOW Budget of \$37,966,876.54, plus \$11,118,634.52 in Other Operating Costs, and a \$500,000.00 contingency. The Other Operating Costs are about 7.8% higher than those in the 2025 O&M Budget. Most of these costs are paid by the Railroads either directly or from deposits made to ACTA known as M&O charges. The proposed total 2026 O&M Budget is 30.9% above the 2025 O&M Budget.

#### Items of Note

1. Delegation is sought pursuant to the aforementioned Recommendation No. 3 for the following:

Designated individual within each party to be given authority to approve the allocation and use of contingency funds as needed for the MOW Budget to address unforeseen requirements.

Such designated individual to have authority to approve the shift of amounts from one MOW Budget line item to another as needed, provided that the total MOW Budget (which is the MOW contract value) plus the \$500,000.00 contingency, is not exceeded.

Such delegated authority will provide additional budgetary flexibility and efficiency as to not hold up necessary operations work any time an individual estimated line item may be exceeded. Approvals from the designees of at least three of the four parties (BNSF, UP, POLB, and POLA) are required in advance to authorize the allocation and use of contingency funds and/or the transfer of MOW Budget line items from one line item to another.

2. Budget Flexibility

It is important to allow ACTA the flexibility to administer the O&M Budget, and the intent of these guidelines is to provide that flexibility, while protecting the Railroads and Ports from unexpected budget changes. If there is an anticipated overrun in any of the budget categories, there shall be a written communication by RailWorks to ACTA and a written approval by 75% of the delegates prior to incurring the cost.

3. Budget Items Pending Approval

Budget item 2.ee requires subsequent delegate approval based on delegates' review of approach and bidding process. In addition, approval of item 2.ee is contingent upon the negotiations of new Capital Expense Guidelines in the first 6 months of 2026. Work associated with this item, classification as Rail Repair or Capital Expense, and expenditure of the budget will not proceed without written approval by 75% of the delegates.

Please provide your acceptance and approval by affixing your signature, name and title below:

Port of Los Angeles

By: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Port of Long Beach

By: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

BNSF Railway Company

By: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Union Pacific Railroad Company

By: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Attachments:

- 1 – Proposed 2026 MOW Budget
- 2 – Proposed 2026 MOW Labor Detail
- 3 – Proposed 2026 MOW Operations Maintenance Detail
- 4 – Proposed 2026 MOW Capital Costs Detail
- 5 – Proposed 2026 O&M Budget

**Attachments 1 – Proposed 2026 MOW Budget**

**Attachments 2 – Proposed 2026 MOW Labor Detail**

**Attachments 3 – Proposed 2026 MOW Operations Maintenance Detail**

**Attachments 4 – Proposed 2026 MOW Capital Costs Detail**

**Attachments 5 – Proposed 2026 O&M Budget**

**Attachments 1 – Proposed 2026 MOW Budget**

**Attachments 2 – Proposed 2026 MOW Labor Detail**

**Attachments 3 – Proposed 2026 MOW Operations Maintenance Detail**

**Attachments 4 – Proposed 2026 MOW Capital Costs Detail**

**Attachments 5 – Proposed 2026 O&M Budget**

**Attachments 1 – Proposed 2026 MOW Budget**

# Alameda Corridor - Proposed Draft 2026 Maintenance of Way (MOW) Budget

1. LABOR COSTS			R.R. M&O (Rail)			Res. Acct. (Non-Rail)			Fin. Acct. (ACTA AEI & Other)	Approved
	2026	Cost	2026	Cost	Share	2026	Cost	Share	2026	2025
<b>SUBTOTAL 1:</b>	<b>\$ 4,629,104.00</b>		<b>\$ 3,626,605.80</b>			<b>\$ 974,898.20</b>			<b>\$ 27,600.00</b>	<b>\$ 4,342,620.83</b>

2. OPERATIONS MAINTENANCE			R.R. M&O - Rail		Res. Acct. Non-Rail		ACTA Operating Budget		2025	
	2026	Cost	2026	Cost	Share	2026	Cost	Share	2026	2025
2.b Pump Station Maintenance	\$ 15,480.00	0.0%	\$ -	100.0%		\$ 15,480.00	0.0%		\$ -	\$ 17,337.60
2.b.i Pump Station Repairs and Supplies (Subcontractor)	\$ 36,555.75	0.0%	\$ -	100.0%		\$ 36,555.75	0.0%		\$ -	\$ 34,155.00
2.c AEI & Other Communications Maintenance	\$ 474,491.62	62.3%	\$ 295,513.38	0.0%		\$ -	37.7%	\$ 178,978.24	\$ -	\$ 464,160.90
2.d Rail Flaw Detection (Subcontractor)	\$ 82,687.50	100.0%	\$ 82,687.50	0.0%		\$ -	0.0%		\$ -	\$ 78,750.00
2.e Graffiti Control	\$ 31,650.00	0.0%	\$ -	100.0%		\$ 31,650.00	0.0%		\$ -	\$ 32,737.60
2.f Weed Abatement (Subcontractor)	\$ 107,358.75	80.0%	\$ 85,887.00	20.0%		\$ 21,471.75	0.0%		\$ -	\$ 84,720.00
2.g Safety Training (Subcontractor)	\$ 34,125.00	85.0%	\$ 29,006.25	15.0%		\$ 5,118.75	0.0%		\$ -	\$ 34,125.00
2.h Safety Management	\$ 24,412.50	85.0%	\$ 20,750.63	15.0%		\$ 3,661.88	0.0%		\$ -	\$ 24,412.50
2.i Vehicles	\$ 365,328.00	75.0%	\$ 273,996.00	25.0%		\$ 91,332.00	0.0%		\$ -	\$ 374,925.60
2.l Full-Time Equipment	\$ 271,104.00	100.0%	\$ 271,104.00	0.0%		\$ -	0.0%		\$ -	\$ 362,745.60
2.m Maintenance Program Rail Grinding	\$ 725,908.65	100.0%	\$ 725,908.65	0.0%		\$ -	0.0%		\$ -	\$ 740,731.99
2.n Track Materials / Supplies / Rentals	\$ 506,972.90	100.0%	\$ 506,972.90	0.0%		\$ -	0.0%		\$ -	\$ 475,000.00
2.o Signal Maintenance (Subcontractor)	\$ 3,607,640.92	100.0%	\$ 3,607,640.92	0.0%		\$ -	0.0%		\$ -	\$ 3,289,017.64
2.p Ladder / Fence / Traffic Support (Subcontractor)	\$ 522,270.00	0.0%	\$ -	100.0%		\$ 522,270.00	0.0%		\$ -	\$ 497,400.00
2.q Security - Trench Cameras	\$ 20,460.00	70.0%	\$ 14,322.00	25.0%		\$ 5,115.00	5.0%	\$ 1,023.00	\$ -	\$ 20,460.00
2.r Security / Yard & Office Maintenance & Support (Subcontractor)	\$ 196,465.50	100.0%	\$ 196,465.50	0.0%		\$ -	0.0%		\$ -	\$ 328,860.00
2.s Underwater Bridge Inspection (Not until 2028)	\$ -	100.0%	\$ -	0.0%		\$ -	0.0%		\$ -	\$ -
2.t Trench Ditch Cleaning	\$ 93,712.50	0.0%	\$ -	100.0%		\$ 93,712.50	0.0%		\$ -	\$ 89,250.00
2.u Extraordinary ROW Clean-Up	\$ 200,000.00	100.0%	\$ 200,000.00	0.0%		\$ -	0.0%		\$ -	\$ -
2.v Replace Signal Wire on the Corridor (Subcontractor)	\$ -		\$ -			\$ -			\$ -	\$ -
2.w Railroad Reporting and Record Keeping Software System (Subcontractor)	\$ 46,851.00	100.0%	\$ 46,851.00	0.0%		\$ -	0.0%		\$ -	\$ 46,620.00
2.x Railroad Emergency Drill Exercise	\$ 41,415.50	100.0%	\$ 41,415.50	0.0%		\$ -	0.0%		\$ -	\$ 32,283.28
2.y PTC Support at CP W & E Redondo - Finished by BBII in 2019	\$ -	100.0%	\$ -	0.0%		\$ -	0.0%		\$ -	\$ -
2.aa Not Used	\$ -	66.7%	\$ -	33.3%		\$ -	0.0%		\$ -	\$ -
2.bb Not Used	\$ -	100.0%	\$ -	0.0%		\$ -	0.0%		\$ -	\$ -
2.cc Not Used	\$ -	20.0%	\$ -	80.0%		\$ -	0.0%		\$ -	\$ -
2.dd Bridge Inspections (Subcontractor)	\$ 44,100.00	100.0%	\$ 44,100.00	0.0%		\$ -	0.0%		\$ -	\$ 42,000.00
2.ee Communication System Repair	\$ 8,350,000.00	100.0%	\$ 8,350,000.00	0.0%		\$ -	0.0%		\$ -	\$ 5,208,000.00
2.ff Communications / Security Upgrades	\$ 560,000.00	100.0%	\$ 560,000.00			\$ -			\$ -	\$ -
<b>SUBTOTAL 2:</b>	<b>\$ 16,358,990.09</b>		<b>\$ 15,352,621.22</b>			<b>\$ 826,367.63</b>			<b>\$ 180,001.24</b>	<b>\$ 12,277,692.72</b>

3. CAPITAL COSTS			R.R. M&O - Rail		Res. Acct. Non-Rail		ACTA Operating Budget		2025	
	2026	Cost	2026	Cost	Share	2026	Cost	Share	2026	2025
3.a Surfacing & Mobilization	\$ 859,992.00	50.0%	\$ 429,996.00	50.0%		\$ 429,996.00	0.0%		\$ -	\$ 575,369.75
3.c Reballast Program - Labor & Equipment	\$ 420,268.00	0.0%	\$ -	100.0%		\$ 420,268.00	0.0%		\$ -	\$ 390,720.96
3.d Reballast Program - Ballast	\$ 69,300.00	0.0%	\$ -	100.0%		\$ 69,300.00	0.0%		\$ -	\$ 66,000.00
3.f Capital Program Rail Grinding - (50% of Total Cost) - No Longer Capital Split	\$ -	0.0%	\$ -	100.0%		\$ -	0.0%		\$ -	\$ -
3.h-2 Purchase Spare Frogs	\$ -	0.0%	\$ -	100.0%		\$ -	0.0%		\$ -	\$ -
3.h-3 Replace 40 Switch Points and Stock Rails	\$ 761,799.00	0.0%	\$ -	100.0%		\$ 761,799.00	0.0%		\$ -	\$ 681,914.06
3.h-5 Insulated Joint Replacement	\$ 306,124.00	0.0%	\$ -	100.0%		\$ 306,124.00	0.0%		\$ -	\$ 197,603.56
3.o Pump Station Upgrades (Subcontractor)	\$ 889,598.75	0.0%	\$ -	100.0%		\$ 889,598.75	0.0%		\$ -	\$ 240,250.00
3.r Trench Emergency Ladder Repairs	\$ 129,000.00	0.0%	\$ -	100.0%		\$ 129,000.00	0.0%		\$ -	\$ 129,000.00
3.w Not Used (3.w was for HF Crossing Replacement)	\$ -	0.0%	\$ -	100.0%		\$ -	0.0%		\$ -	\$ 554,341.80
3.y Not Used	\$ -	0.0%	\$ -	100.0%		\$ -	0.0%		\$ -	\$ -
3.aa-1 Replace LB Diamonds	\$ 922,022.00	0.0%	\$ -	100.0%		\$ 922,022.00	0.0%		\$ -	\$ 852,565.14
3.gg-3 Curve Rail Replacement	\$ 1,061,581.60	0.0%	\$ -	100.0%		\$ 1,061,581.60	0.0%		\$ -	\$ 355,931.71
3.ii Trench Ladders/Stairs Removals and Replacements	\$ 420,000.00	0.0%	\$ -	100.0%		\$ 420,000.00	0.0%		\$ -	\$ 420,000.00
3.mm Miscellaneous (Lighting, signal structures) Corridor Repairs	\$ 223,000.00	0.0%	\$ -	100.0%		\$ 223,000.00	0.0%		\$ -	\$ 63,000.00
3.nn Compton Bridges - Replace Deck Ties - Partial Carryover	\$ 424,318.00	0.0%	\$ -	100.0%		\$ 424,318.00	0.0%		\$ -	\$ 2,056,872.16
3.oo Replacement of M23A Switches Machines	\$ 264,000.00	0.0%	\$ -	100.0%		\$ 264,000.00	0.0%		\$ -	\$ 140,800.00
3.pp Henry Ford Crossing / Signal Upgrades	\$ 800,000.00	0.0%	\$ -	100.0%		\$ 800,000.00	0.0%		\$ -	\$ -
3.qq Furnish and Replace Rail Lubricator Systems	\$ 162,880.00	0.0%	\$ -	100.0%		\$ 162,880.00	0.0%		\$ -	\$ 124,058.19
3.rr Corridor Signal Modernization Construction	\$ 7,980,000.00	0.0%	\$ -	100.0%		\$ 7,980,000.00	0.0%		\$ -	\$ 3,002,000.00
3.ss Replace CP Dominguez / Manual Main SW1 (SW 1X - #10) - Partial Carryover	\$ 502,396.00	0.0%	\$ -	100.0%		\$ 502,396.00	0.0%		\$ -	\$ 513,226.65
3.tt Not Used (3.uu in 2025 was for Laurel Park hi-rail pad)	\$ -	0.0%	\$ -	100.0%		\$ -	0.0%		\$ -	\$ 81,547.67
3.vv Alameda St. Underpass Girder Repair	\$ 782,503.10	0.0%	\$ -	100.0%		\$ 782,503.10	0.0%		\$ -	\$ -
<b>SUBTOTAL 3:</b>	<b>\$ 16,978,782.45</b>		<b>\$ 429,996.00</b>			<b>\$ 16,548,786.45</b>			<b>\$ -</b>	<b>\$ 10,445,201.64</b>

<b>GRAND TOTAL 1, 2, 3:</b>	<b>\$ 37,966,876.54</b>		<b>\$ 19,409,223.02</b>			<b>\$ 18,350,052.28</b>			<b>\$ 207,601.24</b>	<b>\$ 27,065,515.19</b>
	Share		100%			51%			48%	1%

**Attachments 2 – Proposed 2026 MOW Labor Detail**

1. Proposed Draft 2026 Labor Costs

1. LABOR	Positions	Needed Portion	EST Hours	2026 Hourly RATE	OT RATE	OT * VALUE	DT RATE	DT ** VALUE	2026 VALUE	Share	R.R. M & O Rail Cost	Hours	Share	Reserve Account Non-Rail Cost	Hours	Share	ACTA Operating Budget Cost	Hours	2025 Approved Budget	
<b>MANAGEMENT POSITIONS</b>																				
1.a.i	Contract Manager	1	100.0%	2000	\$ 138.00	\$ -	\$ -	\$ -	\$ 276,000.00	70.0%	\$ 193,200.00	1,400	20.0%	\$ 55,200.00	400	10.0%	\$ 27,600.00	200	\$ 360,880.00	
1.a.ii	Track Supervisor	1	100.0%	2000	\$ 131.00	\$ -	\$ -	\$ -	\$ 262,000.00	80.0%	\$ 209,600.00	1,600	20.0%	\$ 52,400.00	400	0.0%	\$ -	-	\$ 272,200.00	
1.a.iii	Safety Supervisor	1	100.0%	2000	\$ 131.00	\$ -	\$ -	\$ -	\$ 262,000.00	80.0%	\$ 209,600.00	1,600	20.0%	\$ 52,400.00	400	0.0%	\$ -	-	\$ 272,200.00	
1.a.iv	Office Manager	1	100.0%	2000	\$ 89.00	\$ 123.00	\$ 9,840.00	\$ -	\$ 187,840.00	50.0%	\$ 93,920.00	1,000	50.0%	\$ 93,920.00	1,000	0.0%	\$ -	-	\$ 149,580.00	
1.a.vi	Office Assistant																			
<b>STAFF POSITIONS</b>																				
1.b	Track Inspector	1	100.0%	2000	\$ 123.00	\$ 163.00	\$ 13,040.00	\$ 203.00	\$ 4,872.00	\$ 263,912.00	100.0%	\$ 263,912.00	2,000	0.0%	\$ -	-	0.0%	\$ -	-	\$ 238,991.46
1.b.i	Track Foreman	2	100.0%	4000	\$ 123.00	\$ 163.00	\$ 13,040.00	\$ 203.00	\$ 4,872.00	\$ 509,912.00	100.0%	\$ 509,912.00	4,000	0.0%	\$ -	-	0.0%	\$ -	-	\$ 461,566.83
1.b.ii	Assistant Foreman																			
1.b.iii	Track Laborers	4	100.0%	8000	\$ 116.00	\$ 152.00	\$ 12,160.00	\$ 188.00	\$ 4,512.00	\$ 944,672.00	97.5%	\$ 921,055.20	7,800	2.5%	\$ 23,616.80	200	0.0%	\$ -	-	\$ 845,627.85
1.b.iv	Equipment Operators	1.5	100.0%	3000	\$ 155.00	\$ 207.00	\$ 16,560.00	\$ 258.00	\$ 6,192.00	\$ 487,752.00	92.5%	\$ 451,170.60	2,775	7.5%	\$ 36,581.40	225	0.0%	\$ -	-	\$ 421,036.37
1.b.v	Welder	1.5	100.0%	3000	\$ 120.00	\$ 158.00	\$ 12,640.00	\$ 197.00	\$ 4,728.00	\$ 377,368.00	100.0%	\$ 377,368.00	3,000	0.0%	\$ -	-	0.0%	\$ -	-	\$ 340,801.57
1.b.vi	Welder Helper	1	100.0%	2000	\$ 116.00	\$ 152.00	\$ 12,160.00	\$ 188.00	\$ 4,512.00	\$ 248,672.00	100.0%	\$ 248,672.00	2,000	0.0%	\$ -	-	0.0%	\$ -	-	\$ 222,776.67
1.b.vii	Laborer (Non-Rail)	1	100.0%	2000	\$ 116.00	\$ 152.00	\$ 12,160.00	\$ 188.00	\$ 4,512.00	\$ 248,672.00	0.0%	\$ -	-	100.0%	\$ 248,672.00	2,000	0.0%	\$ -	-	\$ 222,776.67
1.b.viii	Foreman (Non-Rail)	1	100.0%	2000	\$ 123.00	\$ 163.00	\$ 13,040.00	\$ 203.00	\$ 4,872.00	\$ 263,912.00	0.0%	\$ -	-	100.0%	\$ 263,912.00	2,000	0.0%	\$ -	-	\$ 238,991.46
1.b.ix	Track Superintendent	1	100.0%	2000	\$ 138.00	\$ 185.00	\$ 14,800.00	\$ 233.00	\$ 5,592.00	\$ 296,392.00	50.0%	\$ 148,196.00	1,000	50.0%	\$ 148,196.00	1,000	0.0%	\$ -	-	\$ 295,191.95
		18		36000					<b>SUBTOTAL A:</b>		\$ 4,629,104.00	28,175		\$ 974,898.20	7,625		\$ 27,600.00	200	\$ 4,342,620.83	
									<b>Approved Amended CY2025 Budget</b>		\$ 4,342,620.83	30,325		\$ 917,928.53	8,475		\$ 36,088.00	200	\$ 4,342,620.83	
									<b>Variance</b>		\$ 286,483.17	(2,150)		\$ 56,970	(850)		\$ (8,488.00)	-	\$ -	
									<b>% Change</b>		6.6%	7.0%		6.2%			-23.5%		0.0%	

\* OT Value Based on Working 80 Hours of OT During Calendar Year = 3.85% of Base Hours

\*\*DT Value Based on Working 24 Hours of DT During Year = 1.2% of Base Hours

Note: all rates are Fully Burden Labor Rate. Additional detail is available upon request.

**Attachments 3 – Proposed 2026 MOW Operations Maintenance Detail**

2. Proposed Draft CY2026 Operations Maintenance Budget Detail

Cost Code

2.b Pump Station Maintenance	U of M	QTY	Rate	Split	Total
Vehicle (Split 50/50 between 2.b & 2.e)	Monthly	12	\$ 2,580.00	50%	\$ 15,480.00
SUBTOTAL:					\$ 15,480.00
	Materials		10%	Markup:	\$ -
	Subcontractor		5%	Markup:	\$ -
	Supplies		15%	Markup:	\$ -
TOTAL:					\$ 15,480.00

2.b.i Pump Station Repairs and Supplies	U of M	QTY	Rate	Split	Total
Subcontractor - Repairs to Pumps	LS	1	\$ 19,635.00	100%	\$ 19,635.00
Environmental Supplies (Chemicals for water treatment)	LS	1	\$ 13,860.00	100%	\$ 13,860.00
SUBTOTAL:					\$ 33,495.00
	Materials		10%	Markup:	\$ -
	Subcontractor		5%	Markup:	\$ 981.75
	Supplies		15%	Markup:	\$ 2,079.00
TOTAL:					\$ 36,555.75

2.c AEI & Other Communications Maintenance	U of M	QTY	Rate	Split	Total
<b>Materials</b>					
Material - Inventory Purchase (Includes Transducer Replacements)	LS	1	\$ 40,000.00	100%	\$ 40,000.00
<i>Subtotal - Materials</i>					\$ 40,000.00
<b>Subcontractor</b>					
Office Administrator	HR	200	\$ 90.00	100%	\$ 18,000.00
Safety Manager - ST	HR	120	\$ 85.00	100%	\$ 10,200.00
Safety Manager - OT	HR	0	\$ 107.00	100%	\$ -
Safety Manager - DT	HR	0	\$ 132.00	100%	\$ -
AEI / Comm Technician - ST	HR	2000	\$ 134.00	100%	\$ 268,000.00
AEI / Comm Technician - OT (Based on 1Q&2Q2021)	HR	80	\$ 168.00	100%	\$ 13,440.00
AEI / Comm Technician - DT (Based on 1Q&2Q2021)	HR	16	\$ 203.00	100%	\$ 3,248.00
Signal / Comm Supervisor	HR	200	\$ 172.00	100%	\$ 34,400.00
Vehicle - Signal / Comm Supervisor (10% of overall)	Monthly	12	\$ 395.58	100%	\$ 4,746.96
Vehicle - AEI / Comm Technician (Monthly Rate for FT Position)	Monthly	12	\$ 3,955.77	100%	\$ 47,469.24
Vehicle - AEI / Comm Technician (Hourly Rate for Call-Outs)	HR	120	\$ 22.48	100%	\$ 2,697.60
Vehicle - Safety Manager	Monthly	12	\$ 159.39	100%	\$ 1,912.68
Vehicle - Safety Manager - For Call Outs	HR	1	\$ 9.06	100%	\$ 9.06
Equipment - Hi-Rail Bucket Truck	Monthly	12	\$ 489.04	100%	\$ 5,868.48
<i>Subtotal - Subcontractor</i>					\$ 409,992.02
SUBTOTAL:					\$ 449,992.02
	Materials		10%	Markup:	\$ 4,000.00
	Subcontractor		5%	Markup:	\$ 20,499.60
	Supplies		15%	Markup:	\$ -
TOTAL:					\$ 474,491.62

2.d Rail Flaw Detection	U of M	QTY	Rate	Split	Total
Subcontractor - Mobilization	EA	3	\$ 7,350.00	100%	\$ 22,050.00
Subcontractor - Daily Rate (3-day minimums)	EA	3	\$ 18,900.00	100%	\$ 56,700.00
SUBTOTAL:					\$ 78,750.00
	Materials		10%	Markup:	\$ -
	Subcontractor		5%	Markup:	\$ 3,937.50
	Supplies		15%	Markup:	\$ -
TOTAL:					\$ 82,687.50

2.e Graffiti Control	U of M	QTY	Rate	Split	Total
Vehicle (Split 50/50 between 2.b & 2.e)	Monthly	12	\$ 2,580.00	50%	\$ 15,480.00
Materials	LS	1	\$ 14,700.00	100%	\$ 14,700.00
SUBTOTAL:					\$ 30,180.00
	Materials		10%	Markup:	\$ 1,470.00
	Subcontractor		5%	Markup:	\$ -
	Supplies		15%	Markup:	\$ -
TOTAL:					\$ 31,650.00

2.f	Weed Abatement	U of M	QTY	Rate	Split	Total
<b>Subcontractor</b>						
	Subcontractor - 3 Occurrences in 2025 @ ~\$22,500 each visit	EA	3	\$ 23,625.00	100%	\$ 70,875.00
	Disposal - Dumpsters @ 1 per month	EA	12	\$ 1,300.00	100%	\$ 15,600.00
	<i>Subtotal - Subcontractor</i>					\$ 86,475.00
<b>Supplies &amp; Rental</b>						
	Specialty Equipment Rental	EA	12	\$ 1,200.00	100%	\$ 14,400.00
	<i>Subtotal - Supplies &amp; Rental</i>					\$ 14,400.00
SUBTOTAL:						\$ 100,875.00
	Materials			10%	Markup:	\$ -
	Subcontractor			5%	Markup:	\$ 4,323.75
	Supplies			15%	Markup:	\$ 2,160.00
	TOTAL:					\$ 107,358.75

2.g	Safety Training	U of M	QTY	Rate	Split	Total
	Subcontractor - Training (Classes and Seminars)	LS	1	\$ 20,000.00	100%	\$ 20,000.00
	Instructor Lodging and Meals	Days	5	\$ 2,500.00	100%	\$ 12,500.00
SUBTOTAL:						\$ 32,500.00
	Materials			10%	Markup:	\$ -
	Subcontractor			5%	Markup:	\$ 1,625.00
	Supplies			15%	Markup:	\$ -
	TOTAL:					\$ 34,125.00

2.h	Safety Management	U of M	QTY	Rate	Split	Total
	Drug Testing - Employees	EA	30	\$ 775.00	100%	\$ 23,250.00
SUBTOTAL:						\$ 23,250.00
	Materials			10%	Markup:	\$ -
	Subcontractor			5%	Markup:	\$ 1,162.50
	Supplies			15%	Markup:	\$ -
	TOTAL:					\$ 24,412.50

2.i	Vehicles (Cost Accounts % split)	U of M	QTY	Rate	Split	Total
2.i.i	Contract Manager (RR M&O 70%/RA 20%/OB 10%)	Monthly	12	\$ 1,548.00	100%	\$ 18,576.00
2.i.ii	Track Supervisor - Hi-Rail (RR M&O 80%/RA 20%)	Monthly	12	\$ 2,580.00	100%	\$ 30,960.00
2.i.iii	Welding Truck - Hi-Rail (RR M&O 100%)	Monthly	12	\$ 7,052.00	100%	\$ 84,624.00
2.i.iv	Track Foreman - Hi-Rail (2 Each) (RR M&O 50%/RA 50%)	Monthly	24	\$ 5,332.00	100%	\$ 127,968.00
2.i.v	Assistant Track Foreman - Hi-Rail (RR M&O 100%)					\$ -
2.i.vi	Track Inspector - Hi-Rail (2 Each) (RR M&O 100%)	Monthly	24	\$ 2,580.00	100%	\$ 61,920.00
2.i.vii	Track Superintendent - Hi-Rail (RR M&O 50%/RA 50%)	Monthly	12	\$ 2,408.00	100%	\$ 28,896.00
2.k	Safety Supervisor Vehicle (RR M&O 80%/RA 20%)	Monthly	12	\$ 1,032.00	100%	\$ 12,384.00
SUBTOTAL:						\$ 365,328.00
	Materials			10%	Markup:	\$ -
	Subcontractor			5%	Markup:	\$ -
	Supplies			15%	Markup:	\$ -
	TOTAL:					\$ 365,328.00

2.l	Full-Time Equipment	U of M	QTY	Rate	Split	Total
	Hi-Rail Grapple / Boom Truck	Monthly	12	\$ 8,256.00	100%	\$ 99,072.00
	Speedswing	Monthly	12	\$ 6,708.00	100%	\$ 80,496.00
	Combination Backhoe	Monthly	12	\$ 4,128.00	100%	\$ 49,536.00
	Forklift / Telehandler - Added for increase material handling efforts	Monthly	12	\$ 3,500.00	100%	\$ 42,000.00
SUBTOTAL:						\$ 271,104.00
	Materials			10%	Markup:	\$ -
	Subcontractor			5%	Markup:	\$ -
	Supplies			15%	Markup:	\$ -
	TOTAL:					\$ 271,104.00

2.m	Maintenance Program Rail Grinding - Specialty Switch Grinding	U of M	QTY	Rate	Split	Total
<b>RailWorks Labor &amp; Equipment (60 Turnouts)</b>						
	Foreman	HR	200	\$ 123.00	100%	\$ 24,600.00
	Laborer	HR	200	\$ 116.00	100%	\$ 23,200.00
	Operator for Water Wagon	HR	200	\$ 155.00	100%	\$ 31,000.00
	F350 HiRail Crew Truck	HR	200	\$ 15.00	100%	\$ 3,000.00
	<i>Subtotal - RWs Labor &amp; Equipment</i>					\$ 81,800.00
<b>Subcontractor</b>						
	Switch Grinding Subcontractor Mobilization - RailWorks MOW	LS	2	\$ 100,000.00	100%	\$ 200,000.00
	Switch Grinding Contractor Basic Charge - RailWorks MOW	Daily	25	\$ 10,500.00	100%	\$ 262,500.00
						\$ -
	Mainline Grinding Pre-Grind Survey Mobilization	LS	1	\$ 14,000.00	100%	\$ 14,000.00
	Mainline Grinding Pre-Grind Survey Daily Rate	Daily	5	\$ 12,000.00	100%	\$ 60,000.00
	Signal Support	Daily	25	\$ 1,313.00	100%	\$ 32,825.00
	<i>Subtotal - Subcontractor</i>					\$ 569,325.00
<b>Supplies &amp; Rental</b>						
	Fuel for Grinder	Gallon	3000	\$ 8.00	100%	\$ 24,000.00
	Water Truck Rental	Monthly	2	\$ 8,138.00	100%	\$ 16,276.00
	<i>Subtotal - Supplies &amp; Rental</i>					\$ 40,276.00
Total is split 50/50 between R.R. M&O Cost and Capital						SUBTOTAL: \$ 691,401.00

Materials	10%	Markup: \$	-
Subcontractor	5%	Markup: \$	28,466.25
Supplies	15%	Markup: \$	6,041.40
		TOTAL: \$	725,908.65

2.n	Track Materials / Supplies / Rentals	U of M	QTY	Rate	Split	Total
<b>Materials</b>						
	Miscellaneous Track Materials - Bolts, etc.	Monthly	12	\$ 6,300.00	100%	\$ 75,600.00
	#10 Frogs for Inventory	EA	1	\$ 19,000.00	100%	\$ 19,000.00
	#14 Frogs for Inventory	EA	1	\$ 23,000.00	100%	\$ 23,000.00
	#20 Frogs for Inventory	EA	0	\$ 25,000.00	100%	\$ -
	Concrete Ties for Spares - Safelok 1	EA	189	\$ 275.00	100%	\$ 51,975.00
	Rail - 136RE, HH, 80' Blank	TN	18.13	\$ 2,800.00	100%	\$ 50,764.00
	Curve Grease - Grease and miscellaneous parts and pieces	Monthly	12	\$ 6,300.00	100%	\$ 75,600.00
	Supplies and Consumables - Welding, etc.	Monthly	12	\$ 6,300.00	100%	\$ 75,600.00
	<i>Subtotal - Materials</i>					\$ 371,539.00
<b>Supplies &amp; Rental</b>						
	Equipment Rental	Monthly	12	\$ 6,300.00	100%	\$ 75,600.00
	<i>Subtotal - Supplies &amp; Rental</i>					\$ 75,600.00
						SUBTOTAL: \$ 447,139.00

Materials	10%	Markup: \$	44,713.90
Subcontractor	5%	Markup: \$	3,780.00
Supplies	15%	Markup: \$	11,340.00
		TOTAL: \$	506,972.90

2.o	Signal Maintenance	U of M	QTY	Rate	Split	Total
<b>Materials</b>						
	Material Ongoing Purchases Total = LS (RWKS purchase) "Vandalism"	LS	1	\$ 200,000.00	100%	\$ 200,000.00
	Signal Batteries	LS	1	\$ 250,000.00	100%	\$ 250,000.00
	<i>Subtotal - Materials</i>					\$ 450,000.00
<b>RailWorks Labor &amp; Equipment</b>						
						\$ -
						\$ -
						\$ -
	<i>Subtotal - RWs Labor &amp; Equipment</i>					\$ -
<b>Subcontractor</b>						
	Office Administrator	HR	1800	\$ 90.00	100%	\$ 162,000.00
	Signal / Comm Supervisor	HR	1800	\$ 172.00	100%	\$ 309,600.00
	Signal / Comm Supervisor - OT (Based on 1Q&2Q2025)	HR	75	\$ 224.00	100%	\$ 16,800.00
	Signal / Comm Supervisor - DT (Based on 1Q&2Q2025)	HR	25	\$ 293.00	100%	\$ 7,325.00
	Signal Test Maintainer	HR	2000	\$ 151.00	100%	\$ 302,000.00
	Signal Test Maintainer - OT (Based on 1Q&2Q2025)	HR	75	\$ 193.00	100%	\$ 14,475.00
	Signal Test Maintainer - DT (Based on 1Q&2Q2025)	HR	25	\$ 236.00	100%	\$ 5,900.00
	Signal Maintainer (5) (Based on 1Q&2Q2025)	HR	10000	\$ 134.00	100%	\$ 1,340,000.00
	Signal Maintainer - OT (Based on 1Q&2Q2025) - 900	HR	900	\$ 168.00	100%	\$ 151,200.00
	Signal Maintainer - DT (Based on 1Q&2Q2025) - 350	HR	350	\$ 203.00	100%	\$ 71,050.00
	Signal Engineer - ST	HR	2000	\$ 250.00	0%	\$ -
	Cost Control Manager - ST	HR	2000	\$ 148.00	0%	\$ -
	Lead Signal Maintainer - ST	HR	2000	\$ 153.00	0%	\$ -
	Lead Signal Maintainer - OT	HR	100	\$ 200.00	0%	\$ -
	Lead Signal Maintainer - DT	HR	50	\$ 262.00	0%	\$ -
	Vehicle - Signal / Comm Supervisor	Monthly	12	\$ 3,560.19	100%	\$ 42,722.28
	Vehicle - Signal Test Maintainer	Monthly	12	\$ 3,955.77	100%	\$ 47,469.24
	Vehicle - Signal Maintainers (5)	Monthly	12	\$ 19,778.85	100%	\$ 237,346.20
	Vehicle - Lead Signal Maintainer	Monthly	12	\$ 1,593.90	0%	\$ -
	Vehicle - Signal Test Maintainer &/or Signal Maintainer for Call-Outs	HR	1350	\$ 22.48	100%	\$ 30,348.00
	Vehicle - Sig/Comm Supv &/or Signal Engineer for Call-Outs	HR	100	\$ 22.48	100%	\$ 2,248.00
	Vehicle - Safety Manager	Monthly	12	\$ 1,434.51	100%	\$ 17,214.12
	Vehicle - Safety Manager - Hourly for Call Outs	HR	100	\$ 9.06	100%	\$ 906.00
	Vehicle - Lead Signal Maintainer - Hourly for Call Outs	HR	200	\$ 9.06	0%	\$ -
	Equipment - Bucket Truck	Monthly	12	\$ 4,401.34	100%	\$ 52,816.08
	Safety Manager - ST	HR	1800	\$ 85.00	100%	\$ 153,000.00
	Safety Manager - OT	HR	0	\$ 107.00	100%	\$ -
	Safety Manager - DT	HR	0	\$ 132.00	100%	\$ -
	<i>Subtotal - Subcontractor</i>					\$ 2,964,419.92
						SUBTOTAL: \$ 3,414,419.92
				Materials	10%	Markup: \$ 45,000.00
				Subcontractor	5%	Markup: \$ 148,221.00
				Supplies	15%	Markup: \$ -
						TOTAL: \$ 3,607,640.92

2.p	Ladder / Fence / Traffic Support	U of M	QTY	Rate	Split	Total
<b>Materials</b>						
	Ladder Replacement Parts	LS	1	\$ 15,750.00	100%	\$ 15,750.00
	<i>Subtotal - Materials</i>					\$ 15,750.00
<b>Subcontractor</b>						
	Traffic Support	LS	1	\$ 39,900.00	100%	\$ 39,900.00
	Fence Repair / Replacement	LS	1	\$ 441,000.00	100%	\$ 441,000.00
	<i>Subtotal - Subcontractor</i>					\$ 480,900.00
SUBTOTAL:						\$ 496,650.00
	Materials			10%	Markup: \$	1,575.00
	Subcontractor			5%	Markup: \$	24,045.00
	Supplies			15%	Markup: \$	-
TOTAL:						\$ 522,270.00

2.q	Security - Trench Cameras	U of M	QTY	Rate	Split	Total
	Motion Detector Replacement Parts	LS	1	\$ 2,500.00	100%	\$ 2,500.00
	Wire Replacement Subcontractor	LS	1	\$ 3,500.00	100%	\$ 3,500.00
	Camera Replacement Parts	LS	1	\$ 12,600.00	100%	\$ 12,600.00
SUBTOTAL:						\$ 18,600.00
	Materials			10%	Markup: \$	1,860.00
	Subcontractor			5%	Markup: \$	-
	Supplies			15%	Markup: \$	-
TOTAL:						\$ 20,460.00

2.r	Yard / Office Security / Maintenance / Support	U of M	QTY	Rate	Split	Total
<b>Subcontractor</b>						
	Security Guard Services	Monthly	12	\$ 19,425.00	50%	\$ 116,550.00
	Janitorial Services	Monthly	12	\$ 2,310.00	100%	\$ 27,720.00
	HVAC and Building Maintenance (Electrical, Mechanical, Pest)	Monthly	12	\$ 1,680.00	100%	\$ 20,160.00
	Quench / Dumpsters / Portable Sanitation / Pesticides	Monthly	12	\$ 1,890.00	100%	\$ 22,680.00
SUBTOTAL:						\$ 187,110.00
	Materials			10%	Markup: \$	-
	Subcontractor			5%	Markup: \$	9,355.50
	Supplies			15%	Markup: \$	-
TOTAL:						\$ 196,465.50

2.s	Underwater Bridge Inspection	U of M	QTY	Rate	Split	Total
<b>Subcontractor</b>						
	Underwater Bridge Inspection Subcontractor (completed in 2023)			\$ -	100%	\$ -
SUBTOTAL:						\$ -
	Materials			10%	Markup: \$	-
	Subcontractor			5%	Markup: \$	-
	Supplies			15%	Markup: \$	-
TOTAL:						\$ -

2.t	Trench Ditch Cleaning	U of M	QTY	Rate	Split	Total
<b>Subcontractor</b>						
	Hi-Rail Vac Truck if Required	Weeks	4	\$ 15,750.00	100%	\$ 63,000.00
	Disposal of Materials	LS	1	\$ 26,250.00	100%	\$ 26,250.00
SUBTOTAL:						\$ 89,250.00
	Materials			10%	Markup: \$	-
	Subcontractor			5%	Markup: \$	4,462.50
	Supplies			10%	Markup: \$	-
TOTAL:						\$ 93,712.50

2.u	Extraordinary ROW Clean-Up	U of M	QTY	Rate	Split	Total
<b>Subcontractor</b>						
	Placeholder for RWKS L&E, Subs, Materials, Supplies, Rentals	LS	1	\$ 200,000.00	100%	\$ 200,000.00
SUBTOTAL:						\$ 200,000.00
	Materials			0%	Markup: \$	-
	Subcontractor			0%	Markup: \$	-
	Supplies			0%	Markup: \$	-
TOTAL:						\$ 200,000.00

2.v Replace Signal Wire on Corridor		U of M	QTY	Rate	Split	Total
Subcontractor		LS	0	\$ 24,500.00	100%	\$ -
						\$ -
						SUBTOTAL: \$ -
					Subcontractor	5% Markup: \$ -
						TOTAL: \$ -
2.w Railroad Reporting & Record Keeping Software System		U of M	QTY	Rate	Split	Total
<b>Subcontractor</b>					100%	\$ -
TekTracking (Includes HOS & Asset Mgmt Capabilities)		LS	1	\$ 40,000.00	100%	\$ 40,000.00
Updates		LS	1	\$ 4,620.00	100%	\$ 4,620.00
						\$ -
						SUBTOTAL: \$ 44,620.00
					Materials	10% Markup: \$ -
					Subcontractor	5% Markup: \$ 2,231.00
					Supplies	15% Markup: \$ -
						TOTAL: \$ 46,851.00
2.x Railroad Emergency Drill Exercise		U of M	QTY	Rate	Split	Total
<b>RailWorks Labor &amp; Equipment</b>						
Track Foreman - DT		HR	12	\$ 203.00	100%	\$ 2,436.00
Crew Truck - F350 HiRail		HR	24	\$ 15.00	100%	\$ 360.00
Track Laborer - DT		HR	24	\$ 188.00	100%	\$ 4,512.00
						<i>Subtotal - RWs Labor &amp; Equipment</i> \$ 7,308.00
<b>Subcontractor</b>						
Maintenance of Traffic Subcontractor		LS	1	\$ 3,150.00	100%	\$ 3,150.00
						<i>Subtotal - Subcontractor</i> \$ 3,150.00
<b>Supplies &amp; Rental</b>						
Miscellaneous Supplies		LS	1	\$ 21,000.00	100%	\$ 21,000.00
Container Purchase		LS	1	\$ 7,000.00	100%	\$ 7,000.00
						<i>Subtotal - Supplies &amp; Rentals</i> \$ 28,000.00
						SUBTOTAL: \$ 38,458.00
					Materials	10% Markup: \$ -
					Subcontractor	5% Markup: \$ 157.50
					Supplies	10% Markup: \$ 2,800.00
						TOTAL: \$ 41,415.50
2.aa AEI Readers Upgrade		U of M	QTY	Rate	Split	Total
Subcontractor - Highball Signal		LS	1	\$ -	100%	\$ -
						SUBTOTAL: \$ -
					Subcontractor	5% Markup: \$ -
						TOTAL: \$ -
2.dd Bridge Inspections		U of M	QTY	Rate	Split	Total
Subcontractor		LS	1	\$ 42,000.00	100%	\$ 42,000.00
						SUBTOTAL: \$ 42,000.00
					Materials	10% Markup: \$ -
					Subcontractor	5% Markup: \$ 2,100.00
					Supplies	10% Markup: \$ -
						TOTAL: \$ 44,100.00
2.ee Communication System Repair		U of M	QTY	Rate	Split	Total
Placeholder for RailWorks L&E, Materials, Subcontractors, Suppliers		LS	1	\$ 8,350,000.00	100%	\$ 8,350,000.00
						SUBTOTAL: \$ 8,350,000.00
					Materials	0% Markup: \$ -
					Subcontractor	0% Markup: \$ -
					Supplies	0% Markup: \$ -
						TOTAL: \$ 8,350,000.00
2.ff Communications / Security Upgrades		U of M	QTY	Rate	Split	Total
Placeholder for RailWorks L&E, Materials, Subcontractors, Suppliers		LS	1	\$ 560,000.00	100%	\$ 560,000.00
						SUBTOTAL: \$ 560,000.00
					Materials	0% Markup: \$ -
					Subcontractor	0% Markup: \$ -
					Supplies	0% Markup: \$ -
						TOTAL: \$ 560,000.00

**Attachments 4 – Proposed 2026 MOW Capital Costs Detail**

3. Proposed Draft CY2026 Capital Program

Cost Code

3.a Surfacing	U of M	QTY	Rate	Split	Total
<b>RailWorks Labor &amp; Equipment</b>					
Operators x 2	Hour	1760	\$ 155.00	100%	\$ 272,800.00
Foreman	Hour	880	\$ 123.00	100%	\$ 108,240.00
Production Tamper - Mark 4 or Jackson 6700	Hour	880	\$ 136.00	100%	\$ 119,680.00
Ballast Regulator	Hour	880	\$ 77.00	100%	\$ 67,760.00
Truck - F350 HiRail x 2	Hour	1760	\$ 15.00	100%	\$ 26,400.00
Contingency - Unplanned / Planned Overtime	LS	1	\$ 20,000.00	100%	\$ 20,000.00
<i>Subtotal - RWs Labor &amp; Equipment</i>					\$ 614,880.00
<b>Subcontractor</b>					
Subcontractor Tamping & Regulating - LazerWest	Day		\$ 7,000.00	100%	\$ -
Signal Support	Day	110	\$ 1,304.00	100%	\$ 143,440.00
Subcontract Equipment Trucking	LS	12	\$ 7,500.00	100%	\$ 90,000.00
<i>Subtotal - Subcontractor</i>					\$ 233,440.00

SUBTOTAL: \$ 848,320.00

Materials	10%	Markup: \$	-
Subcontractor	5%	Markup: \$	11,672.00
Supplies	10%	Markup: \$	-
		TOTAL: \$	859,992.00

3.c Reballast Program (Labor & Equipment Combined)	U of M	QTY	Rate	Split	Total
<b>RailWorks Labor &amp; Equipment</b>					
Foreman	Hour	256	\$ 123.00	100%	\$ 31,488.00
Laborers	Hour	1024	\$ 116.00	100%	\$ 118,784.00
Operators	Hour	768	\$ 155.00	100%	\$ 119,040.00
Flagger	Hour	256	\$ 123.00	100%	\$ 31,488.00
Hi-Rail Rotary Dump Truck	Hour	256	\$ 30.00	100%	\$ 7,680.00
Ballast Regulator	Hour	256	\$ 77.00	100%	\$ 19,712.00
Crew Truck - F550 HiRail	Hour	256	\$ 31.00	100%	\$ 7,936.00
Flagger Truck - F350 HiRail	Hour	256	\$ 15.00	100%	\$ 3,840.00
Contingency - Unplanned / Planned Overtime	LS	1	\$ 5,500.00	100%	\$ 5,500.00
<i>Subtotal - RWs Labor &amp; Equipment</i>					\$ 345,468.00
<b>Supplies &amp; Rental</b>					
Front End Loader	Month	4	\$ 10,000.00	100%	\$ 40,000.00
Mobilizations (Loaders, Regulators, Hi-Rail Dump Truck)	LS	1	\$ 28,000.00	100%	\$ 28,000.00
<i>Subtotal - Supplies &amp; Rental</i>					\$ 68,000.00

SUBTOTAL: \$ 413,468.00

Materials	10%	Markup: \$	-
Subcontractor	5%	Markup: \$	-
Supplies	10%	Markup: \$	6,800.00
		TOTAL: \$	420,268.00

3.d Reballast Program - Ballast	U of M	QTY	Rate	Split	Total
Ballast	Ton	1000	\$ 63.00	100%	\$ 63,000.00

SUBTOTAL: \$ 63,000.00

Materials	10%	Markup: \$	6,300.00
Subcontractor	5%	Markup: \$	-
Supplies	10%	Markup: \$	-
		TOTAL: \$	69,300.00

3.f	Capital Program Rail Grinding - NO LONGER SPLIT WITH MTCE - 0%	U of M	QTY	Rate	Split	Total
<b>RailWorks Labor &amp; Equipment</b>						
Total is split 50/50 between R.R. M&O Cost (2.m) and Capital						SUBTOTAL: \$ -
	Materials			10%	Markup: \$	-
	Subcontractor			5%	Markup: \$	-
	Supplies			10%	Markup: \$	-
					TOTAL: \$	-
3.h-2	Purchase Spare Frogs	U of M	QTY	Rate	Split	Total
<b>RailWorks Labor &amp; Equipment</b>						
	Spare #10	EA		\$ 18,000.00	100%	\$ -
	Spare #14	EA		\$ 20,000.00	100%	\$ -
					SUBTOTAL: \$	-
	Materials			10%	Markup: \$	-
	Subcontractor			5%	Markup: \$	-
	Supplies			10%	Markup: \$	-
					TOTAL: \$	-
3.h-3	Replace 40 Switch Points and Stock Rails	U of M	QTY	Rate	Split	Total
<b>RailWorks Labor &amp; Equipment</b>						
	Foreman	Hour	160	\$ 123.00	100%	\$ 19,680.00
	Laborers	Hour	480	\$ 116.00	100%	\$ 55,680.00
	Operators	Hour	320	\$ 155.00	100%	\$ 49,600.00
	Welder	Hour	160	\$ 120.00	100%	\$ 19,200.00
	Welder Helper	Hour	160	\$ 116.00	100%	\$ 18,560.00
	Flagger	Hour	160	\$ 123.00	100%	\$ 19,680.00
	Foreman Truck - F550 HiRail	Hour	160	\$ 31.00	100%	\$ 4,960.00
	Welding Truck	Hour	160	\$ 41.00	100%	\$ 6,560.00
	CWR Rail Heater / Vibrator	Hour	160	\$ 51.00	100%	\$ 8,160.00
	Rail Saw	Hour	160	\$ 9.00	100%	\$ 1,440.00
	Rail Drill	Hour	160	\$ 9.00	100%	\$ 1,440.00
	Mobile Power Pack	Hour	160	\$ 9.00	100%	\$ 1,440.00
	Flagger Truck - F350 HiRail	Hour	160	\$ 15.00	100%	\$ 2,400.00
	Contingency - Unplanned / Planned Overtime	LS	1	\$ 25,000.00	100%	\$ 25,000.00
	<i>Subtotal - RWs Labor &amp; Equipment</i>					\$ 233,800.00
<b>Materials</b>						
	Switch Points	EA	20	\$ 11,500.00	100%	\$ 230,000.00
	Stock Rails	EA	20	\$ 7,300.00	100%	\$ 146,000.00
	Rollers, Clips, Braces, Incidentals	LS	1	\$ 52,500.00	100%	\$ 52,500.00
	Thermite Weld Kits	EA	60	\$ 165.00	100%	\$ 9,900.00
	<i>Subtotal - Materials</i>					\$ 438,400.00
<b>Subcontractor</b>						
	Signal Support	Day	20	\$ 1,304.00	100%	\$ 26,080.00
	Trucking Sub	Day	10	\$ 1,750.00	100%	\$ 17,500.00
	<i>Subtotal - Subcontractor</i>					\$ 43,580.00
					SUBTOTAL: \$	715,780.00
	Materials			10%	Markup: \$	43,840.00
	Subcontractor			5%	Markup: \$	2,179.00
	Supplies			10%	Markup: \$	-
					TOTAL: \$	761,799.00

3.h-5	Insulated Joint Replacement	U of M	QTY	Rate	Split	Total	
<b>RailWorks Labor &amp; Equipment</b>							
	Foreman	Hour	160	\$ 123.00	100%	\$ 19,680.00	
	Laborers x3 (Allowance for destressing)	Hour	480	\$ 116.00	100%	\$ 55,680.00	
	Operators	Hour	160	\$ 155.00	100%	\$ 24,800.00	
	Welder	Hour	160	\$ 120.00	100%	\$ 19,200.00	
	Welder Helper	Hour	160	\$ 116.00	100%	\$ 18,560.00	
	Flagger	Hour	160	\$ 123.00	100%	\$ 19,680.00	
	Foreman Truck - F550 HiRail	Hour	160	\$ 31.00	100%	\$ 4,960.00	
	Welding Truck	Hour	160	\$ 41.00	100%	\$ 6,560.00	
	CWR Rail Heater / Vibrator	Hour	160	\$ 51.00	100%	\$ 8,160.00	
	Rail Saw	Hour	160	\$ 12.00	100%	\$ 1,920.00	
	Rail Drill	Hour	160	\$ 9.00	100%	\$ 1,440.00	
	Mobile Power Pack	Hour	160	\$ 9.00	100%	\$ 1,440.00	
	Flagger Truck - F350 HiRail	Hour	160	\$ 15.00	100%	\$ 2,400.00	
	Contingency - Unplanned / Planned Overtime	LS	1	\$ 18,000.00	100%	\$ 10,000.00	
	<i>Subtotal - RWs Labor &amp; Equipment</i>						\$ 194,480.00
<b>Materials</b>							
	Thermite Welds	EA	40	\$ 165.00	100%	\$ 6,600.00	
	Insulated Joint Plug Rails	EA	20	\$ 3,500.00	100%	\$ 70,000.00	
	<i>Subtotal - Materials</i>						\$ 76,600.00
<b>Subcontractor</b>							
	Signal Support	Day	20	\$ 1,304.00	100%	\$ 26,080.00	
	<i>Subtotal - Subcontractor</i>						\$ 26,080.00

SUBTOTAL: \$ 297,160.00

Materials	10%	Markup: \$	7,660.00
Subcontractor	5%	Markup: \$	1,304.00
Supplies	10%	Markup: \$	-
		TOTAL: \$	306,124.00

3.o	Pump Station Upgrades	U of M	QTY	Rate	Split	Total	
	Materials - 1st Flush Pumps at Each Location (6 Total) - OLD	LS	1	\$ 632,135.23	100%	\$ 632,135.23	
	<i>Subtotal - Materials</i>						\$ 632,135.23
	Subcontractor - Pump Install (Included in Pump Pricing)	LS	1	\$ 145,000.00	100%	\$ 145,000.00	
	Subcontractor - Electric-Tech Connections (Per Location)	EA	2	\$ 20,000.00	100%	\$ 40,000.00	
	<i>Subtotal - Subcontractor</i>						\$ 185,000.00

SUBTOTAL: \$ 817,135.23

Materials	10%	Markup: \$	63,213.52
Subcontractor	5%	Markup: \$	9,250.00
		TOTAL: \$	889,598.75

3.r	Trench Emergency Ladder Repairs	U of M	QTY	Rate	Split	Total
	Materials - Parts and other materials	LS	1	\$ 60,000.00	100%	\$ 60,000.00
	Subcontractor	LS	1	\$ 60,000.00	100%	\$ 60,000.00

SUBTOTAL: \$ 120,000.00

Materials	10%	Markup: \$	6,000.00
Subcontractor	5%	Markup: \$	3,000.00
Supplies	10%	Markup: \$	-
		TOTAL: \$	129,000.00

3.w		U of M	QTY	Rate	Split	Total	
<b>RailWorks Labor &amp; Equipment</b>							
	Foreman	Hour	0	\$ 123.00	100%	\$ -	
	Laborers (x4)	Hour	0	\$ 116.00	100%	\$ -	
	Operators (x1)	Hour	0	\$ 155.00	100%	\$ -	
	Welder	Hour	0	\$ 120.00	100%	\$ -	
	Welder Helper	Hour	0	\$ 116.00	100%	\$ -	
	Flagger	Hour	0	\$ 123.00	100%	\$ -	
	Foreman Truck - F550 HiRail	Hour	0	\$ 31.00	100%	\$ -	
	Welding Truck	Hour	0	\$ 41.00	100%	\$ -	
	CWR Rail Heater / Vibrator	Hour	0	\$ 51.00	100%	\$ -	
	Rail Saw	Hour	0	\$ 9.00	100%	\$ -	
	Rail Drill	Hour	0	\$ 9.00	100%	\$ -	
	Mobile Power Pack	Hour	0	\$ 9.00	100%	\$ -	
	Flagger Truck - F350 HiRail	Hour	0	\$ 123.00	100%	\$ -	
<b>RailWorks Labor &amp; Equipment</b>							
	Foreman	Hour	0	\$ 123.00	100%	\$ -	
	Laborers (x4)	Hour	0	\$ 116.00	100%	\$ -	
	Operators (x2)	Hour	0	\$ 155.00	100%	\$ -	
	Welder	Hour	0	\$ 120.00	100%	\$ -	
	Welder Helper	Hour	0	\$ 116.00	100%	\$ -	
	Flagger	Hour	0	\$ 123.00	100%	\$ -	
	Foreman Truck - F550 HiRail	Hour	0	\$ 31.00	100%	\$ -	
	Welding Truck	Hour	0	\$ 41.00	100%	\$ -	
	CWR Rail Heater / Vibrator	Hour	0	\$ 51.00	100%	\$ -	
	Rail Saw	Hour	0	\$ 9.00	100%	\$ -	
	Rail Drill	Hour	0	\$ 9.00	100%	\$ -	
	Mobile Power Pack	Hour	0	\$ 9.00	100%	\$ -	
	Flagger Truck - F350 HiRail	Hour	0	\$ 15.00	100%	\$ -	
	Contingency - Unplanned / Planned Overtime	LS	0	\$ 5,000.00	100%	\$ -	
	<i>Subtotal - RWs Labor &amp; Equipment</i>						\$ -
<b>Materials</b>							
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
	<i>Subtotal - Materials</i>						\$ -
<b>Subcontractor</b>							
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
	<i>Subtotal - Subcontractor</i>						\$ -
<b>Supplies &amp; Rental</b>							
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
			0	\$ -	100%	\$ -	
	<i>Subtotal - Supplies &amp; Rental</i>						\$ -

						SUBTOTAL:	\$ -
		Materials	10%	Markup:	\$ -		
		Subcontractor	5%	Markup:	\$ -		
		Supplies	10%	Markup:	\$ -		
				TOTAL:	\$ -		

3.y	Signal Battery Replacement	U of M	QTY	Rate	Split	Total
	Materials - Signal Batteries - Moved to Signal MTCE CY2025	Ea	0	\$ -	100%	\$ -

						SUBTOTAL:	\$ -
		Materials	10%	Markup:	\$ -		
		Subcontractor	5%	Markup:	\$ -		
		Supplies	10%	Markup:	\$ -		
				TOTAL:	\$ -		

3.aa-1	Replace Long Beach Diamonds	U of M	QTY	Rate	Split	Total
<b>RailWorks Labor &amp; Equipment</b>						
	Foreman	Hour	100	\$ 123.00	100%	\$ 12,300.00
	Laborers (x4)	Hour	400	\$ 116.00	100%	\$ 46,400.00
	Operators (x2)	Hour	200	\$ 155.00	100%	\$ 31,000.00
	Welder	Hour	100	\$ 120.00	100%	\$ 12,000.00
	Welder Helper	Hour	100	\$ 116.00	100%	\$ 11,600.00
	Flagger	Hour	100	\$ 123.00	100%	\$ 12,300.00
	Foreman Truck - F550 HiRail	Hour	100	\$ 31.00	100%	\$ 3,100.00
	Welding Truck	Hour	100	\$ 41.00	100%	\$ 4,100.00
	CWR Rail Heater / Vibrator	Hour	40	\$ 51.00	100%	\$ 2,040.00
	Rail Saw	Hour	80	\$ 9.00	100%	\$ 720.00
	Rail Drill	Hour	80	\$ 9.00	100%	\$ 720.00
	Mobile Power Pack	Hour	80	\$ 9.00	100%	\$ 720.00
	Flagger Truck - F350 HiRail	Hour	100	\$ 15.00	100%	\$ 1,500.00
	Planned / Unplanned Overtime Contingency	LS	1	\$ 15,000.00	100%	\$ 15,000.00
	<i>Subtotal - RWs Labor &amp; Equipment</i>					\$ 153,500.00
<b>Materials</b>						
	Thermite Welds	EA	24	\$ 165.00	100%	\$ 3,960.00
	Ballast	Ton	150	\$ 60.00	100%	\$ 9,000.00
	Diamonds	LS	1	\$ 550,000.00	100%	\$ 550,000.00
	Insulated Joint Plug Rails	EA	12	\$ 3,500.00	100%	\$ 42,000.00
	<i>Subtotal - Materials</i>					\$ 604,960.00
<b>Subcontractor</b>						
	Signal Support	Day	5	\$ 1,304.00	100%	\$ 6,520.00
	Subcontract Tamping	Day	2	\$ 7,500.00	100%	\$ 15,000.00
	Subcontract Specialty Hoisting - Hulcher	LS	1	\$ 30,000.00	100%	\$ 30,000.00
	Subcontract Tamping Mobilization	LS	1	\$ 15,000.00	100%	\$ 15,000.00
	<i>Subtotal - Subcontractor</i>					\$ 66,520.00
<b>Supplies &amp; Rental</b>						
	Front End Loader Rental (2x)	Month	2	\$ 9,500.00	100%	\$ 19,000.00
	Front End Loader Mobilization	Ea	4	\$ 2,800.00	100%	\$ 11,200.00
	<i>Subtotal - Supplies &amp; Rental</i>					\$ 30,200.00
SUBTOTAL:						\$ 855,180.00
Materials						10% Markup: \$ 60,496.00
Subcontractor						5% Markup: \$ 3,326.00
Supplies						10% Markup: \$ 3,020.00
TOTAL:						\$ 922,022.00

3.gg-3	Curve Rail Replacement (Furnish and Install 7,700 LF) - Slow Orders in Place	U of M	QTY	Rate	Split	Total
<b>RailWorks Labor &amp; Equipment - Unload Rail</b>						
Foreman x1	Hour	24	\$	123.00	100%	\$ 2,952.00
Laborers x2	Hour	48	\$	116.00	100%	\$ 5,568.00
Operators x2	Hour	48	\$	155.00	100%	\$ 7,440.00
Welder	Hour	0	\$	120.00	100%	\$ -
Welder Helper	Hour	0	\$	116.00	100%	\$ -
Flagger	Hour	24	\$	123.00	100%	\$ 2,952.00
Foreman Truck	Hour	24	\$	31.00	100%	\$ 744.00
Welding Truck	Hour	0	\$	41.00	100%	\$ -
CWR Rail Heater / Vibrator	Hour	0	\$	51.00	100%	\$ -
Rail Saw	Hour	0	\$	9.00	100%	\$ -
Rail Drill	Hour	0	\$	9.00	100%	\$ -
Mobile Power Pack	Hour	0	\$	9.00	100%	\$ -
Flagger Truck	Hour	24	\$	15.00	100%	\$ 360.00
<b>RailWorks Labor &amp; Equipment - Flash Weld Rail Strings</b>						
Foreman x1	Hour	48	\$	123.00	100%	\$ 5,904.00
Laborers x5	Hour	240	\$	116.00	100%	\$ 27,840.00
Operators x2	Hour	96	\$	155.00	100%	\$ 14,880.00
Welder	Hour	48	\$	120.00	100%	\$ 5,760.00
Welder Helper	Hour	0	\$	116.00	100%	\$ -
Flagger	Hour	48	\$	123.00	100%	\$ 5,904.00
Foreman Truck	Hour	48	\$	9.00	100%	\$ 432.00
Welding Truck	Hour	48	\$	9.00	100%	\$ 432.00
CWR Rail Heater / Vibrator	Hour	0	\$	9.00	100%	\$ -
Rail Saw	Hour	0	\$	9.00	100%	\$ -
Rail Drill	Hour	0	\$	9.00	100%	\$ -
Mobile Power Pack	Hour	96	\$	9.00	100%	\$ 864.00
Flagger Truck	Hour	48	\$	15.00	100%	\$ 720.00
<b>RailWorks Labor &amp; Equipment - String Distribution and Pick-Up</b>						
Foreman x1	Hour	48	\$	123.00	100%	\$ 5,904.00
Laborers x4	Hour	192	\$	116.00	100%	\$ 22,272.00
Operators x2	Hour	96	\$	155.00	100%	\$ 14,880.00
Welder	Hour	48	\$	120.00	100%	\$ 5,760.00
Welder Helper	Hour	48	\$	116.00	100%	\$ 5,568.00
Flagger	Hour	48	\$	123.00	100%	\$ 5,904.00
Foreman Truck	Hour	48	\$	31.00	100%	\$ 1,488.00
Welding Truck	Hour	48	\$	41.00	100%	\$ 1,968.00
CWR Rail Heater / Vibrator	Hour	0	\$	51.00	100%	\$ -
Rail Saw	Hour	0	\$	9.00	100%	\$ -
Rail Drill	Hour	0	\$	9.00	100%	\$ -
Mobile Power Pack	Hour	0	\$	9.00	100%	\$ -
Flagger Truck	Hour	48	\$	15.00	100%	\$ 720.00
<b>RailWorks Labor &amp; Equipment - Install CWR Strings</b>						
Foreman x1	Hour	80	\$	123.00	100%	\$ 9,840.00
Laborers x6	Hour	480	\$	116.00	100%	\$ 55,680.00
Operators x2	Hour	160	\$	155.00	100%	\$ 24,800.00
Welder	Hour	80	\$	120.00	100%	\$ 9,600.00
Welder Helper	Hour	80	\$	116.00	100%	\$ 9,280.00
Flagger	Hour	80	\$	123.00	100%	\$ 9,840.00
Foreman Truck	Hour	80	\$	31.00	100%	\$ 2,480.00
Welding Truck	Hour	80	\$	41.00	100%	\$ 3,280.00
CWR Rail Heater / Vibrator	Hour	80	\$	51.00	100%	\$ 4,080.00
Rail Saw	Hour	80	\$	9.00	100%	\$ 720.00
Rail Drill	Hour	80	\$	9.00	100%	\$ 720.00
Mobile Power Pack	Hour	160	\$	9.00	100%	\$ 1,440.00
Flagger Truck	Hour	80	\$	15.00	100%	\$ 1,200.00
Contingency - Unplanned / Planned Overtime	LS	1	\$	30,000.00	100%	\$ 30,000.00
<i>Subtotal - RWs Labor &amp; Equipment</i>						\$ 310,176.00
<b>Materials</b>						
Rail - 136RE, HH, 80' Lengths, Blank (100 pieces to account for cons & jts.)	Ton	181.33	\$	2,800.00	100%	\$ 507,724.00
Rail Seat Pads, Insulators, Clips (per tie)	Each	4000	\$	25.00	100%	\$ 100,000.00
Weld Kits	Each	33	\$	165.00	100%	\$ 5,445.00
<i>Subtotal - Materials</i>						\$ 613,169.00
<b>Subcontractor</b>						
Trucking Support - Moving 80' Rails	Day	3	\$	1,750.00	100%	\$ 5,250.00
Signal Support	Day	16	\$	1,304.00	100%	\$ 20,864.00
<i>Subtotal - Subcontractor</i>						\$ 26,114.00
<b>Supplies &amp; Rental</b>						
Front End Loader Rental	Month	3	\$	9,000.00	100%	\$ 27,000.00
RT Forklift Rental	Month	3	\$	6,000.00	100%	\$ 18,000.00
<i>Subtotal - Supplies &amp; Rental</i>						\$ 45,000.00
<b>SUBTOTAL:</b>						\$ 994,459.00
				Materials	10%	Markup: \$ 61,316.90
				Subcontractor	5%	Markup: \$ 1,305.70
				Supplies	10%	Markup: \$ 4,500.00
<b>TOTAL:</b>						\$ 1,061,581.60

3.ii	Fixed Trench Ladders	U of M	QTY	Rate	Split	Total
	Subcontractor Labor, Equipment & Materials	LS	4	\$ 100,000.00	100%	\$ 400,000.00
						SUBTOTAL: \$ 400,000.00
				Materials	10%	Markup: \$ -
				Subcontractor	5%	Markup: \$ 20,000.00
				Supplies	10%	Markup: \$ -
						TOTAL: \$ 420,000.00
3.mm	Miscellaneous Trench Structure Repairs	U of M	QTY	Rate	Split	Total
	Subcontractor - Labor, Equipment & Materials	LS	1	\$ 223,000.00	100%	\$ 223,000.00
						SUBTOTAL: \$ 223,000.00
				Materials	0%	Markup: \$ -
				Subcontractor	0%	Markup: \$ -
				Supplies	0%	Markup: \$ -
						TOTAL: \$ 223,000.00
3.nn	Replace Compton Bridge Deck Ties - Track 1,2, & 3 (plan for Complete 2025)	U of M	QTY	Rate	Split	Total
<b>RailWorks Labor &amp; Equipment (44 Bays at 22 Bays per Weekend)</b>						
	Foreman	Hour	100	\$ 203.00	100%	\$ 20,300.00
	Laborers x6	Hour	600	\$ 188.00	100%	\$ 112,800.00
	Operators x2	Hour	200	\$ 258.00	100%	\$ 51,600.00
	Welder	Hour	100	\$ 197.00	100%	\$ 19,700.00
	Welder Helper	Hour	100	\$ 188.00	100%	\$ 18,800.00
	Flagger	Hour	100	\$ 203.00	100%	\$ 20,300.00
	Foreman Truck x2	Hour	200	\$ 31.00	100%	\$ 6,200.00
	Flagger Truck	Hour	100	\$ 15.00	100%	\$ 1,500.00
	Grapple Truck	Hour	100	\$ 48.00	100%	\$ 4,800.00
	Hi-Rail Excavator	Month	3	\$ 12,000.00	100%	\$ 36,000.00
	Rail Cart	Hour	200	\$ 9.00	100%	\$ 1,800.00
	Mobile Power Pack	Hour	200	\$ 9.00	100%	\$ 1,800.00
	Hydraulic Tools x 2	Hour	400	\$ 9.00	100%	\$ 3,600.00
	Labor Carryover from 2023	LS	0	\$ 350,000.00	100%	\$ -
	Labor Carryover from 2024	LS	0	\$ 381,000.00	100%	\$ -
	Contingency - Covered All at Double Time - Not Needed	LS	0	\$ 50,000.00	100%	\$ -
<i>Subtotal - RWs Labor &amp; Equipment</i>						\$ 299,200.00
<b>Materials</b>						
	Bridge Timber	Each	0	\$ 525.00	100%	\$ -
	Sidewalk Timbers	Each	0	\$ 315.00	100%	\$ -
	Timber Guard	Each	0	\$ 185.00	100%	\$ -
	Rolled Pandrol Tie Plates - 136RE, 4R/2SQ	Each	0	\$ 32.00	100%	\$ -
	E-Clips - RH Galvanized	Each	0	\$ 11.00	100%	\$ -
	15/16" x 6-1/2" Evergrip Coach Screws	Each	0	\$ 7.00	100%	\$ -
	Rail - 136RE (500TF plus waste)	Ton	0	\$ 1,800.00	100%	\$ -
	Weld Kits	Each	0	\$ 150.00	100%	\$ -
	Miscellaneous Hardware	LS	0	\$ 9,000.00	100%	\$ -
	Fall Protection Materials	LS	1	\$ 11,000.00	100%	\$ 11,000.00
	Galvanized Lag Screw	LS	500	\$ 20.00	100%	\$ 10,000.00
<i>Subtotal - Materials</i>						\$ 21,000.00
<b>Subcontractor</b>						
	Tie Disposal	EA	600	\$ 25.00	100%	\$ 15,000.00
	Scaffolding for Fall Protection	LS	1	\$ 30,000.00	100%	\$ 30,000.00
	Signal Support	Day	40	\$ 1,304.00	100%	\$ 52,160.00
<i>Subtotal - Subcontractor</i>						\$ 97,160.00
<b>Budgeting for Track 1 to Carry-over into 2026 (L&amp;E Only)</b>						
						SUBTOTAL: \$ 417,360.00
				Materials	10%	Markup: \$ 2,100.00
				Subcontractor	5%	Markup: \$ 4,858.00
				Supplies	10%	Markup: \$ -
						TOTAL: \$ 424,318.00



3.ss	Replace CP Dominguez / Manual Main SW1 (SW 1X - #10) - Partial Carryover	U of M	QTY	Rate	Split	Total	
<b>RailWorks Labor &amp; Equipment - Prep for Outage &amp; Clean Up</b>							
	Foreman	Hour	40	\$ 123.00	100%	\$ 4,920.00	
	Laborers (x4)	Hour	160	\$ 116.00	100%	\$ 18,560.00	
	Operators (x2)	Hour	80	\$ 155.00	100%	\$ 12,400.00	
	Welder	Hour	40	\$ 120.00	100%	\$ 4,800.00	
	Welder Helper	Hour	40	\$ 116.00	100%	\$ 4,640.00	
	Flagger	Hour	40	\$ 123.00	100%	\$ 4,920.00	
	Foreman Truck - F550 HiRail	Hour	40	\$ 31.00	100%	\$ 1,240.00	
	Welding Truck	Hour	40	\$ 41.00	100%	\$ 1,640.00	
	CWR Rail Heater / Vibrator	Hour	0	\$ 51.00	100%	\$ -	
	Rail Saw	Hour	40	\$ 9.00	100%	\$ 360.00	
	Rail Drill	Hour	40	\$ 9.00	100%	\$ 360.00	
	Mobile Power Pack	Hour	40	\$ 9.00	100%	\$ 360.00	
	Flagger Truck - F350 HiRail	Hour	40	\$ 14.00	100%	\$ 560.00	
<b>RailWorks Labor &amp; Equipment - Outage (Assume DT for Weekend Window)</b>							
	Foreman	Hour	48	\$ 123.00	100%	\$ 5,904.00	
	Laborers (x4)	Hour	192	\$ 116.00	100%	\$ 22,272.00	
	Operators (x2)	Hour	96	\$ 155.00	100%	\$ 14,880.00	
	Welder	Hour	48	\$ 120.00	100%	\$ 5,760.00	
	Welder Helper	Hour	48	\$ 116.00	100%	\$ 5,568.00	
	Flagger	Hour	48	\$ 123.00	100%	\$ 5,904.00	
	Foreman Truck - F550 HiRail	Hour	48	\$ 31.00	100%	\$ 1,488.00	
	Welding Truck	Hour	48	\$ 41.00	100%	\$ 1,968.00	
	CWR Rail Heater / Vibrator	Hour	48	\$ 51.00	100%	\$ 2,448.00	
	Rail Saw	Hour	48	\$ 9.00	100%	\$ 432.00	
	Rail Drill	Hour	48	\$ 9.00	100%	\$ 432.00	
	Mobile Power Pack	Hour	48	\$ 9.00	100%	\$ 432.00	
	Flagger Truck - F350 HiRail	Hour	48	\$ 15.00	100%	\$ 720.00	
	Contingency - Unplanned / Planned Overtime	LS	1	\$ 10,000.00	100%	\$ 10,000.00	
	<i>Subtotal - RWs Labor &amp; Equipment</i>					\$	132,968.00
<b>Materials (Materials May not Arrive in 2025 for Install)</b>							
	No. 10 UPRR Spec No. 10 Turnout - LH, 136RE, RBM, Concrete - Budget 2025	EA	1	\$ 175,000.00	100%	\$ 175,000.00	
	No. 10 UPRR Spec No. 10 Turnout - LH, 136RE, RBM, Concrete - Overage	EA	1	\$ 8,000.00	100%	\$ 8,000.00	
	Ballast	Ton	250	\$ 63.00	100%	\$ 15,750.00	
	Switch Machine & Layout - Reuse Existing ???	EA	1	\$ 40,000.00	100%	\$ 40,000.00	
	Thermite Weld Kits - Inclusive of Install	EA	18	\$ 165.00	100%	\$ 2,970.00	
	<i>Subtotal - Materials</i>					\$	241,720.00
<b>Subcontractor</b>							
	Signal Support	Day	5	\$ 1,304.00	100%	\$ 6,520.00	
	Subcontract - Hulcher	LS	1	\$ 50,000.00	100%	\$ 50,000.00	
	Subcontract Tamping	Day	2	\$ 7,500.00	100%	\$ 15,000.00	
	Subcontract Tamping Mobilization	LS	1	\$ 12,000.00	100%	\$ 12,000.00	
	<i>Subtotal - Subcontractor</i>					\$	83,520.00
<b>Supplies &amp; Rental</b>							
	Front End Loader Rental (2x)	Month	1	\$ 9,000.00	100%	\$ 9,000.00	
	Front End Loader Mobilization	Ea	2	\$ 2,700.00	100%	\$ 5,400.00	
	<i>Subtotal - Supplies &amp; Rental</i>					\$	14,400.00

SUBTOTAL: \$ 472,608.00

Materials	10%	Markup: \$	24,172.00
Subcontractor	5%	Markup: \$	4,176.00
Supplies	10%	Markup: \$	1,440.00
		TOTAL: \$	502,396.00

3.vv	Alameda St. Underpass Girder Repair	U of M	QTY	Rate	Split	Total	
<b>RailWorks Labor &amp; Equipment</b>							
	RailWorks Labor & Equipment	LS	1	\$ 100,001.00	100%	\$ 100,001.00	
					100%	\$ -	
					100%	\$ -	
	<i>Subtotal - RailWorks Labor &amp; Equipment</i>					\$	100,001.00
<b>Materials</b>							
					100%	\$ -	
					100%	\$ -	
					100%	\$ -	
	<i>Subtotal - Materials</i>					\$	-
<b>Subcontractor</b>							
	Construction - structural repairs and painting	LS	1	\$ 400,001.00	100%	\$ 400,001.00	
	Construction - civil/traffic support	LS	1	\$ 250,001.00	100%	\$ 250,001.00	
					100%	\$ -	
	<i>Subtotal - Subcontractor</i>					\$	650,002.00
<b>Supplies &amp; Rental</b>							
						\$ -	
	<i>Subtotal - Supplies &amp; Rental</i>					\$	-

SUBTOTAL: \$ 750,003.00

Materials	10%	Markup: \$	-
Subcontractor	5%	Markup: \$	32,500.10
Supplies:	10%	Markup: \$	-
		TOTAL: \$	782,503.10

**Attachments 5 – Proposed 2026 O&M Budget**

### Alameda Corridor - Proposed Draft CY2026 Operations & Maintenance (O&M) Budget

	Calendar Year 2026							Calendar Year 2025				Variance										
	Basis of Apportionment		R.R. M & O Rail Cost	Reserve Account Non-	ACTA Operating	Total	R.R. M & O Rail Cost	Reserve Account Non-	ACTA Operating	Total	CY26-CY25	% Change										
	GR Ton MI	Train MI	(A)	Rail Cost (B)	Budget Cost (C)		(A)	Rail Cost (B)	Budget Cost (C)													
<b>I. Labor &amp; Operations Maintenance: (1. Labor, 2. Operations Maintenance)</b>																						
1.a.i	Contract Manager	GTM	TM	193,200.00	55,200.00	27,600.00	276,000.00	252,616.00	72,176.00	36,088.00	360,880.00	\$	(84,880)	-23.5%								
1.a.ii	Track Supervisor	GTM		209,600.00	52,400.00	-	262,000.00	217,760.00	54,440.00	-	272,200.00	\$	(10,200)	-3.7%								
1.a.iii	Safety Supervisor	GTM		209,600.00	52,400.00	-	262,000.00	217,760.00	54,440.00	-	272,200.00	\$	(10,200)	-3.7%								
1.a.iv	Office Manager		TM	93,920.00	93,920.00	-	187,840.00	74,790.00	74,790.00	-	149,580.00	\$	38,260	25.6%								
1.a.vi	Office Assistant		TM	-	-	-	-	-	-	-	-	\$	-									
1.b	Track Inspector	GTM		263,912.00	-	-	263,912.00	238,991.46	-	-	238,991.46	\$	24,921	10.4%								
1.b.i	Track Foreman	GTM		509,912.00	-	-	509,912.00	461,566.83	-	-	461,566.83	\$	48,345	10.5%								
1.b.ii	Assistant Foreman	GTM		-	-	-	-	-	-	-	-	\$	-									
1.b.iii	Track Laborers	GTM		921,055.20	23,616.80	-	944,672.00	824,487.16	21,140.70	-	845,627.85	\$	99,044	11.7%								
1.b.iv	Equipment Operators		TM	451,170.60	36,581.40	-	487,752.00	389,458.65	31,577.73	-	421,036.37	\$	66,716	15.8%								
1.b.v	Welder	GTM		377,368.00	-	-	377,368.00	340,801.57	-	-	340,801.57	\$	36,566	10.7%								
1.b.vi	Welder Helper	GTM		248,672.00	-	-	248,672.00	222,776.67	-	-	222,776.67	\$	25,895	11.6%								
1.b.vii	Laborer (Non-Rail)		TM	-	248,672.00	-	248,672.00	-	222,776.67	-	222,776.67	\$	25,895	11.6%								
1.b.viii	Foreman (Non-Rail)		TM	-	263,912.00	-	263,912.00	-	238,991.46	-	238,991.46	\$	24,921	10.4%								
1.b.ix	Track Superintendent	GTM		148,196.00	148,196.00	-	296,392.00	147,595.97	147,595.97	-	295,191.95	\$	1,200	0.4%								
2.b	Pump Station Maintenance		TM	-	15,480.00	-	15,480.00	-	17,337.60	-	17,337.60	\$	(1,858)	-10.7%								
2.b.i	Pump Station Repairs and Supplies (Subcontractor)		TM	-	36,555.75	-	36,555.75	-	34,155.00	-	34,155.00	\$	2,401	7.0%								
2.c	AEI & Other Communications Maintenance		TM	295,513.38	-	178,978.24	474,491.62	289,079.41	-	175,081.49	464,160.90	\$	10,331	2.2%								
2.d	Rail Flaw Detection (Subcontractor)	GTM		82,687.50	-	-	82,687.50	78,750.00	-	-	78,750.00	\$	3,938	5.0%								
2.e	Graffiti Control		TM	-	31,650.00	-	31,650.00	-	32,737.60	-	32,737.60	\$	(1,088)	-3.3%								
2.f	Weed Abatement (Subcontractor)		TM	85,887.00	21,471.75	-	107,358.75	67,776.00	16,944.00	-	84,720.00	\$	22,639	26.7%								
2.g	Safety Training (Subcontractor)		TM	29,006.25	5,118.75	-	34,125.00	29,006.25	5,118.75	-	34,125.00	\$	-	0.0%								
2.h	Safety Management		TM	20,750.63	3,661.88	-	24,412.50	20,750.63	3,661.88	-	24,412.50	\$	-	0.0%								
2.i	Vehicles		TM	273,996.00	91,332.00	-	365,328.00	281,194.20	93,731.40	-	374,925.60	\$	(9,598)	-2.6%								
2.l	Full-Time Equipment		TM	271,104.00	-	-	271,104.00	362,745.60	-	-	362,745.60	\$	(91,642)	-25.3%								
2.m	Maintenance Program Rail Grinding	GTM		725,908.65	-	-	725,908.65	740,731.99	-	-	740,731.99	\$	(14,823)	-2.0%								
2.n	Track Materials / Supplies / Rentals	GTM		506,972.90	-	-	506,972.90	475,000.00	-	-	475,000.00	\$	31,973	6.7%								
2.o	Signal Maintenance (Subcontractor)		TM	3,607,640.92	-	-	3,607,640.92	3,289,017.64	-	-	3,289,017.64	\$	318,623	9.7%								
2.p	Ladder / Fence / Traffic Support (Subcontractor)		TM	-	522,270.00	-	522,270.00	-	497,400.00	-	497,400.00	\$	24,870	5.0%								
2.q	Security - Trench Cameras		TM	14,322.00	5,115.00	1,023.00	20,460.00	14,322.00	5,115.00	1,023.00	20,460.00	\$	-	0.0%								
2.r	Security / Yard & Office Maintenance & Support (Subcontractor)		TM	196,465.50	-	-	196,465.50	328,860.00	-	-	328,860.00	\$	(132,395)	-40.3%								
2.s	Underwater Bridge Inspection		TM	-	-	-	-	-	-	-	-	\$	-									
2.t	Trench Ditch Cleaning		TM	-	93,712.50	-	93,712.50	-	89,250.00	-	89,250.00	\$	4,463	5.0%								
2.u	Extraordinary Cleanup			200,000.00	-	-	200,000.00	-	-	-	-	\$	-									
2.v	Replace Signal Wire on the Corridor (Subcontractor)		TM	-	-	-	-	-	-	-	-	\$	-									
2.w	Railroad Reporting and Record Keeping Software System (Subcontractor)		TM	46,851.00	-	-	46,851.00	46,620.00	-	-	46,620.00	\$	231	0.5%								
2.x	Railroad Emergency Drill Exercise		TM	41,415.50	-	-	41,415.50	32,283.28	-	-	32,283.28	\$	9,132	28.3%								
2.aa	AEI Readers Upgrade			-	-	-	-	-	-	-	-	\$	-									
2.dd	Bridge Inspections (Subcontractor)	GTM		44,100.00	-	-	44,100.00	42,000.00	-	-	42,000.00	\$	2,100	5.0%								
2.ee	Communication System Repair (Construction)		TM	8,350,000.00	-	-	8,350,000.00	5,208,000.00	-	-	5,208,000.00	\$	3,142,000	60.3%								
2.ff	Communications / Security Upgrades		TM	560,000.00	-	-	560,000.00	-	-	-	-	\$	560,000									
Subtotal Labor & Operations Maintenance				\$	18,979,227.02	\$	1,801,265.83	\$	207,601.24	\$	20,988,094.09	\$	14,694,741.30	\$	1,713,379.75	\$	212,192.49	\$	16,620,313.54	\$	4,367,780.55	26.3%

	Calendar Year 2026					Calendar Year 2025				Variance		
	Basis of Apportionment		R.R. M & O Rail Cost	Reserve Account Non-	ACTA Operating	Total	R.R. M & O Rail Cost	Reserve Account Non-	ACTA Operating	Total	CY26-CY25	% Change
	GR Ton MI	Train MI	(A)	Rail Cost (B)	Budget Cost (C)		(A)	Rail Cost (B)	Budget Cost (C)			
<b>II. Capital Costs</b>												
3.a	Surfacing & Mobilization	GTM	\$ 429,996.00	\$ 429,996.00	\$ -	\$ 859,992.00	\$ -	\$ 575,369.75	\$ -	\$ 575,369.75	\$ 284,622.25	49.5%
3.c	Reballast Program - Labor & Equipment		\$ -	\$ 420,268.00	\$ -	\$ 420,268.00	\$ -	\$ 390,720.96	\$ -	\$ 390,720.96	\$ 29,547.04	7.6%
3.d	Reballast Program - Ballast		\$ -	\$ 69,300.00	\$ -	\$ 69,300.00	\$ -	\$ 66,000.00	\$ -	\$ 66,000.00	\$ 3,300.00	5.0%
3.f	Capital Program Rail Grinding - (50% of Total Cost)	GTM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
3.h-2	Replace 20 Frogs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
3.h-3	Replace 40 Switch Point and Stock Rail		\$ -	\$ 761,799.00	\$ -	\$ 761,799.00	\$ -	\$ 681,914.06	\$ -	\$ 681,914.06	\$ 79,884.94	11.7%
3.h-5	Insulated Joint Replacement		\$ -	\$ 306,124.00	\$ -	\$ 306,124.00	\$ -	\$ 197,603.56	\$ -	\$ 197,603.56	\$ 108,520.44	54.9%
3.o	Pump Station Upgrades (Subcontractor)	GTM	\$ -	\$ 889,598.75	\$ -	\$ 889,598.75	\$ -	\$ 240,250.00	\$ -	\$ 240,250.00	\$ 649,348.75	270.3%
3.r	Trench Emergency Ladder Repairs		\$ -	\$ 129,000.00	\$ -	\$ 129,000.00	\$ -	\$ 129,000.00	\$ -	\$ 129,000.00	\$ -	0.0%
3.w	Not Used (3.w was for HF x-ing replacement)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 554,341.80	\$ -	\$ 554,341.80	\$ (554,341.80)	-
3.y	Not Used (Signal Battery Replacement)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
3.aa-1	Replace LB Diamonds		\$ -	\$ 922,022.00	\$ -	\$ 922,022.00	\$ -	\$ 852,565.14	\$ -	\$ 852,565.14	\$ 69,456.86	8.1%
3.gg-3	Curve Rail Replacement		\$ -	\$ 1,061,581.60	\$ -	\$ 1,061,581.60	\$ -	\$ 355,931.71	\$ -	\$ 355,931.71	\$ 705,649.89	198.3%
3.ii	Trench Ladders/Stairs Removal and Replacements		\$ -	\$ 420,000.00	\$ -	\$ 420,000.00	\$ -	\$ 420,000.00	\$ -	\$ 420,000.00	\$ -	0.0%
3.mm	Miscellaneous (Lighting, signal structures) Corridor Repairs		\$ -	\$ 223,000.00	\$ -	\$ 223,000.00	\$ -	\$ 63,000.00	\$ -	\$ 63,000.00	\$ 160,000.00	254.0%
3.nn	Compton Bridges - Replace Deck Ties		\$ -	\$ 424,318.00	\$ -	\$ 424,318.00	\$ -	\$ 2,056,872.16	\$ -	\$ 2,056,872.16	\$ (1,632,554.16)	-79.4%
3.oo	Replacement of M23A Switches Machines		\$ -	\$ 264,000.00	\$ -	\$ 264,000.00	\$ -	\$ 140,800.00	\$ -	\$ 140,800.00	\$ 123,200.00	87.5%
3.pp	Henry Ford Crossing / Signal Upgrades		\$ -	\$ 800,000.00	\$ -	\$ 800,000.00	\$ -	\$ -	\$ -	\$ -	\$ 800,000.00	-
3.qq	Furnish and Replace Rail Lubricator Systems		\$ -	\$ 162,880.00	\$ -	\$ 162,880.00	\$ -	\$ 124,058.19	\$ -	\$ 124,058.19	\$ 38,821.81	31.3%
3.rr	Corridor Signal Modernization Construction		\$ -	\$ 7,980,000.00	\$ -	\$ 7,980,000.00	\$ -	\$ 3,002,000.00	\$ -	\$ 3,002,000.00	\$ 4,978,000.00	165.8%
3.ss	Replace CP Dominguez / Manual Main SW1 (SW IX - #10)		\$ -	\$ 502,396.00	\$ -	\$ 502,396.00	\$ -	\$ 513,226.65	\$ -	\$ 513,226.65	\$ (10,830.65)	-2.1%
3.tt	Not Used (3.uu in 2025 was for Laurel Park hi-rail pad)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 81,547.67	\$ -	\$ 81,547.67	\$ -	-
3.vv	Alameda St. Underpass Girder Repair		\$ -	\$ 782,503.10	\$ -	\$ 782,503.10	\$ -	\$ -	\$ -	\$ -	\$ 782,503.10	-
	<b>Subtotal Capital Costs</b>		\$ 429,996.00	\$ 16,548,786.45	\$ -	\$ 16,978,782.45	\$ -	\$ 10,445,201.64	\$ -	\$ 10,445,201.64	\$ 6,533,580.81	62.6%
	<b>Subtotal of I &amp; II</b>		\$ 19,409,223.02	\$ 18,350,052.28	\$ 207,601.24	\$ 37,966,876.54	\$ 14,694,741.30	\$ 12,158,581.39	\$ 212,192.49	\$ 27,065,515.18	\$ 10,901,361.36	40.3%
			51.1%									
<b>III. Operating &amp; Other Costs</b>												
	Insurance (annual amount) (8)	TM	\$ 3,678,960.76	\$ -	\$ -	\$ 3,678,960.76	\$ 3,296,225.01	\$ -	\$ -	\$ 3,296,225.01	\$ 382,735.74	11.6%
	Dispatching (1)	(9)	\$ 723,806.83	\$ -	\$ -	\$ 723,806.83	\$ 702,725.08	\$ -	\$ -	\$ 702,725.08	\$ 21,081.75	3.0%
	Security - Labor (2)	(9)	\$ 2,648,341.64	\$ -	\$ -	\$ 2,648,341.64	\$ 2,571,205.48	\$ -	\$ -	\$ 2,571,205.48	\$ 77,136.16	3.0%
	Security - Equipment (3)	(9)	\$ 529,255.43	\$ -	\$ -	\$ 529,255.43	\$ 513,840.22	\$ -	\$ -	\$ 513,840.22	\$ 15,415.21	3.0%
	Utilities (5)	TM	\$ 234,919.84	\$ -	\$ -	\$ 234,919.84	\$ 223,733.18	\$ -	\$ -	\$ 223,733.18	\$ 11,186.66	5.0%
	Storm Water Discharge Permits, Water Testing & Support Services (4)	TM	\$ 77,250.00	\$ -	\$ -	\$ 77,250.00	\$ 75,000.00	\$ -	\$ -	\$ 75,000.00	\$ 2,250.00	3.0%
	Provide 3rd Party Security Monitoring & Support Services	TM	\$ 3,605.00	\$ -	\$ -	\$ 3,605.00	\$ 3,500.00	\$ -	\$ -	\$ 3,500.00	\$ 105.00	3.0%
	M&O or Capital Reserve Support Service (6)	TM	\$ 740,238.34	\$ 317,245.15	\$ -	\$ 1,057,483.49	\$ 718,678.00	\$ 308,005.00	\$ -	\$ 1,026,683.00	\$ 30,800.49	3.0%
	Alameda St. UP Repair	TM	\$ -	\$ 250,000.00	\$ -	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ 250,000.00	-
	Communications Network and Alarm/Phone Upgrades and Renewals	TM	\$ 30,901.03	\$ -	\$ -	\$ 30,901.03	\$ 30,001.00	\$ -	\$ -	\$ 30,001.00	\$ 900.03	3.0%
	Rehab Henry Ford Crossing @ CP Dominguez (Engineering & Permits)	TM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
	PRE Signal Modernization	TM	\$ 590,000.00	\$ 590,000.00	\$ -	\$ 1,180,000.00	\$ 700,000.00	\$ 700,000.00	\$ -	\$ 1,400,000.00	\$ (220,000.00)	-15.7%
	Communications System Design (Fiber Optic Replacement)	TM	\$ 50,000.00	\$ 50,000.00	\$ -	\$ 100,000.00	\$ 50,000.00	\$ 50,000.00	\$ -	\$ 100,000.00	\$ -	0.0%
	Radio Replacement - 200 MHz (Not Used in 2026)	TM	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00	\$ 50,000.00	\$ -	\$ 100,000.00	\$ (100,000.00)	-100.0%
	Extraordinary Right-of-Way Cleanup (moved to 2.u)	TM	\$ 234,685.50	\$ -	\$ -	\$ 234,685.50	\$ 227,850.00	\$ -	\$ -	\$ 227,850.00	\$ 6,835.50	3.0%
	AEI Component Replacements (material only)	Special Apportionment	\$ 240,000.00	\$ 120,000.00	\$ -	\$ 360,000.00	\$ 13,340.00	\$ -	\$ 6,660.00	\$ 20,000.00	\$ 340,000.00	1700.0%
	Other M&O		\$ -	\$ -	\$ 9,425.00	\$ 9,425.00	\$ 20,000.00	\$ -	\$ -	\$ 20,000.00	\$ (10,575.00)	-52.9%
	<b>Subtotal Operating &amp; Other Costs</b>		\$ 9,781,964.37	\$ 1,327,245.15	\$ 9,425.00	\$ 11,118,634.52	\$ 9,196,097.98	\$ 1,108,005.00	\$ 6,660.00	\$ 10,310,762.98	\$ 807,871.55	7.8%
<b>IV. Contingency for 2026 upon approval of Parties</b>						\$ 500,000.00				\$ 500,000.00	\$ -	0.0%
<b>Total of I, II, &amp; III</b>			\$ 29,191,187.40	\$ 19,677,297.43	\$ 217,026.24	\$ 49,585,511.06	\$ 23,890,839.27	\$ 13,266,586.39	\$ 218,852.49	\$ 37,876,278.16	\$ 11,709,232.90	30.9%

(1,2,3) These costs are for memorandum purposes only & are internal Railroads costs not paid by ACTA  
 (4) Includes annual fees  
 (5) Estimate based on 2025 plus 5% increase per year  
 (6) Estimates based on 2025 plus 3% increase per year

(7) Split based upon allocation plan for installation & maintenance agreed to by ACTA and the Railroads  
 (8) Estimate based on 2025 actual plus 15% increase to cover anticipated costs for increased BI Insurance  
 (9) Apportionment between Railroads based upon private agreement between the parties.  
 FBLLR = Fully Burden Labor Rate

(A) Costs paid by Railroads prorated among carriers  
 (B) Costs paid by ACTA from the Reserve Account  
 (C) Costs paid by ACTA